

**WHO ARE WE ?**

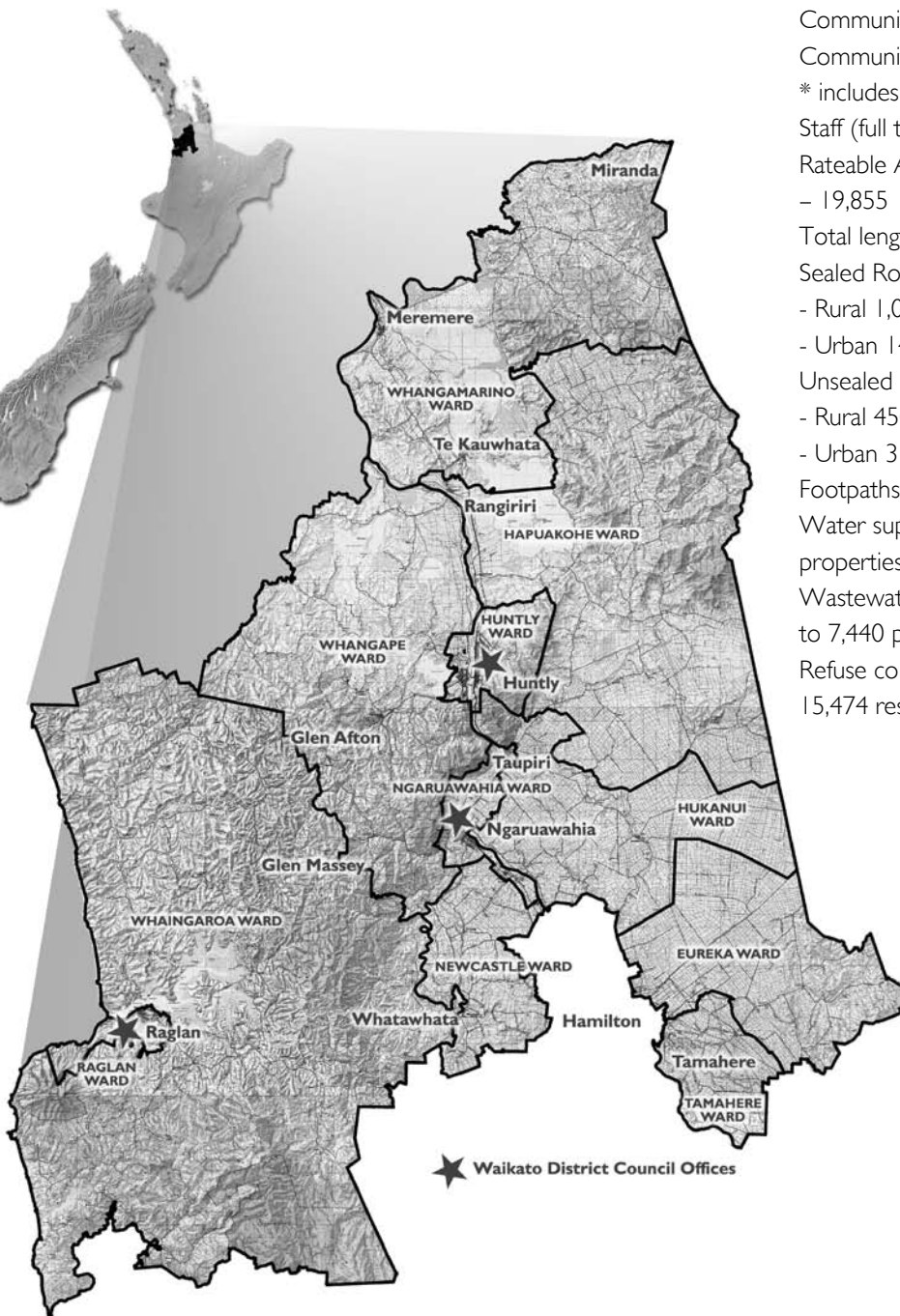
# AN OVERVIEW OF THE DISTRICT

## *Vision and General Statistics about Council Services*

### *Our vision is...*

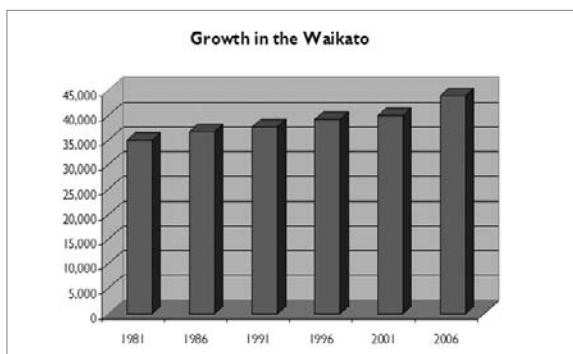
To develop the Waikato District into an even better place for living, working, investing and visiting

Area – 318,981ha  
 Councillors and Mayor - 14  
 Community Board Members – 31\*  
 Community Committee Members – 24\*  
 \* includes Council appointed representatives  
 Staff (full time equivalent) 192  
 Rateable Assessments as at 1 July 2008  
 – 19,855  
 Total length of roads 1,676 kms  
 Sealed Roads  
 - Rural 1,077 kms  
 - Urban 144 kms  
 Unsealed Roads  
 - Rural 450 kms  
 - Urban 3 kms  
 Footpaths – 122kms  
 Water supply services are provided to 9,794 properties  
 Wastewater collection services are provided to 7,440 properties.  
 Refuse collection services are provided to 15,474 residential properties



## Census Data about the District

### Population Growth



The population in the District is steadily growing. Population projections produced by the Waikato University estimates that the population will continue to grow and this will put pressure on Council services if we do not plan accordingly. Based on these figures (compiled and adjusted to local known conditions), the Waikato District population is projected to be 86,705 by 2061, an increase of 97% from 2006.

### Ethnicity

69.0 percent of people in Waikato District belong to the European ethnic group, compared with 67.6 percent for New Zealand as a whole.

25.9 percent of people in Waikato District belong to the Maori ethnic group, compared with 14.6 percent for all of New Zealand.

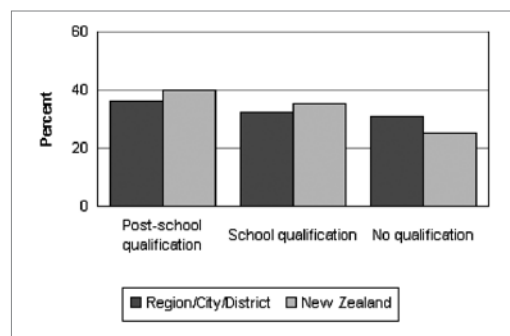
	Male (%)	Female (%)
European	68.6	69.3
Maori	25.0	26.6
Pacific peoples	2.5	2.3
Asian	2.6	3.0

*Ethnic Groups in Waikato District, 2006 Census*

### Education

36.3 percent of people aged 15 years and over in Waikato District have a post-school qualification, compared with 39.9 percent of people throughout New Zealand.

In Waikato District, 31.1 percent of people aged 15 years and over have no formal qualifications, compared with 25.0 percent for New Zealand as a whole.



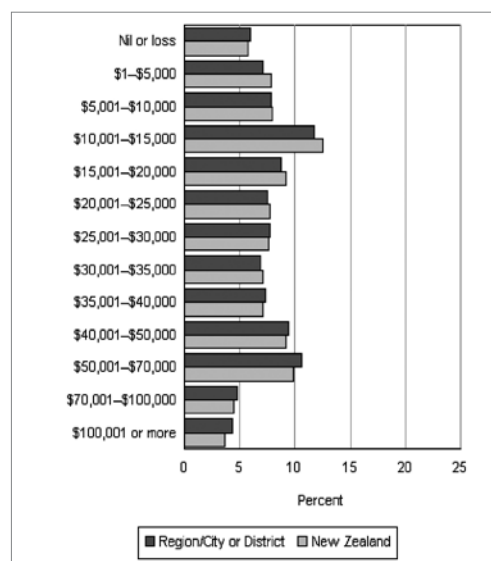
*Highest Qualification for People Aged 15 years and Over Waikato District and New Zealand, 2006 Census*

### Income

For people aged 15 years and over, the median income (half earn more, and half less, than this amount) in Waikato District is \$25,700. This compares with a median of \$24,400 for all of New Zealand.

41.3 percent of people aged 15 years and over in Waikato District have an annual income of \$20,000 or less, compared with 43.2 percent of people for New Zealand as a whole.

In Waikato District, 19.8 percent of people aged 15 years and over have an annual income of more than \$50,000, compared with 18.0 percent of people throughout New Zealand.

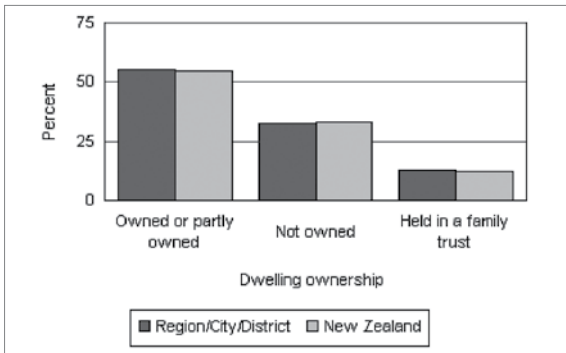


*Income for People Aged 15 Years and Over Waikato District and New Zealand, 2006 Census*

### Property Ownership

In Waikato District, 55.2 percent of households in private occupied dwellings own the dwelling, with or without a mortgage.

For New Zealand as a whole, 54.5 percent of households in private occupied dwellings own the dwelling, with or without a mortgage.



Ownership of Dwelling by Household  
Waikato District and New Zealand, 2006 Census



# AN OVERVIEW OF COUNCIL

## *Council Members*

The Council is responsible and accountable to the ratepayers and residents of the Waikato District for the planning, direction and management of resources to meet the present and future needs of our community.



**Peter Harris**  
His Worship the Mayor  
(07) 824 8633



**Clint Baddeley**  
Deputy Mayor  
Raglan  
(07) 825 8194



**Rod Wise**  
Hukanui  
(07) 824 3421



**Allan Morse**  
Ngaruawahia  
(07) 824 8268



**Moera Solomon**  
Ngaruawahia  
0800 104 412



**Rob McGuire**  
Eureka  
(07) 824 3696



**Shirley Boyde**  
Huntly  
(07) 828 8540



**Graeme Tait**  
Huntly  
(07) 828 8864



**Rodney Dixon**  
Whaingaroa  
(07) 825 4581



**Wally Hayes**  
Tamahere  
(027) 280 0131



**Dynes Fulton**  
Hapuakohe  
(07) 856 6481



**George Vickers**  
Whangamarino  
(07) 826 3884

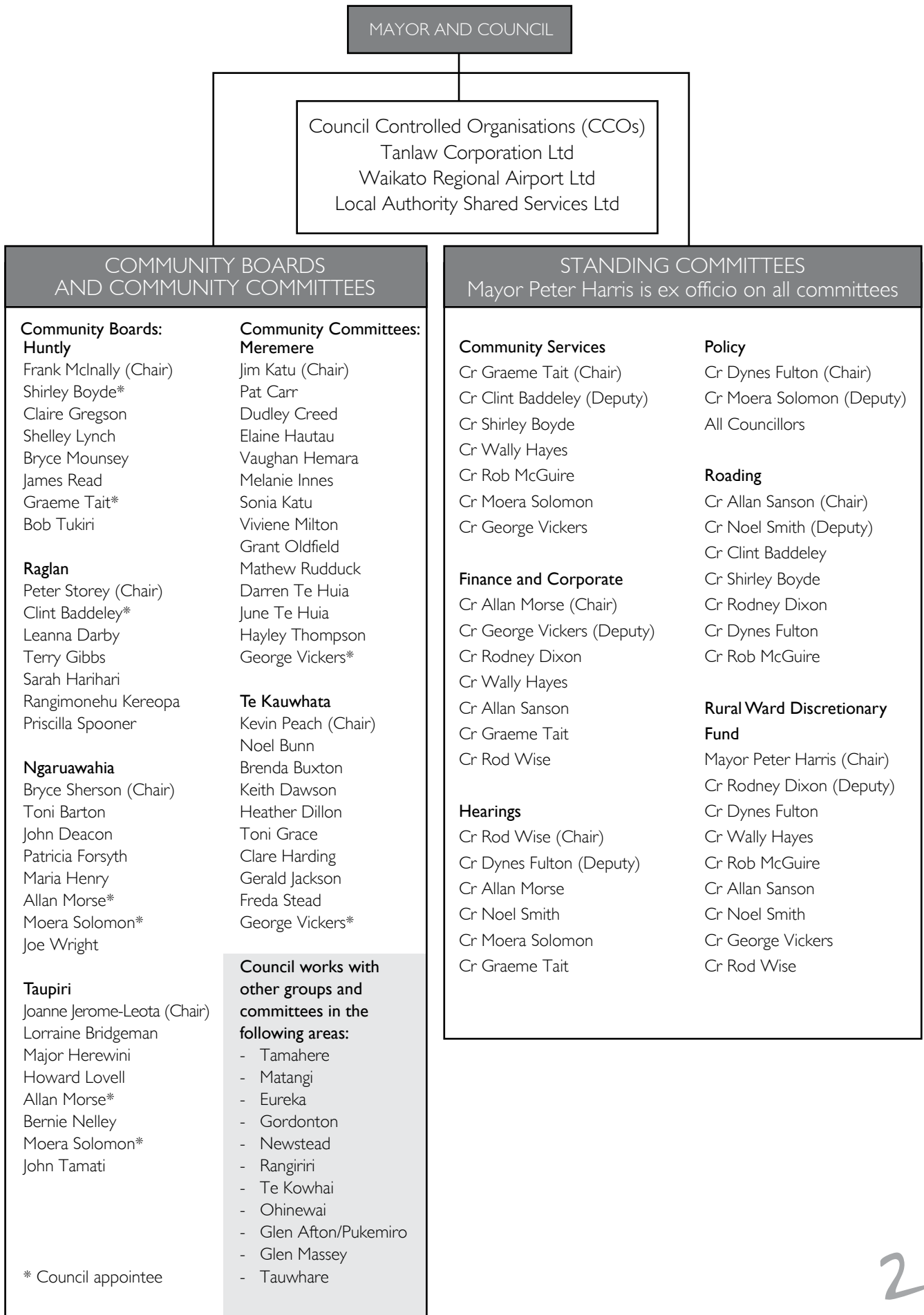


**Noel Smith**  
Newcastle  
(07) 824 8300



**Allan Sanson**  
Whangape  
(07) 828 6966

# Council Structure



# MANAGEMENT TEAM

The Management Team is responsible for the day to day operations of Council.



*Left to right.  
Standing: Richard Bax (Group Manager Community Assets), Nath Pritchard (Group Manager Environmental Services), Anna Bolton (Human Resources Manager), Ian Gooden (Group Manager Transportation Services)  
Sitting: Gavin Ion (Chief Executive), Tony Whittaker (Group Manager Corporate Services)*

## **Transportation Services**

Bridges  
Footpaths  
Litter  
Parking  
Roading  
Road Safety  
Rural Fires  
Street Cleaning  
Street Lighting  
Stock Crossings

## **Community Assets**

Cemeteries  
Drainage  
Libraries  
Parks and Reserves  
Public Swimming  
Pools  
Public Toilets  
Refuse  
Waste Minimisation  
Wastewater  
Water Supply

## **Chief Executive's Group**

Communications  
Corporate Planning  
Human Resources  
Economic  
Development  
Grants and Donations

## **Environmental Services**

Animal Control  
Building Control  
Environmental Health  
Development Planning  
Resource Management  
Abandoned Vehicles  
Monitoring  
Structure Plans

## **Corporate Services**

Civil Defence  
Customer Services  
Contracts  
Finance and Treasury  
Information Services  
Legal Services  
Property  
Safer Communities  
Secretariat

# MAYORS TASKFORCE FOR JOBS

The Mayors Taskforce for Jobs is a nationwide network of Mayors working on the issues of work and livelihood in their communities. Begun in 2000 with 7 Mayors the Taskforce now has a membership of 70 Mayors (including the Mayor of Waikato District). It focuses on youth employment and engagement in local communities.

The role as Mayors in this initiative will be a governance one — taking political leadership on the jobs issue and on the future of income and work in our communities.

The youth goal of the Taskforce is that all young people under the age of 25 should be engaged in appropriate education, training, work or other options, which will lead to long-term economic dependence and well-being.

## COMMUNITY OUTCOMES



### *Overview*

Councils are required, not less than once every six years, to carry out a process to identify Community Outcomes for the intermediate and long-term future of their district, and to work with other groups and organisations to work towards achieving these goals. Councils are also required to monitor and, not less than once every three years, report on the progress made by the community in achieving the Community Outcomes for the district.

In 2004/2005 Council undertook full consultation with the community and developed nine community outcomes.

Since that time, Council has regularly tested the appropriateness of the Community Outcomes through a series of local Community Plans. This review has highlighted that the Community Outcomes continue to be robust and suitable.

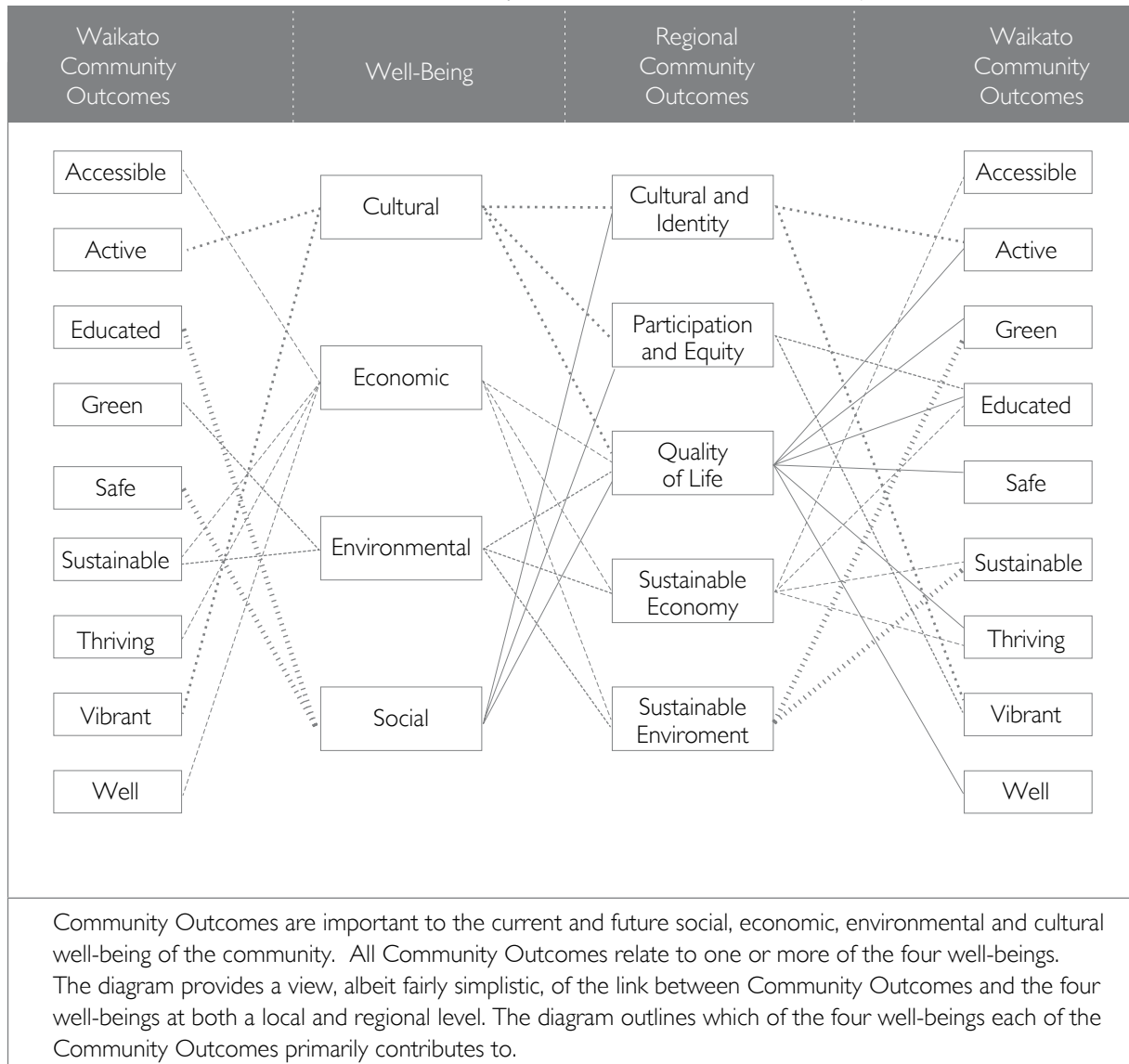
These Outcomes are aspirational and encapsulate what the community wants the Waikato district to be like in the future. They are not Council Outcomes. They are owned by the whole community, and will require the whole community's efforts in order to achieve them.

Council passed a resolution in (WDC 0711/07/1/4) November 2007 that it was not necessary to review the Community Outcomes until 2010.

The Community Outcomes that have been identified for the Waikato District are:

ACCESSIBLE WAIKATO	SUSTAINABLE WAIKATO
ACTIVE WAIKATO	THRIVING WAIKATO
GREEN WAIKATO	VIBRANT WAIKATO
EDUCATED WAIKATO	WELL WAIKATO
SAFE WAIKATO	

## Link Between Well-beings and Community Outcomes



## Measuring Progress Towards the Achievement of Community Outcomes

As well as facilitating the identification of Community Outcomes, Councils are required to measure and report on the community's progress towards the achievement of these Outcomes. This means the whole community needs to be involved, particularly the groups and organisations that have a direct influence on the achievement of one or more of the Community Outcomes.

Where practicable, all targets have been developed in a way that will enable local data collection at the territorial authority level, so that we will have a true reflection of progress for our local community. We have also tried to keep the measures to a workable number, while selecting measures that will be indicative of overall progress towards achievement of the Outcomes. Regular monitoring of progress towards achievement of the Outcomes is undertaken, and reported back to the community. This is reported annually through Council's Annual Report.

It is important to note that these are Community Outcomes, and not Council Outcomes. They were developed by the community and are owned by the

community. In order to achieve these Outcomes over the coming years, we will need a whole-of-community approach. There are many other contributing groups and organisations in the district who will have an impact on the achievement of Community Outcomes. Council has worked with local and regional organisations, Maori, central government, non-government and the private sector in developing Community Outcomes and respective measures/indicators.

Council will continue to work with stakeholders and the community and seek opportunities to further co-operate with other organisations to progress achievement of Community Outcomes and initiatives wherever practicable.

The progress of the community outcomes is measured six monthly to Council and yearly in the Annual Report.

The table overleaf outlines each of the Community Outcomes, their respective targets and progress made.

## Community Outcomes for the Waikato District

ACCESSIBLE WAIKATO		
A district where the community's access to infrastructure, transport and technology meets its needs.		
Community Outcome	Target	Progress to Date (February 2009)
<p><b>The elements of Accessible Waikato are as follows:</b></p> <p>Essential services, like power and phone, are accessible.</p> <p>The district is easy to get around, and the road network is well maintained.</p> <p>Infrastructure is developed at a rate to keep pace with growth and demand.</p> <p>The strategic importance of the Waikato Expressway is recognised and development occurs with priority. Public transport is accessible in the district.</p>	<p>A declining trend in the number of road traffic crashes and casualties in the district.</p> <p>An increasing trend in the number of household telephone and internet connections in the district.</p> <p>Continued progress towards the development of the Waikato Expressway.</p> <p>Increasing trend in perception of the district's progress towards the achievement of ACCESSIBLE WAIKATO.</p>	<p>Preliminary results indicate that the number of crashes on our district roads, both local and state highways, has decreased in 2008. From the 2008 information currently available, 27% of crashes recorded speed as a contributory factor, 21% were contributed to alcohol and 19% recorded road factors as a contributory factor.</p> <p>56.9% of households in Waikato District have access to the internet, compared with 60.5% of households throughout New Zealand. In the Waikato District 75.1% of households have access to a cellphone, compared with 74.2% of households for New Zealand as a whole.</p> <ul style="list-style-type: none"> <li>■ Waikato District Council has recently reviewed its policy on the Waikato Expressway, and has formed a strategy for progressing the Expressway. This includes, among other things, lobbying of Central Government politicians and departments to ensure the Expressway continues to receive a high priority.</li> <li>■ Attempting to ensure the Expressway is covered as a major project in the Government Policy Statement (GPS).</li> <li>■ Working with other local authorities and the Regional Council to promote the benefits of the Expressway wherever possible.</li> <li>■ Working with NZ Transport Agency wherever possible to ensure that the Expressway is constructed as soon as funding is available.</li> <li>■ The designation process for the Te Rapa Bypass project is well underway. Design funding for Ngaruawahia Bypass has been secured. Rangiriri Bypass design is underway.</li> </ul> <p>There has been a decrease (from 44% to 37%) with regards to progress towards the achievement of this Community Outcome.</p>

**ACTIVE WAIKATO**

A district that provides a variety of recreation and leisure options for the community.

Community Outcome	Target	Progress to Date (February 2009)
<p><b>The elements of Active Waikato are as follows:</b></p> <p>Recreation and leisure facilities are maintained and enhanced to ensure the community has access to quality facilities.</p> <p>Opportunities for developing new facilities, or enhancing existing facilities, are investigated and partnership approaches sought where appropriate.</p> <p>The community is aware of, and able to access, the variety of recreation and leisure opportunities available in the district.</p>	An increasing trend in satisfaction with district libraries.	In the last Local Customer Satisfaction Survey, 100% of customers surveyed rated the service received as good or excellent, and 99% of people coming into Waikato District Libraries perceiving that their need was met always or often.
	An increasing trend in satisfaction with parks and reserves, including sportsfields and playgrounds.	74% of residents are very satisfied/satisfied (including sportsfields and playgrounds.)
	An increasing trend in participation levels in recreation and sporting activities.	73% of young people in the Waikato region are active, which is higher than the national figure of 68%. Adults in the region have a slightly lower activity than adult New Zealanders overall (66% compared to the national figure of 68%).
	An increasing trend in perception of the district's progress towards the achievement of ACTIVE WAIKATO.	There has been a decrease (from 61% to 54%) with regards to progress towards the achievement of this community outcome.

**EDUCATED WAIKATO**

A district where education options are varied, and allow our community to be skilled for work and life.

Community Outcome	Target	Progress to Date (February 2009)
<p><b>The elements of Educated Waikato are as follows:</b></p> <p>The community is encouraged to support local schooling options.</p> <p>The closure of schools in the district is minimised.</p> <p>Community education initiatives are supported and enhanced through local schools and networks.</p>	An increasing trend in participation in early childhood education.	Early childhood attendance by first year students for the Waikato District was 93%. The national participation rate was 95%. Note that this data was collected in July 2007 so represents the early childhood education attendance in 2006.
	A declining trend in the number of school leavers with no formal qualification.	Percentage of school leavers with little or no formal attainment (qualifications) by Territorial Local Authority, Waikato District: 2007 - 7.8% 2006 - 17.4% 2005 - 23% 2004 - 22% 2003 - 21% 2002 - 34% 2001 - 30% 2000 - 27%
	An increasing trend in perception of the district's progress towards the achievement of EDUCATED WAIKATO	There has been a decrease (from 52% to 49%) with regards to progress towards the achievement of this community outcome.

## GREEN WAIKATO

A district where our natural resources are protected, developed and enhanced for future generations.

Community Outcome	Target	Progress to Date (February 2009)
<p><b>The elements of Green Waikato are as follows:</b></p> <p>The district's natural assets, landforms, and waterways are protected.</p> <p>Council supports environmental initiatives. Animal and plant pests in the district are managed.</p> <p>Recycling and waste management initiatives are enhanced and supported.</p>	<p>100% satisfactory river water quality (ecological health, and contact recreation)</p> <ul style="list-style-type: none"> <li>■ Waikato River Sites (Horotiu and Huntly Bridge).</li> <li>■ Waipa River site (Whatawhata)</li> </ul> <p>100% satisfactory coastal water quality</p> <ul style="list-style-type: none"> <li>■ Manu Bay</li> <li>■ Putoetoe Point</li> <li>■ Ngarunui Beach</li> </ul> <p>An increasing trend in the number of properties that have a recycling service.</p> <p>A declining trend in the amount of waste going to landfills (indicative by the amount of waste handled by Council contracts).</p> <p>Council supports implementation of Environment Waikato's Regional Pest Management Strategy.</p> <p>A declining trend in the contamination of groundwater supplies, from nitrates and pesticides.</p> <p>An increasing trend in perception of the district's progress towards the achievement of GREEN WAIKATO.</p>	<p><b>River Water Quality for Ecological Health</b></p> <ul style="list-style-type: none"> <li>■ Lower Waikato River (which includes Horotiu and Huntly Bridge) has a 65.8% satisfactory through to excellent rate.</li> <li>■ Waipa River has 69.5% satisfactory through to excellent rate.</li> </ul> <p><b>River Water Quality for Contact Recreation</b></p> <ul style="list-style-type: none"> <li>■ Lower Waikato River (which includes Horotiu and Huntly Bridge) has a 50.3% satisfactory through to excellent rate.</li> <li>■ Waipa River has 45.4% satisfactory through to excellent rate.</li> </ul> <p>There is 100% satisfactory coastal water quality for Manu Bay and Ngarunui Beach. One of the twelve samples was unsatisfactory at Putoetoe Point.</p> <p>In March 2007, the weekly recycle service was being delivered to 12,100 houses. A review of properties at 1 July 2007 identified that 13,218 houses were receiving the service. Any new houses that are built in the collection area will also receive the service. Raglan is collected under a separate contract and all houses in the township receive a weekly recycle collection service. Drop off bins are provided at the Te Mata School and Te Uku Store.</p> <p>The total amount of waste sent to landfill decreased from 9,707 tonnes in 2005/2006 to 9,404 in 2007/2008, a reduction of 98 tonnes. This is believed to be mainly due to the implementation of the district wide kerbside recycling collection.</p> <p>The Council controls plant pests on its properties in accordance with the regional pest management strategy.</p> <p>Pressure analysis indicating greater fertiliser use and stocking densities suggest groundwater quality (particularly in regard to nitrate) is likely to degrade. Work done to date shows no significant general trend from the information available.</p> <p>There has been a decrease from 57% to 51% with regards to progress towards the achievement of this community outcome.</p>

## SAFE WAIKATO

A district where people feel safe and supported within their communities, and where crime is under control.

Community Outcome	Target	Progress to Date (February 2009)																									
<p><b>The elements of Safe Waikato are as follows:</b></p> <p>Residents feel safe in their community.</p> <p>Appropriate lighting is provided for parks, reserves, roads and public places.</p> <p>Infrastructure projects such as roading works take account of public safety.</p> <p>Emergency management structures are in place to deal with potential disasters and incidents.</p> <p>Crime prevention programmes are available and supported.</p> <p>Policing levels are sufficient and crime is decreasing.</p>	<p>A declining trend in reported criminal offences and resolution rates.</p> <p>A declining trend in motor vehicle accident injury and mortality rates per 10,000 population for the Waikato district.</p> <p>An increasing trend in perception of the district's progress towards the achievement of WELL WAIKATO.</p>	<p>During the year ended 31 December 2007 there were 33,290 crimes recorded in the Waikato Police District. This is a decrease of 1,125 from the previous year or 3 percent from the previous year. A total of 14,351 crimes were resolved in the district in 2007, representing 43% of reported crimes. This is the same resolution rate as in 2006. Data for 2008 is not available from the Police</p> <p>Crashes per 10,000 people - Waikato District Local Roads (excluding State Highways) / Casualties per 10,000 people - Waikato District (including State Highways):</p> <p>2003 - 45 / 74  2004 - 47 / 67  2005 - 43 / 62  2006 - 43 / 62  2007 - 46 / 66</p> <p>No. and type of casualties  Year - Fatal : Serious : Minor : Total Casualties</p> <table border="1"> <tbody> <tr> <td>2003</td> <td>22</td> <td>56</td> <td>239</td> <td>317</td> </tr> <tr> <td>2004</td> <td>13</td> <td>59</td> <td>222</td> <td>294</td> </tr> <tr> <td>2005</td> <td>18</td> <td>39</td> <td>220</td> <td>277</td> </tr> <tr> <td>2006</td> <td>14</td> <td>64</td> <td>205</td> <td>283</td> </tr> <tr> <td>2007</td> <td>19</td> <td>57</td> <td>229</td> <td>305</td> </tr> </tbody> </table> <p>There has been a slight decrease (29% to 27%) in residents perception that the district is safer than in previous years.</p>	2003	22	56	239	317	2004	13	59	222	294	2005	18	39	220	277	2006	14	64	205	283	2007	19	57	229	305
2003	22	56	239	317																							
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2006	14	64	205	283																							
2007	19	57	229	305																							

**SUSTAINABLE WAIKATO**

A district where growth is effectively managed.

Community Outcome	Target	Progress to Date (February 2009)								
<p><b>The elements of Sustainable Waikato are as follows:</b></p> <p>Controls are in place to ensure that subdivision is not greatly impacting on the rural nature of the district.</p> <p>Growth is not taking place to the detriment of the natural environment.</p> <p>Infrastructure is developed at a rate to keep pace with growth and demand.</p> <p>Growth is encouraged at a rate, and in locations, beneficial to the district.</p> <p>Industry is encouraged, but in defined locations, and with strong controls.</p>	<p>Reduction in the amount of non-compliance with conditions of resource consents.</p> <p>Growth assessments undertaken as part of the preparation of Structure Plans, followed by regular monitoring of Statistics New Zealand growth figures.</p> <p>The number of dwellings exposed to specific local hazard risks does not increase.</p> <p>Council undertakes annual monitoring and reporting against District Plan effectiveness, and publishes a State of the Environment Report every three years.</p> <p>The extent of native vegetation and the area of wetlands in the district do not decrease.</p> <p>An increasing trend in perception of the district's progress towards the achievement of SUSTAINABLE WAIKATO.</p>	<p>More than 1,600 consents were monitored in 2007/2008. Due to staffing levels the total number of consents monitored between August and December 2008 is down slightly with 288 consents monitored during this period. There is no significant change in levels of non compliance and no further formal enforcement actions for significant non compliance has been undertaken between August and December.</p> <p>A three tiered methodology has been adopted to ensure an integrated approach to the timing and development of infrastructure. Firstly at a sub-regional level with partner Councils (Hamilton City, Waipa District and the Morrinsville area), known as FutureProof. Secondly, a District Growth Strategy that provides more detailed information on growth, development and regeneration matters at a town or settlement level outlining broad development timeframes. Thirdly, a programme of Structure Plans has been embarked on with Tamahere and Lorenzen Bay being completed and Raglan and surrounds, Te Kauwhata and Horotiu now in progress.</p> <p>Specific risks (e.g. flood hazards) have been managed by design requirements (e.g. floor levels). Council has ensured no additional risks have arisen in the case of new dwellings.</p> <p>The number of resource management incidents investigated continued to grow and totalled 542 during 2007; an increase of 80% over the previous year. In addition Council's monitoring team investigated 120 abandoned vehicles, 368 incidents dumping, and 829 investigations for excessive noise.</p> <p>The current vegetation extent for the Waikato District (1995)</p> <table border="0"> <tr> <td>Land cover class</td> <td>(sq km)</td> </tr> <tr> <td>Native forest</td> <td>360 (11%)</td> </tr> <tr> <td>Shrubland</td> <td>93 (3%)</td> </tr> <tr> <td>Tussock grassland</td> <td>0 (0%)</td> </tr> </table> <p>Indigenous Vegetation Inventory for the Waikato District: Current (sq km) 88% Proportion of Waikato region 33%</p> <p>There has been a decrease (43% to 36%) in residents perception that the district is making progress in relation to this community outcome.</p>	Land cover class	(sq km)	Native forest	360 (11%)	Shrubland	93 (3%)	Tussock grassland	0 (0%)
Land cover class	(sq km)									
Native forest	360 (11%)									
Shrubland	93 (3%)									
Tussock grassland	0 (0%)									

## THRIVING WAIKATO

A district where business and industry are encouraged and supported and employment contributes to a successful local economy.

Community Outcome	Target	Progress to Date (February 2009)
<p><b>The elements of Thriving Waikato are as follows:</b></p> <p>Council's processes aid the establishment of new businesses and industry.</p> <p>Local businesses and industry help contribute to a low unemployment rate by providing opportunities locally.</p> <p>The contribution of tourism to the district is acknowledged and enhanced through local and regional initiatives.</p> <p>The district is promoted as a destination, lifestyle and business choice.</p>	<p>A declining trend in the unemployment rate.</p> <p>An increasing trend in the median income.</p> <p>An increasing trend in the total number of businesses and employees (by industry).</p> <p>An increasing trend in occupancy rates in commercial accommodation within the district, evidenced by an increase in the number of guest nights.</p> <p>An increasing trend in perception of the district's progress towards the achievement of THRIVING WAIKATO.</p>	<p>The unemployment rate for the region was 4.3% for the September 2008 quarter.</p> <p>There is an increasing trend in the median income. The median annual personal income from all sources for people who were aged 15 years and over and living in New Zealand on census night 2006 was: Waikato District \$25,700 National \$24,400</p> <p>In 2001 the median personal income was: Waikato District \$18,300 National \$18,500</p> <p>There has been an increase in the total number of businesses from 2006 of 5,515 to 5,685 in 2007. The number of those employed has also increased from 11,730 to 12,020.</p> <p>Over the last 5 years there has been an increase in guest nights for the Waikato.</p> <p>There has been a slight decrease (46% to 45%) in relation to this community outcome.</p>

## VIBRANT WAIKATO

A district where our heritage and culture are recognised, protected and celebrated.

Community Outcome	Target	Progress to Date (February 2009)
<p><b>The elements of Vibrant Waikato are as follows:</b></p> <p>Historical buildings, collections and heritage sites are protected and preserved for the future.</p> <p>Council's policies and programmes support the community's efforts to enhance heritage sites.</p> <p>Culture, including the arts, is supported and encouraged through programmes, facilities and funding.</p> <p>The diversity of the district's land, people and culture is celebrated.</p>	<p>Council provides funding for cultural and arts events/ activities/organisations.</p> <p>A reduction in the proportion of those sites destroyed that are registered with the Historic Places Trust, or listed as heritage items in the District Plan.</p> <p>An increasing trend in the numbers of visitors to galleries and museums that are supported by Council.</p> <p>An increasing trend in the community's awareness of arts facilities in the district.</p> <p>An increasing trend in perception of the district's progress towards the achievement of VIBRANT WAIKATO.</p>	<p>Council supports art, events, activities and organisation by offering discretionary funding.</p> <p>Three archaeological sites have been destroyed in 2008. No heritage buildings or objects registered with Historic Places Trust were destroyed in the last three years.</p> <p>The total number of visitors to the Waikato Coalfields Museum in 2007/2008 was 2,088 compared to 2,128 in 2006/2007.</p> <p>There has been an estimated increase in arts classes and activities in the district. Examples of the facilities are Twin Rivers and the Raglan Old School Arts Centres. Council continues to support the arts by offering discretionary funding.</p> <p>There has been a decrease (from 61% to 54%) in residents' perception with regards to progress in relation to achieving this community outcome.</p>

WELL WAIKATO		
A district where people can access quality community health and care services.		
Community Outcome	Target	Progress to Date (February 2009)
<p><b>The elements of Well Waikato are as follows.</b></p> <p>Health care, well-being and related services are accessible to all.</p> <p>Health care well-being and related services meet the needs of the community.</p> <p>Community health programmes are available and supported.</p> <p>Potable water supplies conform to established public health standards.</p> <p>Wastewater systems support and promote safe and sanitary conditions.</p>	<p>A declining trend in avoidable hospitalisations.</p> <p>A declining trend in the prevalence of cigarette smoking.</p> <p>100% compliance with NZ Drinking Water Standards 2005.</p> <p>An increasing trend in satisfaction levels of water services as per WDC satisfaction survey.</p> <p>An increasing trend in satisfaction levels of wastewater services, as per WDC satisfaction survey.</p> <p>An increasing trend in perception of the district's progress towards the achievement of WELL WAIKATO.</p>	<p>The Waikato DHB territorial authorities volume index, for the condition of avoidable hospitalisation, from 1997 is increasing at an average rate of 3 percentage points, per year.</p> <p>Census 2006 - Waikato District Age group 15 + 7,104 regular smokers 2,757 Maori smokers 6,189 ex smokers</p> <p>All water supplies complied 100% with NZ Drinking Water Standard 2005.</p> <p>51% (48%) - This indicates that there has been an increase in satisfaction with the level of wastewater services.</p> <p>43% (36%) - This indicates that there has been an increase in satisfaction with the level of wastewater services.</p> <p>There has been a small decrease (from 52% to 50%) in residents' perception with regards to progress in relation to achieving this community outcome.</p>

In summary, whilst generally there has been a perception by residents (as per our annual residents survey results) that progress since 2006 with community outcomes has declined, Council believes that we have made some progress in specific outcomes.

Some examples are: Accessible - internet/telephone connections , Active - increased satisfaction with parks and reserves, Green - increase in the number of properties with a recycling service.

As these are community outcomes and as such they belong to the community, Council is limited in how much influence we have over the outcome of progress.

## How Council Will Contribute To Community Outcomes

The LTCCP is, in effect, Waikato District Council's response to the set of Community Outcomes, and outlines how Council plans to contribute towards the achievement of them. Council has developed Activity and Asset Management Plans, which provide detailed information and forecasts for each activity within Council, and outline how they contribute to Community Outcomes (full Asset Management Plans are available from Council on request). This information is translated into the LTCCP and, in the intervening years between subsequent LTCCPs, will be further refined in the Council's Annual Plan, based on outcome monitoring information collected.

Community Outcomes also relate to a number of other key strategic documents and processes, for

example Community Plans, Council's District Plan, Regional Land Transport Strategy, and the Regional Council's LTCCP.

Council's activities have been reviewed since the 2006-2016 LTCCP. Minor changes have been made as follows –

- Moving Grants and Donations from Corporate Services to Corporate and Council Leadership
- Renaming -
  - Area Offices to Customer First
  - Transportation Network Administration to Network Administration
  - Footpaths to Footpaths and Cycleways
  - Transportation Network Development and Maintenance to The Road Network

The following table outlines how each of Council's activities contribute to Community Outcomes.

Community Outcomes \ Council Activities	Accessible	Active	Educated	Green	Sustainable	Thriving	Vibrant	Safe	Well
Corporate and Council Leadership	✓	✓	✓	✓	✓	✓	✓	✓	✓
<b>CORPORATE SERVICES</b>									
Community and Safety							✓	✓	
Customer First	✓		✓						
Property		✓				✓		✓	✓
<b>ENVIRONMENTAL SERVICES</b>									
Animal Control		✓	✓					✓	
Building Control				✓	✓			✓	✓
Environmental Health			✓	✓					✓
Resource Management				✓	✓	✓			✓

Community Outcomes	Accessible	Active	Educated	Green	Sustainable	Thriving	Vibrant	Safe	Well
<b>Council Activities</b>									
<b>COMMUNITY ASSETS</b>									
Libraries		✓	✓				✓		
Parks and Reserves		✓	✓	✓			✓	✓	✓
Solid Waste Management			✓	✓	✓	✓			✓
Stormwater	✓			✓	✓	✓		✓	
Wastewater	✓			✓	✓	✓			✓
Water Supply	✓				✓	✓			✓
<b>TRANSPORTATION SERVICES</b>									
Bridges	✓			✓				✓	
Corridor Maintenance				✓		✓		✓	
Footpaths and Cycleways	✓	✓			✓	✓		✓	✓
Network Administration	✓	✓		✓				✓	
Passenger Transport	✓				✓				
Regulatory <ul style="list-style-type: none"> <li>■ Rural Fire</li> <li>■ Parking</li> <li>■ Consent Processing</li> </ul>	✓		✓	✓				✓	
Road Safety	✓		✓					✓	
The Road Network <ul style="list-style-type: none"> <li>■ Pavement Maintenance</li> <li>■ Drainage Maintenance</li> <li>■ Kerbs and Channels</li> <li>■ Carriageway Resurfacing</li> <li>■ Pavement Renewal</li> <li>■ Unsealed Roads</li> <li>■ Structure Planning</li> </ul>	✓	✓		✓	✓	✓		✓	

# Waikato Regional Community Outcomes

The regional Community Outcomes process is called Choosing Futures Waikato and was put together by the 13 Councils in the greater Waikato region (District Councils of Franklin, Hauraki, Matamata-Piako, Otorohanga, Rotorua, South Waikato, Taupo, Thames-Coromandel, Waikato, Waipa and Waitomo, Environment Waikato and Hamilton City Council). Participating Council areas are indicated on the map below.



This collaborative process has worked effectively for the Waikato region. The discussions and liaison that occurred between agencies have helped to establish good relationships and have provided a strong foundation to the continuation and further development of collaborative relationships.

## How Were the Waikato Regional Community Outcomes Identified?

The Community Outcomes help describe what sort of region people want in the future.

They were identified by talking to and gaining the views of people right across our region. Nine workshops were held in communities through the Waikato region. Iwi in the region have contributed, and local councils (including Waikato District Council) consulted with their communities and worked closely with key organisations including central and local government, businesses, industry groups and community organisations.

The Waikato Regional Community Outcomes are grouped under five themes:

### Sustainable Environment

The Waikato region values and protects its diverse, interconnected natural environments.

### Quality of Life

The Waikato region is a great place to live, providing the services and opportunities we need to live well.

### Sustainable Economy

The Waikato region balances a thriving economy with looking after its people, places and environment.

### Culture and Identity

The Waikato region identifies with - and values - its land, air, rivers and waterways, mountains, flora, fauna and its people.

### Participation and Equity

The Waikato region builds strong informed communities and has a culture that encourages people and communities to play their part.

## What Happens Next?

The Waikato Regional Community Outcomes are broader than Council activities or local issues. They encompass the overall social, economic, environmental and cultural well-being of the Waikato region. The Regional Community Outcomes sit alongside and supplement local Community Outcomes identified within each local authority area. Their purpose is to help guide regional community stakeholders in planning and monitoring regional community well-being.

Government agencies, local councils and community organisations are encouraged to use the Waikato Regional Community Outcomes for guidance on their planning and help to identify the sorts of services the community has stated as most needed in the Waikato region.

Progress made towards achieving the Waikato Regional Community Outcomes will be measured regularly and reported back to Waikato communities. This monitoring will be an important way of ensuring together we are making progress, while identifying areas for improvement.

As advised earlier, Waikato District Community Outcomes link into these outcomes also. This can be seen on page 25.

Below are the Regional Community Outcomes and a summary from Choosing Futures as to how we are doing. A copy of the full report is available at:

<http://www.choosingfutures.co.nz/files/1326597RegionalCommunityOutcomesdata08.pdf>

REGIONAL OUTCOMES		HOW WE ARE DOING (REPORTED BY CHOOSING FUTURES - MAY 2008)
<p><b>Sustainable Environment</b> The Waikato region values and protects its diverse, interconnected natural environments.</p>	<p>The iconic landscapes and natural features of our environment define and sustain us. We respect and celebrate them as taonga.</p> <p>Our natural environment is protected and respected. Its ecological balance is restored, its air, soil and water quality is improved and its native biodiversity is enhanced.</p> <p>We are aware of what we need to do to look after our environment. Our region is renowned for linking environmental awareness with community action.</p> <p>The traditional role of iwi and hapu as kaitiaki is acknowledged, respected and enabled.</p> <p>Our coastal and waterway environments are restored and preserved and access to them is maintained.</p> <p>Our region's waterways have consistently high water quality.</p> <p>We use land management practices that protect and sustain our soil and land.</p> <p>We reduce our reliance on non-renewable energy.</p> <p>Waste reduction, recycling, energy conservation and energy efficiency are promoted and are part of how we all live.</p>	<p>Quality air, land and water, native flora and fauna, natural landscapes and resources are an important part of the regional identity and sustain both ecological and human health. The Waikato region generally has a clean and green natural environment, and people are doing more today than they were ten years ago to protect the environment for the future.</p> <p>However there is still room for improvement in terms of energy conservation to help address climate change, urban air quality (particulates) to improve people's health, and river water quality for both ecological health and recreational purposes (particularly in the Hauraki area and lower Waikato River catchment).</p> <p>Farming has continued to intensify over the past few decades, resulting in increased levels of phosphorus and nitrogen flowing into the Waikato River.</p>

REGIONAL OUTCOMES	HOW WE ARE DOING (REPORTED BY CHOOSING FUTURES - MAY 2008)
<p><b>Quality of Life</b> The Waikato region is a great place to live, providing the services and opportunities we need to live well.</p> <p>We are healthy, with active lifestyles and enjoy a total sense of well-being. Everyone has access to affordable quality health services throughout the Waikato region.</p> <p>Education provides opportunities so we can reach our full potential as individuals and contribute to the well-being of the whole region.</p> <p>Maori enjoy the same quality of health, education, housing, employment and economic outcomes as non-Maori.</p> <p>We have a choice of healthy and affordable housing that we are happy to live in and that is close to places for work, study and recreation.</p> <p>Maori have the ability to live on ancestral land in quality, affordable housing.</p> <p>Our communities and government work together so that we are safe, feel safe and crime is reduced.</p> <p>We can work and participate in the communities where we live, and there are quality work opportunities for people of all ages and skill levels.</p> <p>We can participate in recreation and leisure activities that meet our diverse needs and we have opportunities to enjoy the Waikato region's natural place and open spaces in responsible ways.</p>	<p>Waikato regional communities have an increasing life expectancy, recent growth in early childhood education rates, and reducing levels of household crowding. The region is also making advances in areas where it is behind the national average, including the number of school leavers with formal qualifications and educational attainment of the adult population. However, aspects of quality of life that require attention include declining levels of home ownership between 1991 and 2006, and increasing rental costs as a proportion of household income over a similar period.</p>

REGIONAL OUTCOMES	HOW WE ARE DOING (REPORTED BY CHOOSING FUTURES - MAY 2008)
<p><b>Sustainable Economy</b> The Waikato region balances a thriving economy with looking after its people, places and environment.</p> <p>Our region has economic growth and development that is well-planned and balanced with environmental, cultural and social needs and values.</p> <p>Our region and local economies are robust and diverse, providing opportunities through the Waikato region.</p> <p>We have reliable, efficient and well-planned infrastructure and services, including transport that is safe, interconnected, and easy to get to and use.</p> <p>We take a practical and co-ordinated approach to planning and providing services, which works effectively across boundaries and sectors and responds to our communities' needs.</p> <p>The growth, wealth and uniqueness of the Maori economy is acknowledged and supported.</p> <p>Our economy is built on land-based industries, and we encourage planning and practices that protect and sustain our productive resources.</p> <p>We have a tourism industry that recognises the region's cultural and environmental heritage and values, and supports economic growth.</p> <p>Our region has a reputation for entrepreneurship, innovation, research and education, attracting investment and people to work, study and visit.</p>	<p>Economic growth has been generally improving in the Waikato region relative to national economic development. The unemployment rate is at a record low and there has been growth in weekly incomes, numbers of businesses and employees, international visitors, total research funding, and enrolments at Waikato Institute of Technology (Wintec).</p> <p>On the downside, the average Waikato resident's ecological footprint is five to ten times larger than people living in India or China, and larger than Japan and many European nations</p>

REGIONAL OUTCOMES	HOW WE ARE DOING (REPORTED BY CHOOSING FUTURES - MAY 2008)
<p><b>Culture and Identity</b> The Waikato region identifies with - and values - its land, air, rivers and waterways, mountains, flora, fauna and its people.</p>	<p>We are proud of our region's distinctive identity, its strong Maoritanga, and its rich and diverse natural and cultural heritage.</p> <p>Heritage sites and landscapes of significance to whanau, hapu and iwi are preserved and valued.</p> <p>Our historic buildings and places are retained and cared for. New developments are designed to be sensitive to people, places and the environment.</p> <p>All our communities have cultural and recreational events and facilities. We identify with and take part in our communities, building good community spirit.</p>
<p><b>Participation and Equity</b> The Waikato region builds strong informed communities and has a culture that encourages people and communities to play their part.</p>	<p>All our people and communities can participate in decision-making. We are educated, informed and have the resources we need to take responsibility for our own futures.</p> <p>Iwi, hapu and Maori work together with central government and community organisations in mutually beneficial partnerships.</p> <p>Our communities understand partnerships under the Treaty of Waitangi and representation and processes for these partnerships have integrity.</p> <p>The unique status of tangata whenua is respected and reflected in community processes.</p> <p>Maori have the opportunity to participate in community development and decision-making at marae, hapu and iwi levels.</p> <p>We are knowledgeable about and show respect for the many and diverse cultures of the people who live here.</p>

Councils, government agencies, Iwi, community organisations and other groups will be working together to make the Waikato region the best it can be, now and in the future.

Waikato, visit [www.choosingfutures.co.nz](http://www.choosingfutures.co.nz) or contact:  
 Choosing Futures Waikato  
 Freepost Authority | |  
 Hamilton  
 Ph 07 838 6672  
 e-mail: [info@choosingfutures.co.nz](mailto:info@choosingfutures.co.nz)

For further information about Choosing Futures

# MAORI CAPACITY TO CONTRIBUTE

Under the Local Government Act 2002 and the Resource Management Act 1991 Council must take into account the principles of the Treaty of Waitangi. Council is endeavouring to apply the intent and principles of the Treaty of Waitangi and the principles of the Waikato River Deed of Settlement in its dealings with Maori.

Council has identified the Maori stakeholder groups in the district and developed a database for regular supply of information and engagement. The database is updated as appropriate and includes:

- All Marae.
- Management groups used extensively for provisions under the Resource Management Act (RMA).
- Waikato Raupatu Trustee Company (an iwi authority representing the views of Waikato-Tainui).
- Individuals who request to be placed on Council's 'supply of information' list.
- Key individuals in the district with knowledge on specific issues.
- Nga Mana Toopu o Kirikiriroa.
- Te Wananga o Aotearoa.
- Tangata whenua.

Each year Council will identify the key issues of particular interest to Maori that would include:

- Long Term Council Community Plan and Annual Plan.
- Annual Report.
- District Plan and associated documents.
- Issues of possible significance to Maori.
- Key policy papers that have the intent of changing the Council's direction or operations.

The aim is to build on the existing good quality relationships that have been established, through:

- Regular Marae visits.
- Open invitation to meet with the Policy Committee, His Worship the Mayor and Council representatives.
- Supplying information to key stakeholders on a regular and timely basis.
- Continuing to encourage the dialogue that has been established with RMA relationships.
- Meetings with tangata whenua as appropriate.

Staff will identify a draft annual timetable of documents that Council would wish to have engagement with Maori and deliver it to the stakeholders so as to give adequate advice of upcoming processes.

Council will develop a bi-annual newsletter to key stakeholders (prepared in Maori and English) to keep Maori informed of current issues. This would be additional to Council's newsletter, The Link, which is distributed six times per year.

The bi-annual newsletter will be issued in draft form to senior Kaumatua to ensure the wording is traditional and appropriate.

Council will sponsor seminars and hui with keynote speakers on Maori issues to better inform the community

## *Waikato-Tainui*

Waikato-Tainui is a key stakeholder in our District.

Waikato-Tainui holds a unique status as tangata whenua of the Waikato region and seeks to have positive relationships with local and regional government.

The natural and physical resources within the tribal area of Waikato-Tainui are of significant cultural and historical importance to the Iwi. Waikato-Tainui's relationship with the Waikato River and West Coast harbours, in particular, has extended over many generations since the time of the first inland explorations of their ancestors who brought the Tainui canoe to Aotearoa in the fourteenth century.

Their relationship with the river is unique. The Waikato River is regarded as a tuupuna awa, the ancestral river of the people representing the mana and the mauri of the people. It is central to their tribal identity, and to their spiritual and physical well-being. Its power is both protective and healing.

The importance of this relationship is evident in many whakatauki (tribal sayings) and waiata (songs), and in oral histories, which record the association of the ancestors with places, events, daily activities, thoughts, emotions, and everything that touched their lives.

Over the generations Waikato-Tainui have developed tikanga (protocol) that embody their profound respect for the river and all life within it. Their tikanga recognises that if they care for the river, the river will continue to sustain the people. Waikato-Tainui has mana whakahaere (authority) over the river. Accordingly, Waikato-Tainui has a duty to past, present and future generations to protect the river and Waikato-Tainui is obliged to satisfy that duty.

It is important to recognise that for Waikato-Tainui the Waikato River means the whole river. Waikato-Tainui regards the river as an entire living entity, which includes not just its banks, beds and waters but also its many streams, lakes and tributaries, its catchments and flood plains, and its flora and fauna, as well as its metaphysical being.

As with the Waikato River; the West Coast harbours of Manukau, Whaingaroa, Aotea and Kawhia have significant historical and cultural importance to Waikato-Tainui; particularly for the mana whenua (local people) who reside around them.

During 2008 the Waikato-Tainui Raupatu Claims (Waikato River) Settlement Bill was passed into legislation. This legislation puts into effect a deed of settlement between the Crown and Waikato-Tainui in relation to the Waikato River. The Act establishes co-management of the river for the overarching purpose of restoring and protecting the health and well-being of the Waikato River for future generations.

Waka	(Canoe)	Tainui
Iwi	(Tribe)	Waikato
Hapu	(Sub-tribes)	33
Marae	(Whanau Groups)	65
Registered Tribal Members	(Individuals)	52,000

*67% reside in Waikato, 28% reside in the rest of New Zealand, 5% are overseas. More than 35,000 people residing in the Waikato Region are members of the Waikato-Tainui tribe*

## Waikato-Tainui Management Committees

Management Committee	Contact Person	Phone	Address	WDC Ward of Interest
Nga Muka Development Trust	Moko Tauriki	021 806 238	2 Bailey Street, Huntly	Whangape, Whangamarino, Hapuakohe
Waahi Whaanui Trust	Hori Awa	07 828 9565	PO Box 227, Huntly	Whangape, Hapuakohe
Tainui ki Tainui Awhiro	Angeline Greensill	07 846 1252	65 Ellicott Road, Hamilton	Whaingaroa
Turangawaewae Trust Board	Dennis Ngataki	07 824 8154	PO Box 132, Ngaruawahia	Ngaruawahia, Newcastle, Hukanui
Nga Mana Toopu O Kirikiriroa	Wiremu Puke	07 843 4472	PO Box 13 054, Hamilton	Hukanui, Newcastle
Nga Uri o Mahanga	Tuahu Watene	027 226 7901		Newcastle, Whaingaroa
Te Kotuku Whenua	Maree Pene	025 916 6841	PO Box 14081, Hamilton 2015	Hukanui
Ngati Haua	Lance Rapana	07 888 7358	Te Hauora o Ngati Haua, Waharoa	Tamahere, Eureka

## Waikato-Tainui Marae within the Waikato District Council Boundary

1.	Horahora
2.	Maurea
3.	Okarea
4.	Mangatangi
5.	Waikare
6.	Taniwha – Tangaeo
7.	Te Hoe-o-Tainui
8.	Waiti
9.	Kaitumutumu
10.	Te Kauri
11.	Te Ohaaki
12.	Hukanui-Amuri
13.	Waahi
14.	Taupiri
15.	Matahuru
16.	Tauhei
17.	Tauwhare
18.	Waimakariri
19.	Hukanui
20.	Turangawaewae
21.	Waikeri
22.	Te Aakau
23.	Poihaakena
24.	Waingarō
25.	Te Papaorotū
26.	Omaeroa
27.	Te Kaharoa
28.	Mootakotako
29.	Te Papatapu
30.	Te Tihi o Moerangi
31.	Makomako

## Iwi Authority

The Waikato Raupatu Trustee Company Ltd (WRTCL) is the principal constitutional and the legally mandated Iwi authority of Waikato-Tainui, which comprises 65 marae and 33 hapu.

The WRTCL is governed by the executive board Te Arataura which comprises 11 members; 10 of which are elected from Te Kauhanganui o Waikato Inc, which is the 195-member tribal parliament comprising three representatives from each of the 65 Waikato Raupatu Marae. The remaining Tainui executive member, the Kahui Ariki representative, is appointed by Kiingi Tuheitia.

The WRTCL is responsible for tribal development and managing the Waikato Raupatu settlement that was settled with the Crown in 1995; and for resolving its outstanding claims with the Crown.