

# Corporate and Council Leadership

*The Chief Executive is the principal policy advisor to the Council and provides the overall leadership and business planning for the organisation. Activities within this group include human resources, corporate and community planning, and communications.*

*Through its community planning focus this activity co-ordinates the development of community plans in local areas, and Council's major planning documents like the Long-Term Council Community Plan, Annual Plan and the Annual Report. This section also provides policy and direction for human resources activities relating to Council staff, and Council's communications activities.*

## Overview of the activity

*Activities within this group include managing the democratic process, all issues associated with the various Community Boards, Community Committees and community development projects, Maori liaison and consultation.*

## Rationale for Activity

Corporate and Council leadership is fundamental to Council's requirements under the Local Government Act 2002. Corporate and Council leadership is about governance and key policy development that supports our legislative compliance.

This activity ensures political input into policy setting and development. It ensures there are checks and balances around community input and involvement.

Council also has responsibilities around Maori involvement in decision-making. The formation of a Maori Liaison and Consultation Committee is a step towards meeting this requirement.

Through discretionary funds, Council is able to promote activities and events in individual communities. This encourages local decision-making and prioritisation.

This activity is about managing Council's involvement in addressing the four well-beings – economic, social, cultural and environmental. If Council is fulfilling its function, then our decision-making and planning should be geared at meeting the requirements of the four well-beings.

## Primary Contribution to Community Outcomes

Corporate and Council Leadership contributes to all nine community outcomes in a variety of ways. This

is a logical result given that this activity provides the governance and direction for Council.

## Key Projects for the Next Three Years

The key community-focused projects in this activity are the development of Community Plans for Meremere, Tauwhare, Glen Afton, Pukemiro and Glen Massey, and the continuation of township development in Huntly, Ngaruawahia and other areas. The emphasis on town development is primarily driven by growth and demand.

The key corporate projects for this activity over the life of this Plan are:

- preparation of corporate documents required by the Local Government Act 2002, including Annual Plans, Long-Term Council Community Plans and Annual Reports; and
- production of communication material, including Council's newsletter The Link, to help promote strategic links between the organisation's activities and the Community Outcomes.

All projects post 2008/09 will be reviewed in detail for the LTCCP 2009-19, and any costs and timings are indicative only at this stage.

## Significant Negative Effects on Community Well-being

Providing Councillors fulfil their function regarding governance of the district then there should be no significant negative effects. In other words, as long as Councillors act in good faith, there will be no negative effects. The measures suggested will identify the perceptions of the community in terms of the governance arm of Council. Over a period of time, Council will be able to track trends in community perception and identify whether any negative effects have taken place.

## Key Assets

There are no strategic assets relating to this group of activities.

## Where We Want To Go

Council is putting in place a programme to actively consult with our various communities. Through our community plans and township development plans, Council will develop a better understanding of our community needs and aspirations.

## What We Plan To Do

Project	2006/07\$	2007/08\$	2008/09\$
Community Plan implementation	1,515,000	1,485,000	1,370,000
Maori Liaison Committee - Waimakariri Marae Development	20,000		
Development of New Community Plans	9,000	9,000	10,000
Event Management	18,000	20,000	20,000
LTCCP - Community Outcomes	40,000	40,000	40,000
Te Kauwhata A+P Show Event Management	2,000		

Council has allocated funding in this activity to promote township and community development. This funding provides the method by which individual projects in each community is undertaken.

## How will we know we are on track

The intended level of service is based on a structure that includes 13 Councillors, a Mayor, four Community Boards and two Community Committees. Council is strongly regulated in this area in terms of the size of Council and the wards in the district. A review is undertaken every six years at which time, the whole composition of the Council is determined. We do not anticipate that demands will be larger in future than current levels. If they are, this will need to be addressed through the six-yearly representation review.

Within the framework of applicable legislation we aim to monitor our progress in the following areas:

Service Level	Checking Progress	Target 2006/7 to 2008/9	Target 2009/10 to 2015/16
The Local Government Official Information and Meetings Act is complied with.	No more than 10% of decisions are made in the public excluded section of the agenda.	10%	√
Council complies with legislative requirements in relation to the LTCCP, Annual Plan and Annual Report.	A clear audit opinion is achieved in each case.	100%	√
Engage Maori in decision-making.	At least 65% of respondents to a survey of local Maori are satisfied with the level of involvement and opportunities for Maori to engage with Council. This target level of satisfaction should increase by 2% each year through to 2011/2012 then remain at that level for the balance of the ten years.	65% increasing to 69% by 2008/09	71% increasing to 75% by 2011/12
Residents are satisfied that they are able to influence decisions that the Council makes.	At least 65% of residents in the Annual Satisfaction Survey agree that they have the opportunity to be involved and participate in the way the Council makes decisions. This target level of satisfaction should increase by 2% each year through to 2011/2012 then remain at that level for the balance of the ten years (63% in 2005).	65% increasing to 69%	71% increasing to 75% by 2011/12
	Council develops and consults with the community on Community and Township Development Plans as they are developed.	100%, as plans are developed	√
Relationships between the Council and the community are enhanced.	At least 65% of residents in the Annual Satisfaction Survey understand how the Council makes decisions. This target level of satisfaction should increase by 2% each year through to 2011/2012 then remain at that level for the balance of the ten years (61% in 2005).	65% increasing to 69%	71% increasing to 75% by 2011/12

## Estimated Expenses and Revenue Statement - Corporate and Council Leadership

A forecast for the 10 years ending 30 June 2016

	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's
<b>Activity Expenditure</b>										
Corporate & Council Leadership	4,071	4,097	4,294	4,285	4,463	4,439	4,402	4,561	4,685	4,766
	4,071	4,097	4,294	4,285	4,463	4,439	4,402	4,561	4,685	4,766
Less:										
Internal Interest	225	190	159	139	118	96	70	43	20	8
<b>Activity Expenditure</b>	<b>3,846</b>	<b>3,907</b>	<b>4,135</b>	<b>4,146</b>	<b>4,345</b>	<b>4,343</b>	<b>4,332</b>	<b>4,518</b>	<b>4,665</b>	<b>4,758</b>
<b>Activity Revenue</b>										
Fees/Other Income	580	88	30	30	93	30	30	97	30	30
	580	88	30	30	93	30	30	97	30	30
Less:										
Internal Interest	0	0	0	0	0	0	0	0	0	0
<b>Activity Revenue</b>	<b>580</b>	<b>88</b>	<b>30</b>	<b>30</b>	<b>93</b>	<b>30</b>	<b>30</b>	<b>97</b>	<b>30</b>	<b>30</b>
<b>Activity Surplus/(Deficit)</b>	<b>(3,266)</b>	<b>(3,819)</b>	<b>(4,105)</b>	<b>(4,116)</b>	<b>(4,252)</b>	<b>(4,313)</b>	<b>(4,302)</b>	<b>(4,421)</b>	<b>(4,635)</b>	<b>(4,728)</b>
<b>Activity Surplus/(Deficit) funded by</b>										
Council Reserves	(350)	(720)	(918)	(909)	(888)	(866)	(840)	(813)	(950)	(1,078)
General Rate	(2,916)	(3,099)	(3,187)	(3,207)	(3,364)	(3,447)	(3,462)	(3,608)	(3,685)	(3,650)
	<b>(3,266)</b>	<b>(3,819)</b>	<b>(4,105)</b>	<b>(4,116)</b>	<b>(4,252)</b>	<b>(4,313)</b>	<b>(4,302)</b>	<b>(4,421)</b>	<b>(4,635)</b>	<b>(4,728)</b>