



**WAIKATO RAUPATU RIVER TRUST AND WAIKATO DISTRICT COUNCIL  
CO-GOVERNANCE JOINT COMMITTEE**

**NOTICE** is hereby given that a meeting of the Waikato Raupatu River Trust and Waikato District Council Co-Governance Joint Committee will be held on **WEDNESDAY, 18 APRIL 2018 at 10.00am** at Tainui Group Holdings, 6 Bryce Street, Hamilton.

<b>MEMBERS</b>	<b>Waikato Raupatu River Trust</b> Trustee Rukumoana Schaafhausen (Co-Chair) Trustee Hinerangi Raumati-Tuu'a Trustee Patience Te Ao Trustee Tahi Rangiawha
	<b>Waikato District Council</b> Mayor Allan Sanson (Co-chair) Cr Dynes Fulton Cr Janet Gibb Cr Lisa Thomson
<b>STAFF</b>	<b>Waikato Raupatu River Trust</b> Donna Flavell (Chief Executive) Marae Tukere (General Manager Oranga)
	<b>Waikato District Council</b> Tony Whittaker (Acting Chief Executive) Sue O’Gorman (General Manager Customer Support)



## **AGENDA**

### **1. APOLOGIES AND LEAVE OF ABSENCE**

### **2. CONFIRMATION OF STATUS OF THE AGENDA**

### **3. DISCLOSURES OF INTEREST**

### **4. CONFIRMATION OF MINUTES**

Meeting held on 18 October 2017

### **5. MATTERS ARISING FROM THE MINUTES**

### **6. REPORTS**

#### 6.1 Waikato-Tainui Presentation:

- a. Background including new tribal structure
- b. Waikato-Tainui Strategic Priorities:
  - i. Maaori Representation
  - ii. Growth and Infrastructure
  - iii. Engagement and Community Development
- c. Hopuhopu Master Plan
- d. Waikato District Council Long Term Plan

#### 6.2 Waikato District Council Long Term Plan 2018-2028 Presentation

#### 6.3 Waikato District Council Housing Infrastructure Fund: Te Kauwhata Detailed Business Case

#### 6.4 General Business

### **7. CLOSING COMMENTS FROM CO-CHAIRS**

### **8. CLOSING KARAKIA**

**MINUTES** of a meeting of the Waikato Raupatu River Trust and Waikato District Council Co-Governance Committee held at the Waikato District Council Chambers, on 31 October 2017, commencing at 10.00am.

	<p><b><u>OPENING KARAKIA</u></b></p> <p>Pokaia Nepia opened the hui with a karakia.</p>	
<p><b>Present</b></p>	<p>His Worship the Mayor, Mr A M Sanson (Co-Chair) Cr L Thomson Cr D Fulton</p>	<p>Deputy Chair of Te Arataura and Trustee Patience Te Ao (Co-Chair) Trustee Linda Te Aho Trustee Jackie Collier</p>
<p><b>In attendance</b></p>	<p>Mr T Paki  Mr G Ion  Mr T Manukau Mr T Harty Mr L Tane Mr T Whittaker Ms P Williams Ms M Tukere Mr B Croad Ms S Reinsfield Other WDC Staff</p>	<p>Acting Chief Executive, Waikato Raupatu Land and River Trust (WRRT) Chief Executive Waikato District Council (WDC) Advisor WRRT General Manager WDC Officer WRRT General Manager WDC Senior Advisor WRLT Pouhono Iwi ki te Haapori WDC Tainui Group Holdings Tainui Group Holdings</p>
<p><b>JMC311017/01</b></p>	<p><b><u>APOLOGIES AND LEAVE OF ABSENCE</u></b></p> <p><b>Resolved: Cr Thomson / Trustee Collier</b></p> <p><b>THAT</b> apologies be received from Mrs J Gibb and Ms D Flavell <b>AND</b> a leave of absence be granted to Mrs P Te Ao for 12.30 pm</p> <p><b><u>CARRIED</u></b></p>	

JMC311017/02	<p><b><u>CONFIRMATION OF STATUS OF AGENDA ITEMS</u></b></p> <p><b>Resolved: Cr Thomson / Cr Fulton</b></p> <p><b>THAT</b> the agenda for the meeting of the Waikato Tainui/Waikato District Council Joint Committee for 31 October be confirmed.</p> <p><b><u>CARRIED</u></b></p>
JMC311017/03	<p><b><u>DISCLOSURES OF INTEREST</u></b></p> <p>There were no declarations of interest noted.</p>
JMC311017/04	<p><b><u>CONFIRMATION OF MINUTES</u></b></p> <p><b>Resolved: Co-Chair Sanson / Cr Fulton</b></p> <p><b>THAT</b> the minutes of a meeting of the Waikato Tainui/Waikato District Council Joint Committee held on 19 April 2017 be confirmed as a true and correct record of that meeting.</p> <p><b><u>CARRIED</u></b></p>
JMC311017/05	<p><b><u>MATTERS ARISING FROM THE MINUTES</u></b></p> <p>No matters Arising.</p>
JMC311017/06	<p><b><u>REPORTS</u></b></p>
JMC311017/06/01	<p><b><u>VERBAL UPDATE ON THE FIT FOR PURPOSE AND TRIBAL GOVERNANCE ELECTIONS</u></b></p> <p>Taipu Paki provided a verbal update: the Fit for Purpose project (FFP) started in 2015 and was finalised in October 2017. Land and River Trust entities are now combined and there are seven new GM positions.</p> <p>Governance elections occurred in September and there are 6 new board members together with 5 incumbents:</p> <ol style="list-style-type: none"> <li>1. R Schaafhausen (Chair and Kahui Ariki Representative)</li> <li>2. P Te Ao (Deputy Chair)</li> <li>3. L Te Aho</li> <li>4. J Collier</li> </ol>

	<p>5. T Rangiawha  6. H Rau  7. A Te Kanawa  8. D Turner  9. H Chong  10. H Raumati</p> <p><b>Resolved: Co-Chair Te Ao / Cr Thomson</b></p> <p><b>THAT</b> the Joint Committee receive the report.</p> <p><b><u>CARRIED</u></b></p>
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<p>JMC311017/06/02</p>	<p><b><u>REVIEW OF THE SETTLEMENT FOR THE WAIKATO RIVER</u></b></p> <p>Tim Manukau provided an overview on the Report and Recommendations arising from the Review of the Settlement for the Waikato River. A hui has already been held with managers and staff at Waikato District Council to discuss the report and recommendations. Managers are thinking about how the recommendations might be implemented.</p> <p><b>Comments:</b></p> <p>Mayor Sanson: Monitoring is a resource hungry process.</p> <p>Cr Fulton: Need to take full advantage of this meeting to discuss key items, make sure these meetings don't get cancelled. Noted that the report states that this committee does not make decisions, but can give clear direction. The relationship is a bit hands off in my opinion.</p> <p>Co-Chair Te Ao: What can Waikato-Tainui do to assist Council in the areas of understanding the Kiingitanga Accord etc? These hui should have more of a strategic focus than operational.</p> <p>It was noted that Waikato-Tainui will continue to work with Waikato District Council staff to ensure that workshops are held for staff on the issues required.</p> <p><b>Resolved: Co-Chair Sanson / Cr Thomson</b></p> <p><b>THAT</b> the Joint Committee receive the report.</p> <p><b><u>CARRIED</u></b></p>
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JMC311017/06/03	<p><b><u>Waikato Tainui and Waikato District Council Joint Scholarship</u></b></p> <p>Presented by M Tukere; the report was taken as read.</p> <p><b>Resolved: Co-Chair Te Ao / Cr Thomson</b></p> <p><b>THAT</b> the Joint Committee receive the report; and  <b>APPROVE</b> the implementation of the Scholarship in 2018.</p> <p><b><u>CARRIED</u></b></p>
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JMC311017/06/04	<p><b><u>Operational update in relation to Schedules to the Joint Management Agreement</u></b></p> <p>M Tukere presented the report and it was taken as read.</p> <p><i>ACTION: Discussion with the planning team on how to treat sites of significance in the District Plan to be arranged.</i></p> <p><b>Comments:</b>  Trustee Collier: Asked about wastewater consents and the progress of the Housing Infrastructure Fund. Advised that 33 submissions had been received, discussions with the developer are underway, discussions on wastewater discharge are occurring with a number of options. Preference for Waikato District Council is to divert discharge to Huntly. Housing proposal is due with government by February 2018 and is in progress. Currently Waikato Regional Council have no position on the wastewater options – if the discharge was to the lake it would be non-complying. Bigger issues are the growth in the North Waikato but also improving the resilience of wastewater infrastructure.</p> <p><b>Resolved: Cr Fulton / Cr Thomson</b></p> <p><b>THAT</b> the Joint Committee receive the report</p> <p><b><u>CARRIED</u></b></p>
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JMC311017/06/05	<p><b><u>Report on the Future Management of the Whitebait Fishery</u></b></p> <p>Tim Manukau presented the report. The approach must be multi-pronged. The main issue, which causes the majority of disputes is the issue of sale of whitebait. More co-ordination is required across the agencies. Seems like the right time now, given the Green Party's role in government and their stance on whitebait fishery. The members of the group are Waikato Regional Council, Land Information New Zealand, Department of Conservation and Waikato-Tainui.</p>
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	<p><b>Comments:</b></p> <p>Cr Fulton: Cannot NOT tackle this issue. Must preserve customary rights. Difficulty is how to resolve the issue of commercial profit. Seems like there is reasonable goodwill to tackle the issue.</p> <p>Co-Chair Te Ao: Attended hui on this issue in 2010, which went nowhere because agencies wouldn't take responsibility. Our people at Te Puaha catch to eat, not to sell. Solution is easy, stop commercial fishing and do not take any more registrations for new benches. In respect of research being undertaken, iwi need to look at its own people who have the Matauranga around the river. There is a group at Te Puaha "Te Taniwha o Waikato" they are active in this space.</p> <p>Co-Chair Mayor Sanson: Central government legislation is required and we should advocate for this.</p> <p>Trustee Te Aho: Queried about membership of the working party.</p> <p><b>Resolved: Trustee Collier / Cr Thomson</b></p> <p><b>THAT</b> the Joint Committee receive the report.</p> <p><b><u>CARRIED</u></b></p>
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<p>JMC311017/06/06</p>	<p><b><u>Land Matters and Opportunities</u></b></p> <p>Solid Energy lands: T Paki provided a verbal update in relation to purchase by the iwi of Solid Energy land. Around 2000 ha has been purchased and there are about 3 or 4 offers left in the Huntly East area. Iwi are keen to invest in the region and will work closely with Waikato District Council in the region regarding development aspirations.</p> <p>Te Paina: M Tukere presented the report in relation to Te Paina, the report was collated at the request of the iwi. It provides a status report on issues relating to Te Paina which is a site of significance for the iwi. The report recommends that the iwi provide advice to Waikato District Council of the preferred options in relation to Te Paina and provide direction to staff so that the matters can be progressed.</p> <p><b>Resolved: Co-Chair Te Ao / Trustee Te Aho</b></p> <p><b>THAT</b> the Joint Committee receive the report; and <b>SUPPORT</b> the report and recommendations.</p> <p><b><u>CARRIED</u></b></p>
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JMC311017/06/07	<p><b><u>Waters CCO Update</u></b></p> <p>Report presented by T Harty to provide an update on the progress of the Waters CCO.</p> <p><b>Resolved: Cr Thomson / Trustee Collier</b></p> <p><b>THAT</b> the Joint committee receive the report.</p> <p><b><u>CARRIED</u></b></p>
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JMC311017/06/08	<p><b><u>Ruakura and Meremere</u></b></p> <p>Brian Croad from Tainui Group Holdings provided a presentation to update the Joint Committee on progress at Ruakura and proposed development at Meremere.</p> <p><b>Comments:</b> Trustee Te Aho: Asked whether any analysis had been done on the proposed shift of the port at Auckland to Northland. Mr Croad advised that had not been done yet. Trustee Te Aho suggested that Tainui Group Holdings take a pro-active approach to this matter.</p> <p><b>Resolved: Cr Thomson / Cr Fulton</b></p> <p><b>THAT</b> the Joint Committee receive the report.</p> <p><b><u>CARRIED</u></b></p>
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JMC311017/06/09	<p><b><u>Update on the Waikato District Council LTP</u></b></p> <p>T Whittaker presented the report on the Long Term Plan (LTP) and advised that Waikato District Council was facing significant affordability challenges, and that there would be an invitation issued to iwi to provide input to the LTP. It was noted that there have been a recent re-evaluation in the Waikato district, with an average increase of 33% for business and residential increase of 58%.</p> <p><b>Comments:</b> Trustee Collier: Queried the rates remission and postponement policy and said she was keen to see the policy made more accessible to enable people to take it up. <i>ACTION: Waikato District Council staff to send a copy of the Rates Remission and Postponement policy to Waikato-Tainui.</i></p>
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	<p>Cr Fulton: Asked the iwi members what would be the best way to engage on the LTP with them?</p> <p><i>ACTION: Waikato District Council staff to liaise with Waikato-Tainui staff and agree on engagement on the LTP – noting that this should occur on governance, staff and community levels.</i></p> <p><b>Resolved: Co-Chair Mayor Sanson / Co-Chair Te Ao</b></p> <p><b>THAT the Joint Committee receive the report.</b></p> <p><b><u>CARRIED</u></b></p>
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JMC311017/06/10	<p><b><u>North Waikato Integrated Growth Management Programme Business Case</u></b></p> <p>V Ramduny provided a comprehensive presentation.</p> <p><b>Resolved: Co-Chair Mayor Sanson / Co-Chair Te Ao</b></p> <p><b>THAT the Joint Committee receive the report</b></p> <p><b><u>CARRIED</u></b></p>
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JMC311017/07	<p><b><u>GENERAL BUSINESS</u></b></p> <ol style="list-style-type: none"> <li>1. Right of First Refusal – it was agreed to hold this item over until the next meeting due to lack of time.</li> <li>2. Maori Representation in the Waikato District: T Whittaker advised the Joint Committee that Waikato District Council are considering whether or not to include Maori wards as part of the Representation Review. The decision will be made at the Waikato District Council meeting in December 2017. The Waikato District Council are grateful for the input of iwi CEO Donna Flavell, to the presentation made at the Councillors workshop.</li> </ol>
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	<p><b><u>CLOSING KARAKIA</u></b></p> <p>Kaumaatua P Nepia closed the hui with a karakia.</p>
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There being no further business, the meeting was declared closed at 12.30pm.

Minutes approved and confirmed this \_\_\_\_\_ day of \_\_\_\_\_ 2018.

\_\_\_\_\_  
Mayor Allan Sanson (Co-chair)

\_\_\_\_\_  
Mrs Patience Te Ao (Co-chair)

# Waikato-Tainui

Kia Tupu, Kia Hua, Kia Puawai  
To Grow, To Prosper, To Sustain

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WITHOUT VISION THE PEOPLE WILL PERISH

Kingi Tāwhiao

WAIKATO  
**TAINUI**

# TE WHAKAKITENGA

## Vision

*Maaku anoo e hanga i tooku nei whare  
Ko ngaa pou oo roto he maahoe, he patete  
Ko te taahuhu, he hiinau  
Me whakatupu ki te hua o te rengarenga  
Me whakapakari ki te hua o te kawariki*

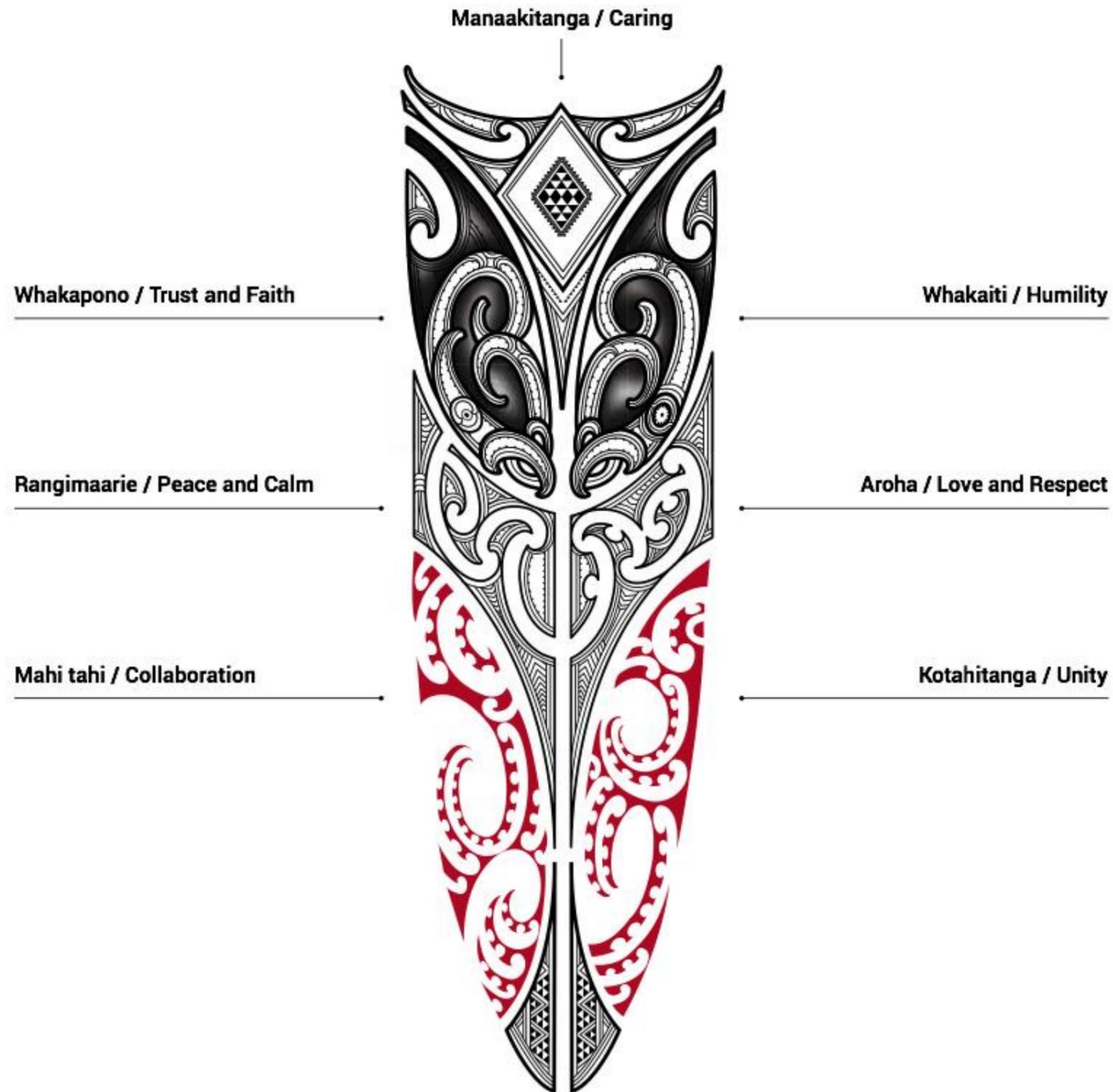
*I shall fashion my own house.  
The support posts shall be of maahoe, patete  
The ridgepole of hiinau  
The inhabitants shall be raised on rengarenga  
and nurtured on kawariki.*

*- Kiingi Taawhiao*



WAIKATO  
**TAINU**

# Principles of Kingitanga



# Waikato-Tainui: THRIVING

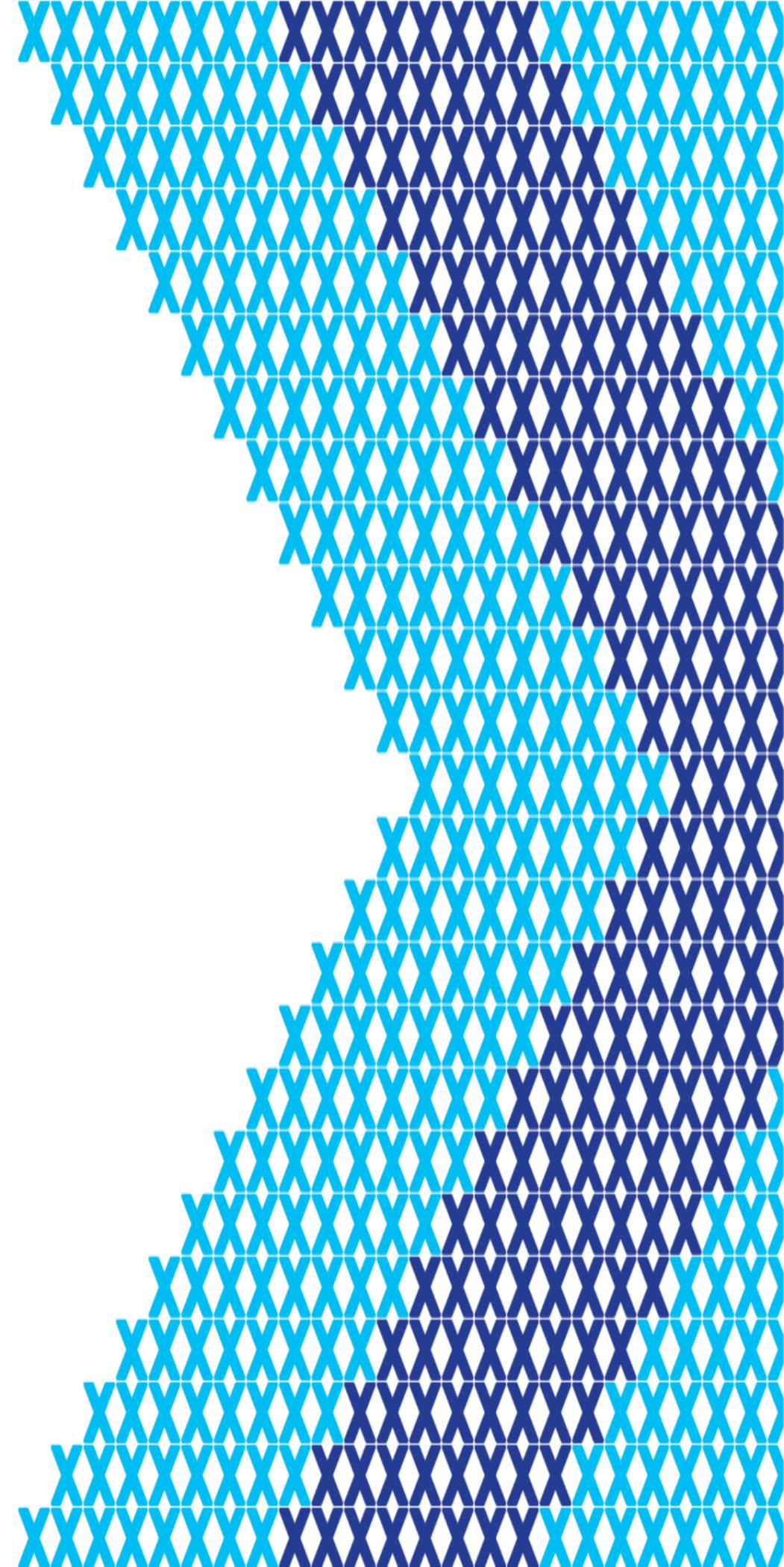
Waikato-Tainui is a proud tribe that's thrived in Aotearoa for more than seven centuries. Its rohe authority extends to Auckland in the North, the Kaimai ranges to the east, Kaawhia to the west and Te Rohe Potae to the south. The tribe's vision is Kia tupu, kia hua, kia puaawai – to grow, prosper, and sustain.

After 125 years of fighting the Crown for justice over illegal land confiscations, tribal leaders negotiated the Waikato Raupatu Lands Settlement in 1995, followed by the Waikato River Settlement in 2008.

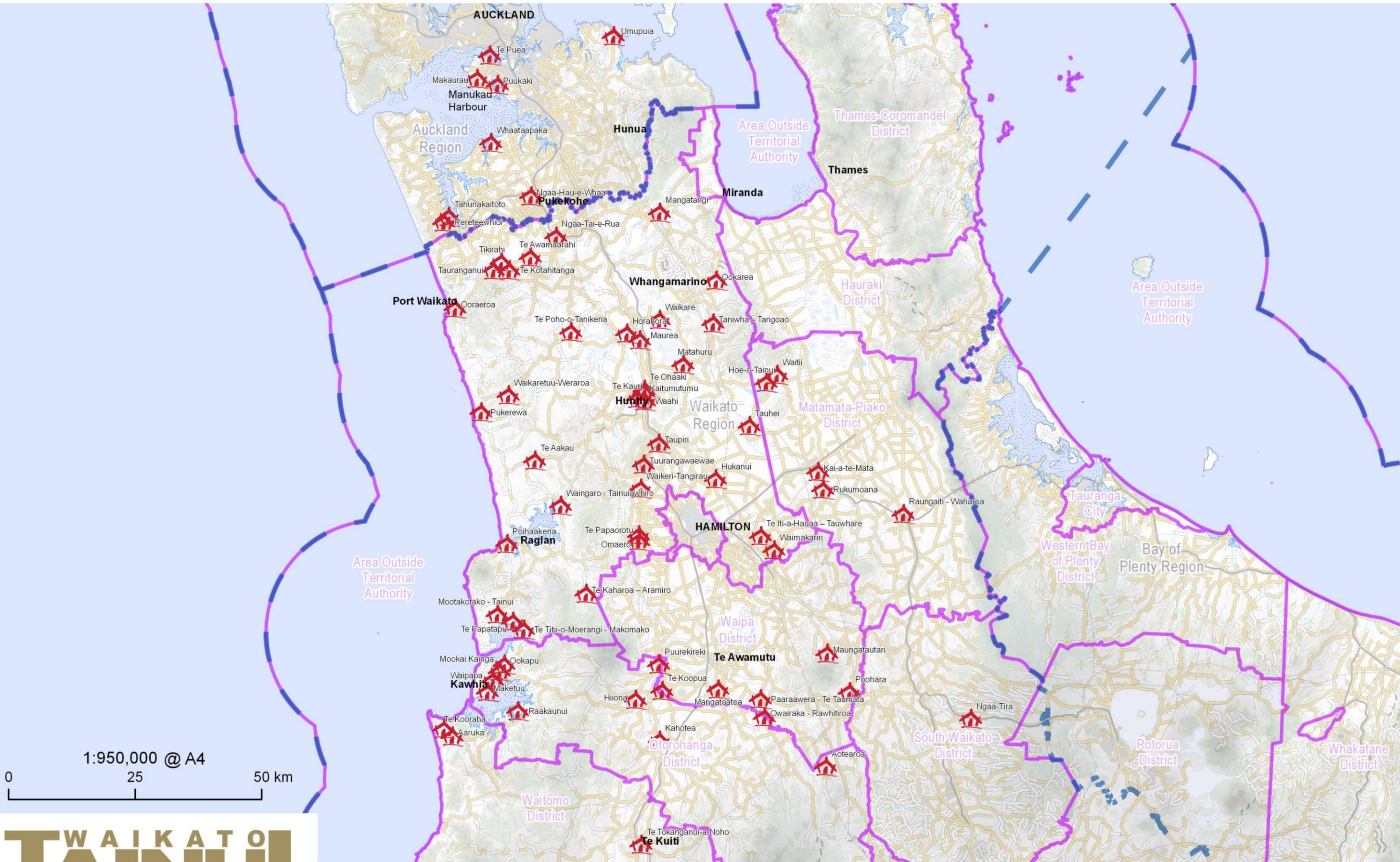
Today, the tribe is a cultural, social, and economic powerhouse, serving the interests and wellbeing of **72,000** descendants of Waikato.

The people of Waikato-Tainui are connected to

**68 marae and 33 hapuu**



# OUR MARAE



Marae location based on Waikato-Tainui GIS dataset January 2018  
Copyright ©, Waikato-Tainui GIS, Te Whakakitenga o Waikato Incorporated

# Governance



## Te Whakakitenga o Waikato-(TWOW)

Is the tribal authority that represents the people of Waikato-Tainui.

This governance structure was established following the 1995 Waikato Raupatu Settlement and incorporates a democratic structure where marae hold a vital role.

- 2 members from within the 68 marae are elected into the position of TWOW
- The Chair of Te Whakakitenga o Waikato chair is Parekawhia McLean and the deputy-chair is Tipa Mahuta.

## Te Arataura

Is the Executive made up of representatives from the elected TWOW and a representative from the Māori King.

- 10 members are elected from TWOW
- 1 is the Kahui Ariki representative appointed by the Māori King
- The Chair of Te Arataura is Rukumoana Schaafhausen and the Deputy Chair is Patience Te Ao.



# Services



## **Waikato Tainui-(Waikato Raupatu Lands Trust and Waikato Raupatu River Trust)**

Manages tribal affairs; implements the tribe's development strategy; and, makes distributions for education, health and wellbeing, marae, environmental, social and cultural development. The **CEO is Donna Flavell.**

## **Tainui Group Holdings**

Tainui Group Holdings is the commercial arm of Waikato-Tainui. A property investment and development company, TGH operates a diversified investment portfolio including retail, residential, commercial, industrial and rural properties. TGH also manages Waikato-Tainui Fisheries Ltd, which owns and leases fishing quota and holds shares in Aotearoa Fisheries Ltd. The **CEO is Chris Joblin**

## **Waikato-Tainui College for Research and Development**

Waikato-Tainui College for Research and Development has been established as a place for higher learning. It is an international centre of excellence that aims to provide quality postgraduate study and research to strengthen iwi development, produce future leaders and support indigenous development. The **CEO is Cheryl Stephens**



# Operations

## Waikato Raupatu Lands Trust and Waikato Raupatu River Trust



- |                               |                            |
|-------------------------------|----------------------------|
| GM Heritage & Identity        | Paki Rawiri                |
| GM Rights & Interest          | Taipu Paki                 |
| GM Education & Pathways       | Raewyn Mahara              |
| GM Development & Wellbeing    | Turangawaewae Marae Tukere |
| GM Engagement & Communication | Jason Ake                  |
| GM Operations                 | Janet Falwasser            |
| GM Governance & Legal         | Peata Williams             |



# Roles & Responsibilities

## **GM Heritage & Identity**

This unit is responsible for the maintenance of our Tribal Register and associated whakapapa (geneology) records, as well as managing our grants and distributions to Marae and tribal members. The Unit also includes staff who are working to protect our matauranga (tribal knowledge and traditions) for future generations.

## **GM Rights & Interest**

This unit is responsible for continuing to work on settling the iwi's outstanding claims to the Waitangi Tribunal and ensuring that our existing settlements are not compromised by new legislation or settlements. They also work across the organisation on strategic issues affecting the iwi.

## **GM Education & Pathways**

This unit is responsible for working across the rohe to improve educational outcomes for our tribal members. They also work with training providers and other iwi partners to provide career pathways and opportunities.

## **GM Development & Wellbeing**

This unit is responsible for looking after our Taiao (Environmental) responsibilities, working with local government and other partners as well as with our tribal members. The team also works to improve the economic prosperity of our Marae and tribal members, through our Whai Rawa team. Also under the Oranga umbrella is our Hapori team, who work in the Social and Marae Development areas.



# Roles & Responsibilities

## **GM Operations**

This unit is responsible for ensuring the efficient running of the organisation.

## **GM Engagement & Communication**

This unit is responsible for looking after all our communications, engagement and events work.

## **GM Governance & Legal**

This unit is responsible for looking after the tribal Parliament, Te Whakakitenga o Waikato and our Executive Committee, Te Arataura, as well as policy and legal matters.



# Strategic Priorities

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# TAHI

To empower our marae  
to achieve their  
aspirations

TWAIKATO  
**TAINUI**



# TW A I K A T O TAINUI

## RUA

To enable our tribal members  
to fulfil their potential





**TWAIKATO  
TAINUI**

**TORU**

To be a high performing  
organisation that delivers for  
our people

# Whakatupuranga 2050

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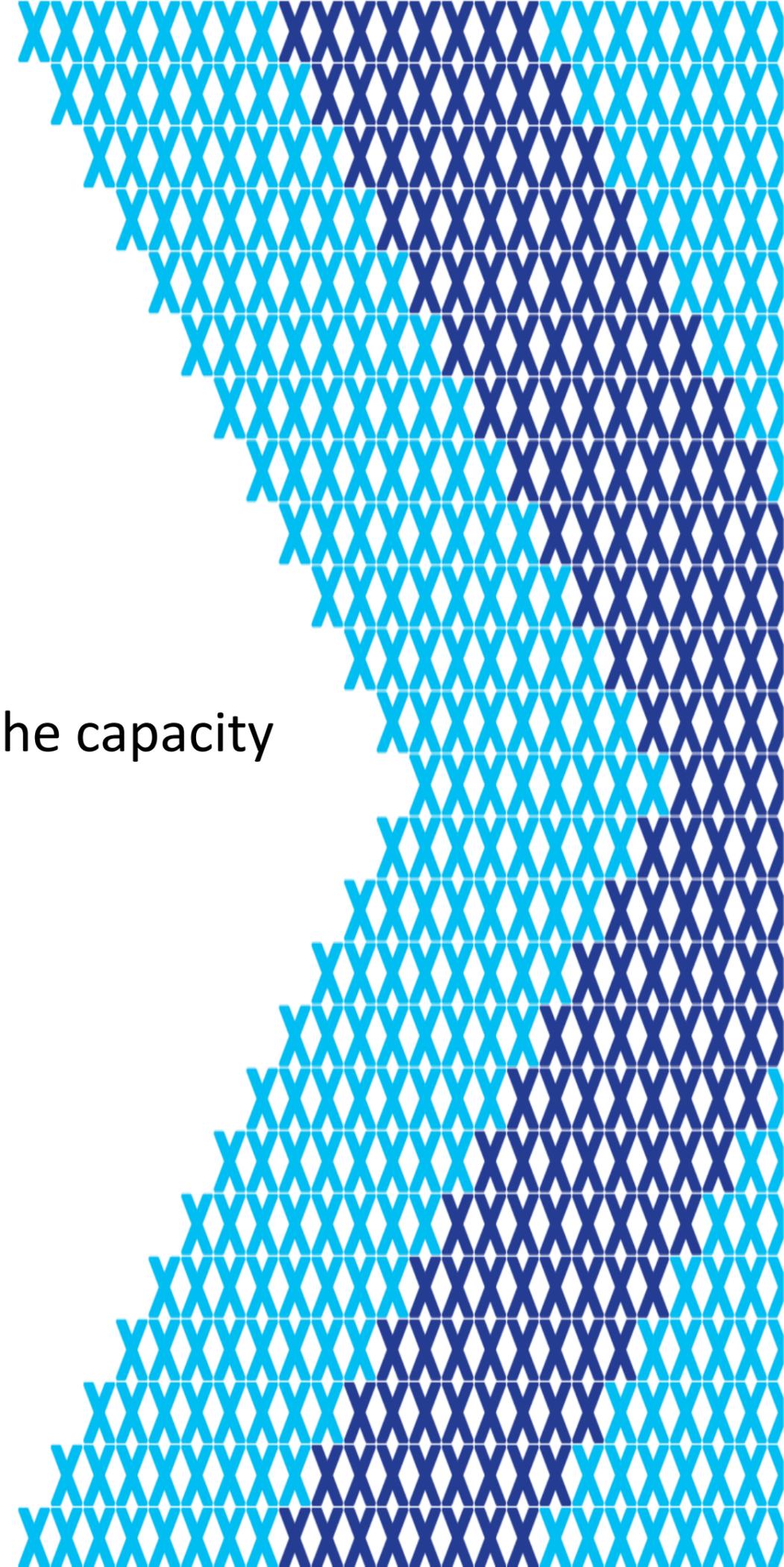


## Whakatupuranga 2050-is the blue print for the

- Cultural
- Social
- Economic advancement for our People

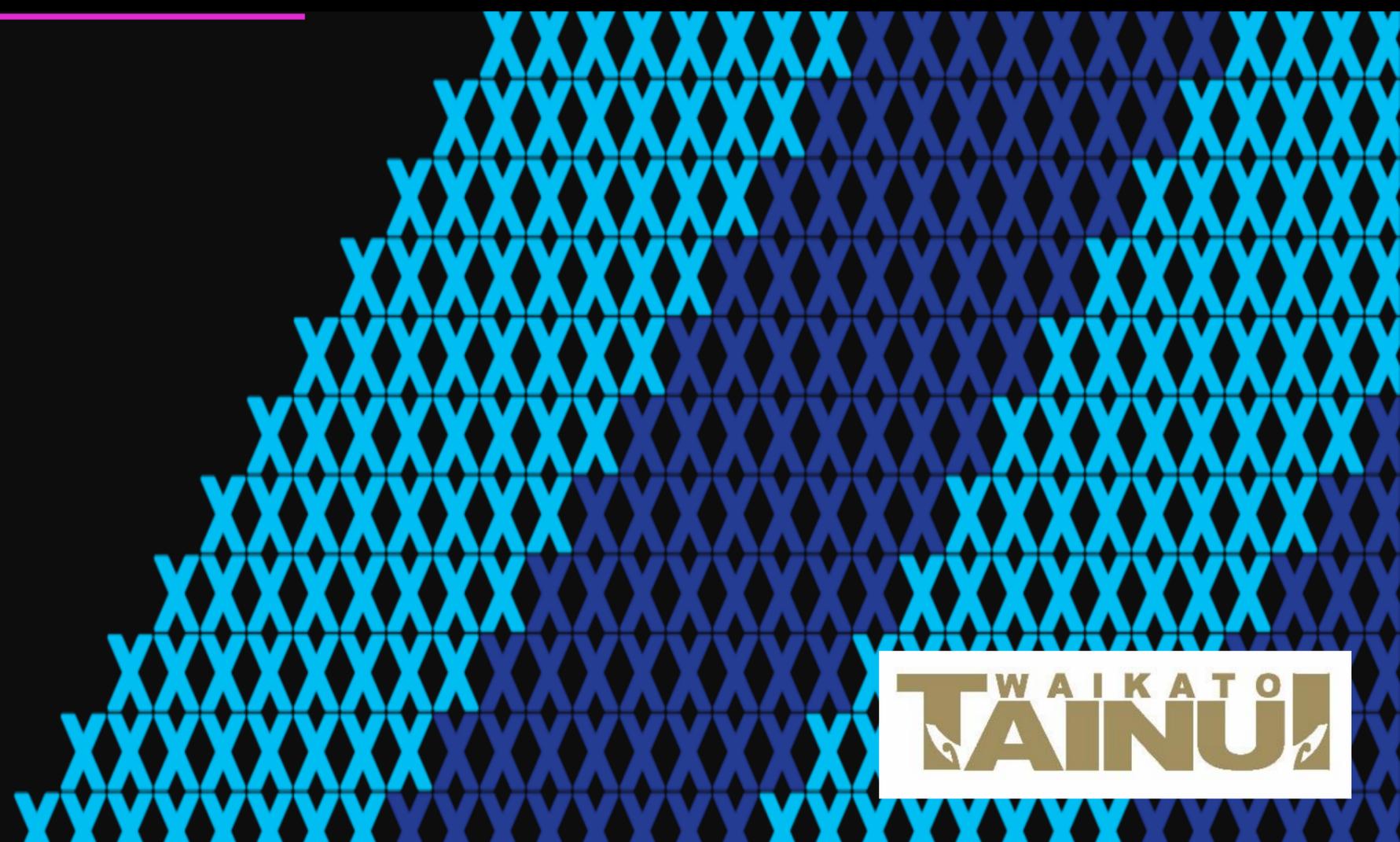
It is a **50year** long development approach to building the capacity of our Iwi, Hapuu and Marae focusing on;

- **Kiingitanga**
- **Tribal Identity & Integrity**
- **Tribal Success**
- **Tribal Social & Economic Wellbeing**



# Nga Tohu-Sign Posts

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## Ngaa Tohu

**Ngaa Tohu  
Kaupapa**  
(culture)



**Ngaa Tohu  
Hapori**  
(health)



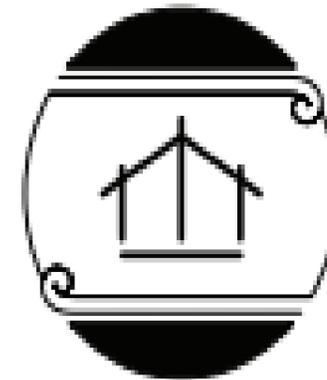
**Ngaa Tohu  
Taiao**  
(environment)



**Ngaa Tohu  
Whai Rawa**  
(economic)



**Mahi  
Tonu**  
(governance)



# Joint Management Agreement

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## Joint Management Agreements(JMAs)

The Waikato-Tainui Raupatu Claims (Waikato River) Settlement Act 2010 provides for the development of Joint Management Agreements between Waikato-Tainui and the relevant territorial Authorities. The purpose of the JMA is to give effect to the Mana Whakahaere of Waikato-Tainui with all JMA partners (co-management), whilst furthering the over-arching purpose of the Settlement.

The JMAs were established with the following councils:

- Hamilton City Council
- Waikato District Council
- Waikato Regional council
- Waipa District Council



## Joint Management Agreements(JMAs)

**The JMA committee for 2018 consists of the Te Arataura(TAT)Chair.**

**Current members include:**

Hamilton City Council

Hemi/Aubrey/Tahi(alternate)

Waikato District Council

Patience/Hinerangi/Tahi(alternate)

Waikato Regional council

Hemi/Jackie/Donald/Tahi(alternate)

Waipa District Council

Linda/Jackie/Aubrey/Tahi(alternate)

**Agreed Strategic Priorities through TAT JMA Committee:**

- **Maori Representation**
- **Growth and Infrastructure**
- **Engagement/Community Development**

# Waikato-Tainui Marae In WDC TLA

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# Te Haere Whakamua

## 3year Strategic Plan



### 3 Year Strategic Blue Print

Maaku anoo e hanga I tooku nei whare; Ko ngaa pou oo roto he maahoe, he patete; Ko te taahuhu, he hiinau; Me whakatupu ki te hua o te kawariki  
 I shall fashion my own house; the support posts shall be of maahoe, patete; the ridgepeople of hiinau; the inhabitants shall be raised on rengarenga and nurtured on kawariki

<b>Te Whakakitenga (Vision)</b>	Kia tupu he iwi whai hua, whai ora, whai tikanga taakiri ngaakau, taakiri hinengaro To grow prosperous healthy, vibrant and culturally strong iwi
<b>Te Ahunga (Mission)</b>	Kia Tupu, Kia Hua, Kia Puawai To grow, to prosper, to sustain

#### Nгаа Pou o Roto (Strategic Imperatives)

These are our support posts designed to progress our priority areas of; Māori Representations/Growth and Infrastructure/Engagement-Community Development.

Maori Representation	Growth and Infrastructure	Engagement/Community Development
<ul style="list-style-type: none"> <li>To improve equity of Maori representation through the removal of the referendum mechanism and local government act.</li> <li>To ensure we have effective &amp; active participation of our Marae in all local/regional council committees/boards</li> </ul>	<ul style="list-style-type: none"> <li>To grow our tribal estate and manage our natural resources</li> <li>To engage in matters of significant importance to Waikato Tainui around growth/infrastructure/research/development</li> </ul>	<ul style="list-style-type: none"> <li>To enhance mana motuhake of marae to advance social &amp; economic development of our people</li> </ul>

*The Principles of Kingitanga-Manaakitanga/Whakaiti/Aroha/Kotahitanga/Mahi-tahi/Rangimarie/Whakapono are at the heart of our Ngaa Pou o Roto*



## 3 Year Strategic Foot Print

### MAORI REPRESENTATION

<b>1.</b>	<b>To improve equity of Maori representation through the removal of the referendum mechanism and local government act by;</b>
<b>1.1</b>	<ul style="list-style-type: none"><li>• Working with other major organisations such as Local Govt. NZ to lobby and advocate for changes to the Act by recognising the interest from the Min Local Govt/The Greens Party around this process.</li><li>• Establish Waikato Tainui position around the Act and provide this position to the respective JMA councils for consideration.</li></ul>
<b>2.</b>	<b>To ensure we have effective &amp; active participation of our Marae in our JMA local/regional council committees/boards by;</b>
<b>2.1</b>	<ul style="list-style-type: none"><li>• Developing a 'position description' in conjunction with our Marae as a process to support effective engagement and representation within the JMA local/regional council committees/board.</li><li>• Supporting the incorporation of Māori representation into existing council committees to enable decision making in areas of significant importance i.e. cultural, economic, environmental and social issues</li></ul>

### GROWTH & INFRASTRUCTURE

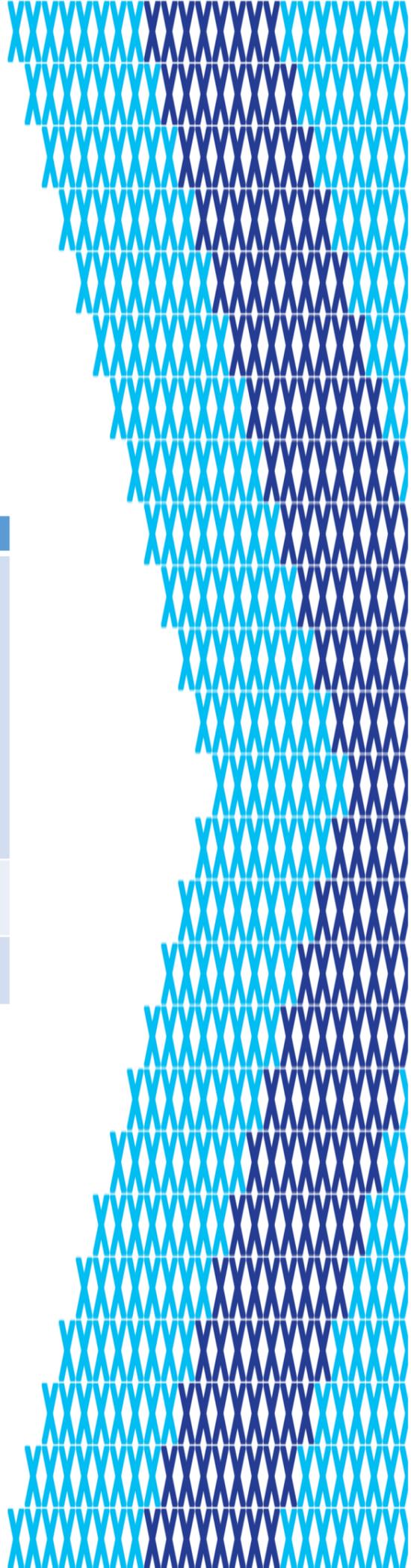
<b>3.</b>	<b>To grow our tribal estate and manage our natural resources by;</b>
<b>3.1</b>	<ul style="list-style-type: none"><li>• Promoting Waikato Tainui(WT) Environmental Plan/Iwi Resource Management Plan and other Taiao specific sign post plans</li></ul>
<b>3.2</b>	<ul style="list-style-type: none"><li>• Leveraging opportunities within the Monitoring &amp; Enforcement schedules of the JMA councils to support capacity building within WT i.e.<ul style="list-style-type: none"><li>○ Training and development of WT marae and/or operation staff through secondments with JMA councils around RMA enforcement/Resource Consent</li><li>○ Environmental Commissioners-WT Trained on Hearings/Submissions</li></ul></li></ul>
<b>4.</b>	<b>To engage in matters of significant importance to Waikato Tainui around growth/infrastructure/research/development by;</b>
<b>4.1</b>	<ul style="list-style-type: none"><li>• Reinstating the Environmental Practitioners forums through the Oranga Taiao team with key stakeholders to advance discussion around areas of interest (not limited to)<ul style="list-style-type: none"><li>○ E Toru Nga Wai-Drinking/Waste/Storm Water</li><li>○ Mana Motuhake o Waikato Te Awa-Healthy Rivers</li><li>○ Brown &amp; Greenfield opportunities in affordable &amp; social housing</li><li>○ Peacockes Rd/Ruakura</li><li>○ Future Proof Strategy/Urban Development Authority</li><li>○ Rail &amp; Roadways</li></ul></li></ul>



### **3 Year Strategic Foot Print**

#### ENGAGEMENT/COMMUNITY DEVELOPMENT

<b>5.</b>	<b>To enhance the Mana Motuhake of Marae to advance social and economic development of our people by;</b>
<b>5.1</b>	<ul style="list-style-type: none"><li>• Increasing and improving the quality participation of Waikato-Tainui marae in the submissions and/or other planning process for Local and Regional Council</li><li>• Developing the means for engaging with Waikato Tainui Marae online – discussion forums, interactive tools to create an online community that utilises the capability and growing relevance of this medium in order to;<ul style="list-style-type: none"><li>• Employing a range of innovative techniques to ensure Marae and the wider whanau/community feel listened to and informed,</li><li>• Reaching out to engage with Marae and the wider whanau/community who are less likely to be engaged i.e. Mokopuna/Rangatahi</li></ul></li></ul>
<b>5.2</b>	<ul style="list-style-type: none"><li>• Developing an MoU with JMA councils around accessing data and information relevant to Waikato Tainui</li></ul>



# Mauri Ora!

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**Open Meeting**

<b>To</b>	Waikato Raupatu River Trust and Waikato District Council Co-Governance Joint Committee
<b>From</b>	Tony Whittaker General Manager Strategy & Support
<b>Date</b>	11 April 2018
<b>Prepared by</b>	Sharlene Jenkins PA General Manager Strategy & Support
<b>Chief Executive Approved</b>	Y
<b>Reference #</b>	WRJC2018 / EPM0403
<b>Report Title</b>	Long Term Plan 2018-2028 Presentation

## **1. EXECUTIVE SUMMARY**

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This report is to provide the Joint Committee with Waikato District Council's Long Term Plan 2018-2028 presentation to key stakeholders and communities.

Tony Whittaker will present this at the meeting.

## **2. RECOMMENDATION**

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**THAT the report from the General Manager Strategy & Support be received.**

## **3. ATTACHMENTS**

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Waikato District Council Long Term Plan 2018-2028 Presentation



# Waikato District Council Long Term Plan (LTP)

2018-28

# 3 years ago – 2015 LTP

## We planned to ....

- Support growth in targeted areas
- Maintain existing assets
- Modernise infrastructure where it is prudent to do so
- Do more within existing budgets.
- Moving the cost of a service to those using them  
i.e. user pays
- Balance the targeted rate reserves
- Undertake condition assessment work

# Some key happenings over the last 3 years...

Key Event	Impact
Growth pressures more significant than ever – leading to growth costs	Assets being vested in council now requiring to be maintained.
Cost pressures in hot contractor market	Costs of maintenance & capital works is increasing
Value of assets increased significantly	We are required to collect greater levels of depreciation (\$1.2 million in 18/19)
Havelock North water incident	Cost to separate waters services. Requirement to seek greater resilience and reliability in waters practice.
Cyclone Debbie	Emergency road works required. New emergency roading works budget of \$1.1 million per annum.

# Continued..

Key Event	Impact
Introduction of user pays water services	Income from water metering has been insufficient to cover the cost of treating and delivery of water to the household.
Introduction of user pays refuse services	Private enterprise increased their presence in the refuse market. Private contractors entered the market. Lost income for council. Increased levels of dumping. A full review of service is occurring in 2018-19.
New Wastewater level of service – reduce overflows to 1&3	Targeted rate increase as per the annual plan
Legislation RMA changes District Plan review Building consent changes Health & Safety requirements	Significant internal costs to meet legislative requirements.

# Seeking value - reducing costs

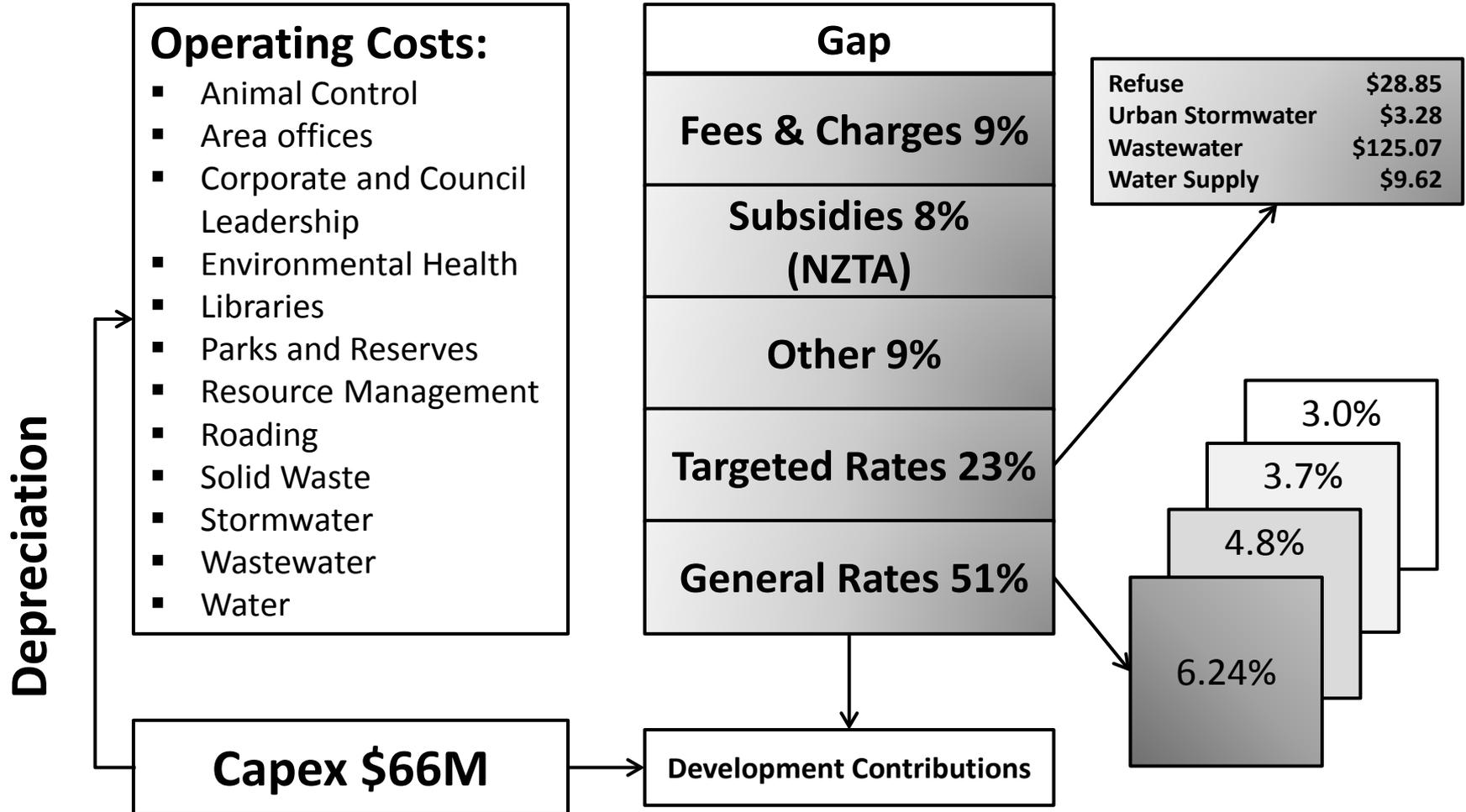
- Rooding & Parks-Reserves Alliance
  - Efficiencies are flowing into more essential work being done
- \$40 million interest free Housing Infrastructure Fund (HIF)
  - \$8million worth of interest savings
- Management of our 3 waters services
  - Potential to save \$28 million over 10years

# LTP on a page

- Continue to support growth nodes
  - providing amenity
  - includes HIF application
- Prioritised condition assessment investment rather than more \$ e.g. Annual Plan Wastewater LOS delivery
- Increased investment in unsealed network maintenance (\$1m)
- Increased provision for emergency works (\$1.1m)
- Hamilton to Auckland Rail – Tuakau rail platform
- Liveable, Thriving, Connected Communities
  - Master planning – (\$100k pa) + Amenity
  - New footpaths (\$500k pa) / Te Awa cycleway focus (\$1.4m)
- Being smarter with \$
  - Waters business case options, Investment in IM roadmap
  - Capacity to absorb growth & plan smarter
- Funding
  - Still balancing finances for some targeted rate activities
  - Property valuations add complexity/cost to some ratepayers

# Cost of running Council \$125M

# How Funded



# So what are we consulting on?

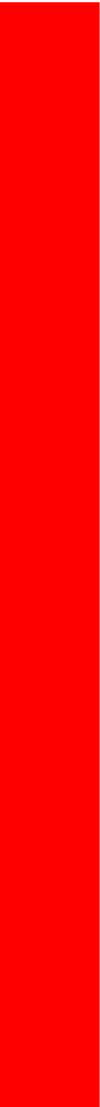
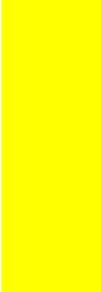
- Future of Waters Business
  - 4 Options
    - Current operations (status quo)
    - Arrangement with Hamilton & Waipa
    - WDC Waters Company – with Watercare & Waikato Tainui
    - Waters Governance Board – with Watercare and Waikato Tainui
  - Forecast \$28.3m savings over 10 years – average of \$100 pa per targeted ratepayer
- Level of UAGC – recommendation to reduce by \$102 vs 17/18 year (or \$130 vs 2018/19)

# What does this mean for ratepayers?

- Perfect storm for many urban ratepayers > 10% rate increase
  - General rate increase – 6.24% Yr. 1
  - Targeted rate increases (\$167)
  - Revaluation impact - value shift from rural to urban
  - UAGC offset (\$102 lower than today)

# Summary

- Business as usual LTP – some Liveable Thriving Connected Communities
- Experiencing tough cost increases
- Continued innovation/planning/cost savings focus
- Major rates impact for some
- Affordability will be a challenge for many
- 15 roadshow events to tell story
- Keen to support HCC on Fuel Tax opportunity



## Open Meeting

<b>To</b>	Waikato Raupatu River Trust and Waikato District Council Co-Governance Joint Committee
<b>From</b>	Tony Whittaker General Manager Strategy & Support
<b>Date</b>	11 April 2018
<b>Prepared by</b>	Surya Pandey Corporate Planning Team Leader
<b>Chief Executive Approved</b>	Y
<b>Reference #</b>	WRJC2018 / EPM0403
<b>Report Title</b>	Housing Infrastructure Fund: Te Kauwhata Detailed Business Case

## I. EXECUTIVE SUMMARY

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Te Kauwhata is an area of North Waikato which is undergoing rapid urban growth in order to satisfy housing demand within the “golden triangle” area between Auckland, Hamilton and Tauranga.

Lakeside Development Ltd (“Lakeside Development”) own a 179 hectare parcel of land located at 65 and 94 Scott Road, Te Kauwhata, which it has identified for a proposed 1600 lot residential development. The proposed development is located on the southern boundary of Te Kauwhata.

Lakeside Development contacted Waikato District Council (“WDC”) in October 2016 to discuss their intentions to lodge a Private Plan Change (“PPC”) to enable the residential development. A formal PPC was received by WDC in December 2016. WDC supported the PPC through the statutory process. WDC support to PPC included agreement to provide infrastructure to supply wastewater, water and roading services. The PPC decisions are due April 2018, with an appeal period to follow.

The Housing Infrastructure Fund (“HIF”) is a one-off contestable fund, aimed at accelerating short and medium-term supply of new housing in high-growth urban areas. HIF allocation process was set out in the Housing Infrastructure Fund Call for Final Proposals announced by the Government in February 2017. In a contestable process, WDC submitted an Indicative Business Case, which was accepted as part of an in-principle HIF portfolio by the Minister of Finance, the Minister of Transport and the Minister for Building and Construction in June 2017.

Council has been successful in bidding \$37 million from the \$1 billion Fund. This is interest free funding to build the infrastructure required to support development designed to ease the current housing crisis in major centres in the country. WDC has prepared a Detailed Business Case (“DBC”) for accessing funding from HIF.

The proposed infrastructure projects comply with the HIF assessment criteria, and will deliver the following infrastructure improvements:

- Wastewater: Construction of an onsite membrane bioreactor wastewater treatment plant in Te Kauwhata discharging via a 5.3km rising main to a suitable land contact point near SH1 and Waikato River, subject to iwi and community consultation and agreement, and discharge consent.
- Reticulated water: Construct a new reticulated water treatment plant and pump station and new reservoirs. Upgrade or build main trunk reticulation (water conveyance) infrastructure.

The requested HIF funding will provide the following benefits:

- Bring forward the construction of 1,190 houses by 3 to 5 years than scheduled in the WDC Long Term Plan. These 1,190 dwellings are already planned within the Te Kauwhata Structure Plan, however the infrastructure upgrades outlined in this DBC will allow for these dwellings to be delivered earlier.
- Facilitate an additional 1,600 households within the Lakeside Development proposed by Winton Partners. This development is not currently programmed and will be facilitated by infrastructure funding under the HIF.
- Provide a proportion of housing that will be more affordable given the differential in market conditions when compared to the south Auckland / north Waikato conurbation growth cell.
- The HIF investment into a wastewater infrastructure solution in Te Kauwhata enables WDC to remove all of the existing wastewater, and reduce other pollutants that are going into Lake Waikare and the Whangamarino wetland.
- Over the long term, the proposed conversion from dairy farm to residential dwellings by the Lakeside Development will provide a reduction in nutrient loads to Lake Waikare and downstream-receiving environments, supporting the concept of “betterment” used to assess effects.
- The resulting improved lake water quality is consistent with the National Policy Statement for Freshwater Management.

The DBC requests HIF funding of approximately \$38 million. Total infrastructure development cost in Te Kauwhata amount to an estimated \$72 million. The additional funding required has been factored into WDC’s Long Term Plan 2018-28.

## **2. RECOMMENDATION**

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**THAT the report from the General Manager Strategy & Support be received.**

## **3. ATTACHMENTS**

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NIL