

2011/2012 Annual Plan



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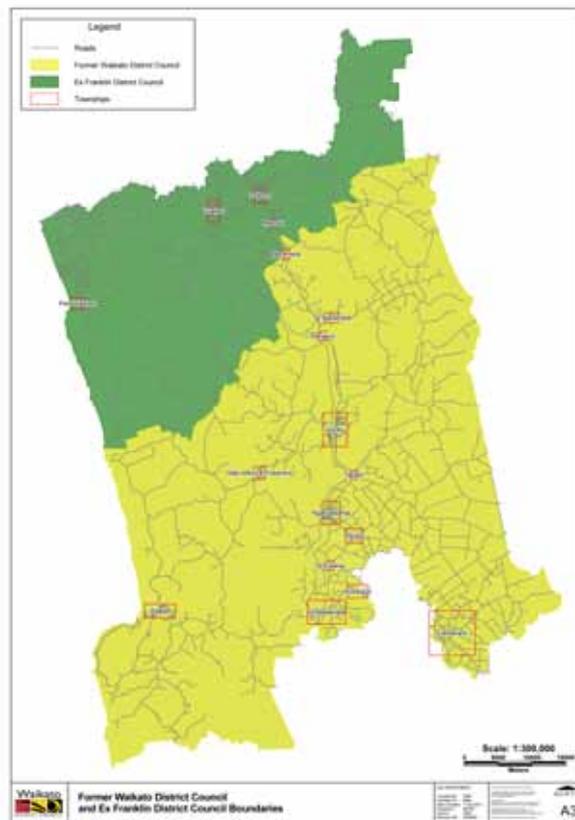
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Executive Summary

The Waikato district is a great region. It is one we can all be proud of living in. Our natural environments are second to none, from the stunning beaches in Raglan to the diverse wetlands in the north Waikato and the walkways around Huntly. This is a district rich in history and culture. It is a district the Council is proud to support. Regions like the Waikato are always evolving, they constantly change to meet the challenges of the future while aiming for a vision of what they want to become. The vision for the Council is:

"To be a recognised leader in creating a district that prides itself on economic excellence, local participation and sustainable communities."

And as always, the challenge in any annual plan is to progress the vision and invest in the future while keeping rate increases to a level acceptable to the community. This year is the first time we will be considering implications of budgeting for the ex-Franklin District Council area that amalgamated with Waikato District Council in November 2010.



Former Waikato District Council and ex-Franklin District Council boundaries

The general rate for the former Waikato district area is 2.77 per cent, which is slightly less than the Council signalled in their 2009-2019 Long Term Council Community Plan (LTCCP) now called the Long Term Plan (LTP). The general rate for the ex-Franklin area is 3.6 per cent, which is in line with their 2009-2019 LTCCP/LTP.

The Annual Plan signals \$55,400,000 expenditure on capital projects for the new Waikato District Council in 2011/2012.

Some of the key works include:

- Roading projects, again take a significant portion of the budget with \$4m being spent on resurfacing 126km of sealed roads; \$4.6m on 7.29km of area-wide pavement treatment.
- Council has committed \$1m for the refurbishment of the Ngaruawahia office. The expansion of the district has created the need to house additional staff. In addition the air-conditioning system needs a major upgrade and the building is in need of a general tidy up.

Executive Summary

- \$5.3m has been earmarked for the design and construction of a main pump station and rising main from Pokeno to Tuakau, and the installation of trunk water mains to service new development in Pokeno.
- Council has set aside \$560,000 for the relocation of the Lorenzen Bay pump station and the construction of a rising main from the pump station.
- Council, in conjunction with Solid Energy, will continue its five year development programme for Puketirini Reserve at a cost of \$99,300 for 2011/2012. Solid Energy is committed to contributing a further \$80,000 this year.
- Council will contribute \$300,000 this year towards the development of the Great River Walkway from Ngaruawahia to Hamilton.

Key issues facing the district:

Effect of the northern boundary expansion

This year is the first time we will be considering implications of budgeting for the ex-Franklin District Council area that amalgamated with the Waikato District Council in November 2010. The aim of staff has been to ensure there is no cross-subsidisation of Franklin and former Waikato district budgets. This means that there will be very little change to the way in which the ex-Franklin District Council area and the former Waikato District Council area will operate in terms of levied rates and programmed works. A comprehensive review and amalgamation of both budgets will be undertaken in 2012 as part of preparing the 2012-2022 Long Term Plan (LTP).

Ex-Franklin District Council revenue

Council's share of the revenue from the division of Franklin into Auckland, Hauraki and Waikato does not currently match its share of the forecasted expenditure. This means there will be a deficit that Council needs to address. There are a number of options available to deal with this, which include, but are not limited to, reducing expenditure, delaying projects or changing rates.

This issue will be addressed during the development of the Waikato District Council's 2012-2022 LTP in 2012.

Governance of the new Waikato District Council area

During 2011/2012 we will continue to monitor progress and give some consideration to the possibilities for future governance in the Waikato. This will include consideration of the status quo, shared services and amalgamation options.

In the meantime, our staff will continue to work with other councils to find new ways of sharing resources and services.

Managing growth

Auckland City Council is faced with the challenge of having to provide services and infrastructure for a population of 2.1 million by 2041. To assist in managing growth pressures, the Auckland Spatial Plan is currently being developed. Council will need to work alongside Auckland City to ensure the integrity of the Future Proof Growth and Development Strategy is upheld and cross-boundary growth pressures and demands on resources are managed in a way, or at a rate which provides for the social, economic, environmental and cultural well-being of the district as a whole.

Joint Management Agreement

Waikato-Tainui and Council entered into a Joint Management Agreement (JMA) on 23 March 2010. Through the JMA, Council are committed to the restoration and protection of the health and wellbeing of the Waikato River for future generations. Council are also committed to establishing and maintaining a positive co-operative and enduring relationship with Waikato-Tainui.

Executive Summary

New Zealand Transport Agency subsidy

Council receives subsidy funding from funding agency New Zealand Transport Agency (NZTA) of around 50 per cent for certain maintenance, renewal, safety and upgrading works on the roading network. The subsidy amount was reduced by approximately \$8 million over the three-year period from 2009/2010 to 2011/2012, the reduction of this subsidy continues to impact upon the capital works programmed for 2011/2012.

Hamilton to Auckland commuter passenger rail

Representatives from Environment Waikato, Auckland Council, Hamilton City Council, Waipa District Council and Waikato District Council as well as members representing the New Zealand Transport Agency, KiwiRail, Auckland Transport and Campaign for Better Transport have been working together to explore the feasibility and options for the introduction of passenger rail services between Hamilton and Auckland.

Further operational feasibility assessments, impact assessments of the preferred options, detailed timetabling and costing (including estimated capital costs), will need to be carried out in order to make an informed decision on any introduction of a Hamilton to Auckland passenger rail service.

Throughout 2011/2012, further work will be undertaken on costing out the various service options including all associated costs, infrastructure upgrade requirements and refurbishment of rolling stock. The options for further assessment are:

- A Silver Fern train from Hamilton to Papakura with a transfer to the existing Auckland rail service at Papakura
- Extension of the existing Auckland rail service to Hamilton
- The composite train option (Silver Fern railcar coupled to the back of an existing Auckland rail service at Pukekohe).

It is envisaged that any funding requirements from this work will be considered by Council as part of its 2012-2022 LTP.



Allan Sanson - Mayor



Gavin Ion - Chief Executive

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A handwritten signature in black ink, appearing to read 'G. J. Ion'.

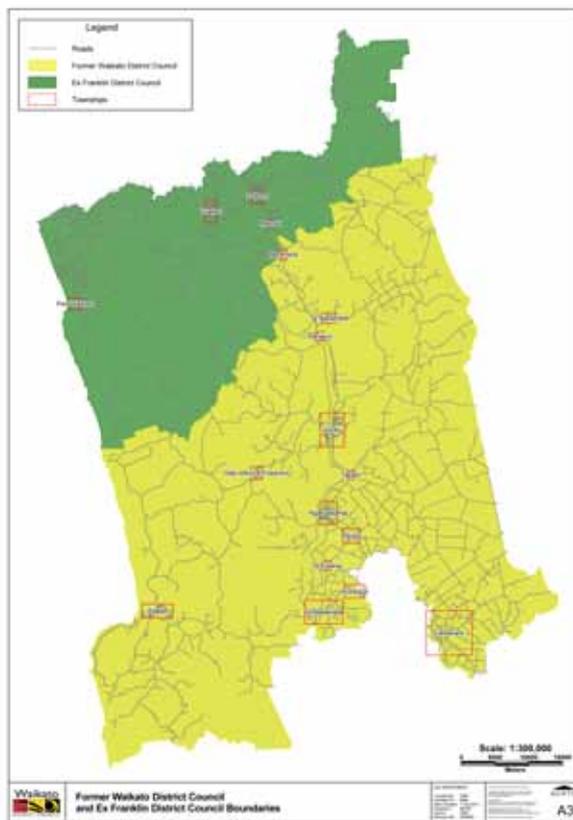
He Whakaraapopoto

He waahi tino pai te rohe o Waikato. Ka hirahira te noho mai ki konei. He tuutohu taiao miiharo o taatou, mai i ngaa taahuna onepuu o Whaingaroa ki ngaa reporepo o te Raki o Waikato ki ngaa ara hiikoi o Raahui Pookeka. Inaa ngaa koorero tuku iho me ngaa ahurea hiranga too te rohe nei. E tautokona nuitia ana e te Kaunihera te taurikura o te rohe nei.

He waahi whanake ngaa rohe wheenei i a Waikato, ka tiini kia tau ai te taki o apoopoo, heoi he whakakitenga hoki kia noho pai ai. Ko te whakakitenga o te Kaunihera ko teenei:

“Kia tika hei kaiarahi moo te piea i te rohe e hira ai te kaha o te tahua puutea, te noho rarata o te katoa me ngaa hapori taikaha.”

Inaa hoki ko te taki nui o te ritenga-a-tau ko te ahua whakamua o te whakakitenga, ko te whakatau i ngaa rangi whai mai i a taatou e puru ana ngaa utu reiti ki taa te hapori e pai ai. Koia teenei te tau tuatahi e uru nei ngaa whakaaro tahua moo te Kaunihera o Franklin i hono ai too raatou rohe ki too taatou o Te Kaunihera=rohe o Waikato i te Noema 2010.



Former Waikato District Council and ex-Franklin District Council boundaries

Ko te hikinga reiti moo te rohe tawhito o Waikato ko te 2.77 oorau kei raro i te tatau i tohua e te Kaunihera i too raatou Ritenga Hapori Tekau Tau 2009 – 2019 (LTCCP), aa, moo te rohe tawhito o Franklin ka hiki maa te 3.6 oorau e haangai nei ki too raatou Ritenga Hapori Tekeu Tau 2009 – 2019.

E tohua ana e te Ritenga Tuumanako A-tau i te \$55,400,000 ki ngaa tuumahi waihanga moo te Kaunihera-a-rohe o Waikato hou hei te tau 2011/2012.

He Whakaraapopoto

Ko eetehi o ngaa tuumahi ko:

- He maha noo ngaa puutea ka riro ki ngaa huarahi, e \$4 miriona ki te whakahou kiri o ngaa huarahi e 126 kiromita; e \$4.6 miriona ki te 7.29 kiromita o ngaa ara hiikoi.
- Kua oati he \$1 miriona ki te whakahou i te tari i Ngaaruwaahia kia noho ai ngaa kaimahi hou, aa, ki te whakateka, whakahou hoki i ngaa rohiko.
- Kua tiitahatia e te Kaunihera he \$560,000 kia huunuku te whare ngoo wai i Lorenzen Bay, kia hanga anoo hoki he paipa matua i taua whare ngoo wai.
- Maa te ngaatahi o Kaunihera me Solid Energy ka kaha tonu ki te whakahounga rima tau o Puketirini, aa, ko te \$99,300 te utu i ngaa tau 2011/2012. E mau tonu ana a Solid Energy ki te tuku i te \$80,000 i teenei tau.
- He \$300,000 taa te Kaunihera ki te Araq Hiikoi Nui mai i Ngaaruwaahia ki Kirikiriroa.

Ngaa Take Nui:

Ngaa paanga o te whaanuitanga i te raki

Koia teenei te tau tuatahi e uru nei ngaa whakaaro tahua moo te Kaunihera o Franklin i hono ai too raatou rohe ki too taatou o Te Kaunihera-a-rohe o Waikato i te Noema 2010. Ko te aronga nui a ngaa kaimahi kia kore ai e whitiwhiti puutea o Franklin me Waikato. Ko te tikanga kaare e tino raawekeweke ngaa taonga reiti me ngaa tuumahi o te rohe o te Kaunihera o Franklin me te Kaunihera-a-rohe tawhito o Waikato. Ka arotake te hononga o ngaa puutea e rua nei a te tau 2012 hei waahanga o te Ritenga Pae Roa 2012-2022.

Te tahua o Te Kaunihera-a-rohe o Franklin o mua

Ko te waahanga tahua o te Kaunihera o Franklin i pau ki Taamaki, ki Hauraki, ki Waikato hoki kaare i te rite ki te waahi ka mata te penapena. Noo reira he paunga tahua hei whakaaro maa te Kaunihera. He huarahi e taea ai teenei te tutuki, ko te whakaiti paunga puutea raanei, ko te taarewa tuumahi raanei, ko te hiki reiti raanei, ko te aha raanei.

Ka tau te tikanga moo eenei i te whakataunga o te Ritenga Pae Roa 2012-2022 a te Kaunihera-a-rohe o Waikato a te tau 2012.

Te whakahaere o te rohe hou o te Kaunihera-a-rohe o Waikato

I roto i ngaa tau 2011/2012 ka aata tirohia, kaa aata whakaaro hoki ngaa tikanga whakahaere moo roto o Waikato. Ko te noho rite raanei teenei, ko te ratonga whiti raanei teenei, ko ngaa tikanga ngaatahi raanei teenei.

Heoi anoo, ka mahi tahi ngaa kaimahi me eetehi atu Kaunihera kia kitea ai te tika o te whakawhiti rauemi, whakawhiti ratonga hoki.

Te Whanaketanga

Ko te taki nui kei mua i te Kaunihera o Taamaki ko te tuku ratonga, tuku mahinga hoki ki te taupori 2.1 miriona taangata hei te tau 2041, hei aawhina i eenei taki nui, kei te whakaritea te Ritenga Nohoanga o Taamaki. Me mahi kotahi te Kaunihera me Taamaki ka tika kia tuuturu tau ai te Rautaki Ahu Whakamua me te Whanake, aa, kia whakaritea te whakahaere o ngaa rauemi e tika ai te oranga hiato hapori, hiato tahua, hiato taiao, hiato ahurea hoki puta noa i te rohe katoa.

Taunga Whakahere Tahī

I oti he Taunga Whakahere Tahī (JMA) te Kaunihera me Waikato-Tainui i te 23 o Maehe 2010. Naa te JMA kua puumau te Kaunihera ki te whakaara me te tiaki i te oranga o te awa o Waikato moo ngaa whakatupuranga. E puumau ana hoki te Kaunihera kia ara mai, kia mau pai ai he whanaungatanga ki a Waikato-Tainui.

He Whakaraapopoto

Tahua a Te Roopu Tauwaka o Aotearoa

Ka whiwhi te Kaunihera i eetehi puutea i Te Roopu Tauwaka o Aotearoa (NZTA), kei te takiwaa o te haurua teenei ki te tiaki, ki te whakahou, ki te haumaruru, ki te whakarite i ngaa mahi huarahi. Kua heke te tahua nei maa te \$8 miriona i te tou tau mai i te tau 2009/2010 ki te 2011/2012, he paanga nui too teenei heke tahua ki ngaa mahi huarahi kua whakaritea moo ngaa tau 2011/2012.

Tereina whiti taangata mai i Kirikiriroa ki Taamaki

Kua hui ngaatahi ngaa maangai o Taiao Waikato, o te Kaunihera o Taamaki, o te Kaunihera o Kirikiriroa, o te Kaunihera-a-rohe o Waipa me te Kaunihera-a-rohe o Waikato; aapiti atu ko ngaa maangai o Te Roopu Tauwaka o Aotearoa, Reriwei Kivi, Tauwaka Taamaki me Te Roopu Tono Tauwaka kia whakamahuki o te tatuutanga o teetehi tereina whiti taangata mai i Kirikiriroa ki Taamaki.

Teeraa te arotake taea, te arotake paanga o ngaa tikanga e hiahiatia ana, ngaa waataka me ngaa utu (tae atu ki ngaa utu hanganga) ka hua mai kia marama puu ai i mua i te whakataunga kia whakaritea he tereina whiti taangata mai i Kirikiriroa ki Taamaki.

I roto i ngaa tau 2011/2012, ka mahi tonu atu te tirohanga hoohonu ki ngaa tahua katoa, ki ngaa whakahounga huarahi, ki ngaa whakateka o ngaa rauemi hoki. Ko eetehi huarahi moo teenei ko:

- He Tereina Rau Hiriwaa mai i Kirikiriroa ki Papakura ka hono ki ngaa tereina o Taamaki i Papakura
- Whakawhaanui te tereina o naiaanei mai i Taamaki ki Kirikiriroa
- Ngaa tikanga tereina e rua (Tereina Rau Hiriwaa e tooia nei e teetehi tereina noo Taamaki i Pukekohe).

Ko te whakaaro matua moo ngaa tahua puutea moo teenei mahi ka tirohia e te Kaunihera i taana Ritenga Pae Roa 2012-2022.

Ko te whakaaro matua moo ngaa tahua puutea moo teenei mahi ka tirohia e te Kaunihera i taana Ritenga Pae Roa 2012-2022.



Allan Sanson - Mayor



Gavin Ion - Chief Executive

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Key consultation issues

During the three-year cycle of a Long Term Plan (LTP) Council is sometimes required to make changes to the plans and projects that have been set out in its ten year strategic plan – the LTP. Many of these proposed changes require further consultation with ratepayers.

The outcome of consultation on those key issues is outlined below:

Increase in general rate

The budgeted rate increase for the former Waikato District Council area is 2.93 per cent, which is slightly less than the Council signalled in their 2009-2019 LTCCP. The budgeted rate increase for the ex-Franklin District Council area is 3.6 per cent which is in line with their 2009-2019 LTCCP.

Outcome of consultation: *The general rate increase is confirmed at 2.77 per cent for the former Waikato District Council area and 3.6 per cent for the ex-Franklin area.*

Increase in targeted rate for the former Waikato District Council:

Wastewater

District-wide with the exception of Huntly and Ngaruawahia

- 10 per cent increase district wide
- 15 per cent increase for Huntly and Ngaruawahia.

Water

District-wide with the exception southern and western districts

- Targeted rate increase of 33 per cent
- Water by meter increase of 37 per cent (*\$ increase from \$1.08 to \$1.48 district wide, and \$1.29 to \$1.76 for northern districts*).

Southern and western districts

- Targeted rate increase of 10 per cent
- Water by meter increase of 7 per cent.

Refuse and recycling

District-wide with the exception of Raglan

- No increase district wide
- 5 per cent increase for Raglan.

Outcome of consultation: *The targeted rates increases for the former Waikato District Council area are confirmed.*

Increase in targeted rate for the ex-Franklin District Council area:

- Water – increase of 10 per cent
- Wastewater – increase of 4 per cent
- Stormwater – increase of 4 per cent.

Outcome of consultation: *The targeted rates increases for the ex-Franklin District Council area are confirmed.*

Targeted rating of community boards

Council would like to engage with the community to understand whether there is support to consider the introduction of a targeted rate for community board areas.

Huntly

Ngaruawahia

Raglan

Taupiri

Outcome of consultation: *This matter requires further consultation with our community and will be considered during the review of the 2012-2022 LTP.*

Huntly Pool rating area

Council is proposing to expand the Huntly Pool targeted rate area to include a number of additional properties. The expanded rating area (new Huntly Ward area) is expected to generate an additional \$8,500.00 income which could then reduce the general rate contribution to the facility.

Outcome of consultation: *Council can confirm that the Huntly Pool targeted rate area has been expanded to include additional properties.*

Twin Rivers Art Centre building

Council has currently committed funding for upgrades to the building to assist with seismic strengthening. Council has had to borrow to complete this work. To assist in the repayment of the loan, Council is proposing to increase the Ngaruawahia Community Facility rate. This rate has remained at \$15.00 per property for some considerable time – the proposed increase would be \$10.00 increasing from \$15.00 to \$25.00 per annum.

Outcome of consultation: *Council can confirm the Ngaruawahia Community Facility rate increase to \$25.00 per annum.*

Hamilton City Library contract

Library services are currently provided to the former Waikato District Council area residents by free membership at Hamilton City and Waipa District libraries. Due to increased costs associated with the Hamilton service the Hamilton City Council Library contract has been increased in line with the agreement and the provisions made in the 2009-2019 LTCCP. Council is proposing to introduce a part charge of \$25.00 effective from 1 July 2011.

Outcome of consultation: *Hamilton City Council and Waikato District Council have agreed a funding arrangement for the provision of library services between the two organisations for the 2011/2012 financial year. This means that Waikato District Council residents will not have to pay the \$25.00 part charge.*

Fees and charges

For the former Waikato District Council area regulatory administration fees and consent planning costs have been increased to reflect Phase 2 of the Resource Management (Streamlining and Simplifying) Amendment Act 2009. Charges for the establishment and registration of food markets, the ongoing renewal and inspection fee for occasional food stalls have also been introduced this year. Some of the ex-Franklin District Council fees and charges for services related to environmental health, roading, water, stormwater and wastewater have been increased to align with market rates.

Outcome of consultation: *Council can confirm the fees for the initial registration and renewal of registration of food markets are set at \$500.00, the inspection of food stalls operating at occasional events are set at \$53.50, and the renewal of a registration inspection fee is set at \$247.00.*

Part A: Former Waikato District Council

Corporate and Council Leadership

This activity contributes to achieving all of the community outcomes:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Thriving Waikato	Vibrant Waikato	Safe Waikato	Well Waikato
√	√	√	√	√	√	√	√	√

The chief executive is the principal policy advisor to the Council and provides the overall leadership and business planning for the organisation.

Council also makes contributions to a variety of community groups and projects to improve/enhance the social, cultural, environmental, arts, sporting capacity and infrastructure within the district.

Council administers discretionary funds, which reflect community needs on a self-determination basis. This activity promotes recreational activities, provides community facilities, and fosters arts, cultural and sports development. In addition, it engenders a greater sense of belonging to the local community.

Within the chief executive's team is a business improvement team that will focus on business improvement specifically improving how we do things. The overall result is expected to be improved customer service, reduced costs and business efficiency.

Key projects for 2011/2012

- Exploring and implementing business improvement initiatives will continue to be a priority for the year. This is a continuation of a programme that commenced last year and is starting to improve overall operational efficiency.
- Council will continue to provide funding for discretionary funds allocated by community boards and for an Events Fund to attract and assist events in the Waikato district.
- A review of our Asset Management Plans will be undertaken during the year in preparation for our Long-Term Plan in 2012.

What we plan to do:

Project	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Process and business improvement project	32,044	132,044
District minor improvement programme	125,000	125,000
Asset Management Plan review	21,160	21,362

Grants and Donations	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Events Fund	20,102	20,294
Rugby World Cup bid	11,638	11,749
Sport Waikato contract	133,263	134,662
Huntly Information Centre contract	63,924	64,596
Raglan Information Centre contract	99,314	99,593
Twin Rivers Arts and Information Centre	5,000	5,000
Air Ambulance	10,000	25,000
Northern Surf Life Saving	29,500	29,500
Waikato District Sports Awards	5,000	5,000
Life Education Trust	5,000	5,000
Design Festival	3,000	3,000
Ecosourced Waikato in the district	2,000	2,000
Tourism Promotion	74,976	100,000
Waikato District Crime Prevention and Technology Trust	10,000	30,000
Bush Tramway	1,000	1,000
Raglan Coastguard grant	6,500	6,500
Te Akau Community Complex grant	7,392	7,000
District Museum Huntly	90,000	90,000
Te Kauwhata – premises for DISC	10,035	10,035
Waikato Biodiversity Forum	3,371	3,403
Ngaruawahia Community House	-	5,000
Te Otamanui Lagoon Walkway	-	25,000
Woodlands	11,062	10,240
Rubbish storage – Gordonton	-	1,000
War Graves Trust	-	1,000
Ngaruawahia sesquicentennial celebration	-	5,000

Grants and Donations	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Te Kauwhata – fire tanker	-	25,000
Waikato Sculpture Trust	-	3,000

Variations between the LTCCP and Annual Plan

- **Process and business improvement project** – Council has allocated a further \$100,000 to enable additional progress to be made on business improvement initiatives aimed at improving efficiency, delivering improved customer service or reducing cost. This cost is seen as a short term commitment to generate a long-term benefit.
- **Ngaruawahia Community House** – the Ngaruawahia Community House provides a valuable hub, which brings together a number of community related groups that support and enrich our community. The grant of \$5,000 is to support the activities of the centre.
- **Te Otamanui Lagoon Walkway** – Council has supported this project over the past two years. The contribution this year will enable the project to continue to develop.
- **Various grants** – a range of additional grants were approved as a result of submissions.
- **Air ambulance** – Council has approved an additional grant of \$15,000 towards the purchase of a chopper (\$10,000) and operational costs (\$5,000).
- **Te Kauwhata fire tanker** – Council has agreed to contribute \$25,000 towards the purchase of a new fire tanker.

Discretionary Fund *	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Rural Wide	32,440	32,440
Huntly	24,373	24,373
Ngaruawahia	21,302	21,302
Raglan	14,405	14,405
Te Kauwhata	4,258	4,258
Meremere	1,648	1,648
Taupiri	1,573	1,573
Tamahere	-	4,000

**The funds that are made available to community boards and committees are to be expended at their discretion. Guidelines on how to make an application for funding are available at any Council office.*

Variations between the LTCCP and Annual Plan

- **Tamahere** – Council approved \$2,000 in 2010/2011 to assist with the administration costs of the Tamahere Community Committee. Council is proposing to provide \$4,000 for the coming year and to review this funding again in 2012 as part of the LTP.

How we know we are on track

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas.

Levels of Service	Customer & Technical Measure (CM & TM)	Target 2011/2012
Provide good governance and robust policy that supports the legislative requirements via political and community involvement and a positive staff culture.	<p>CM – The Local Government Official Information and Meetings Act 1987 is complied with.</p> <p>CM – Council complies with the Local Government Act 2002 requirements in relation to the LTCCP, Annual Plan and Annual Report.</p> <p>CM – Percentage of local Maaori satisfied with the level of involvement and opportunities for Maaori to engage with Council.</p> <p>TM – No more than 10% of decisions are made in the public excluded section of the meeting.</p> <p>TM – A clear audit opinion is achieved in each case.</p> <p>TM – Number of meetings held with iwi.</p>	<p>100%</p> <p>100%</p> <p>65%</p> <p>10%</p> <p>100%</p> <p>1 per quarter</p>
Residents are satisfied that they are able to influence decisions that the Council makes.	<p>CM – Percentage of residents agree that they have the opportunity to be involved and participate in the way the Council makes decisions.</p> <p>TM – Council develops and consults with the community on Community and Township Development Plans as they are developed.</p>	<p>60%</p> <p>100%</p>
Relationships between the Council and the community are enhanced.	<p>CM – Percentage of residents understand how the Council makes decisions.</p>	<p>60%</p>
Council provides the grants specified within agreed timeframes and does the necessary checks to ensure grants are used for the intended purpose.	<p>CM – Community grants are completed on time and within budget.</p> <p>TM – Required reporting is received from organisations that have been given grants.</p>	<p>100%</p> <p>100%</p>

Estimated expenses and revenue statement – Corporate and Council Leadership

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Revenue			
Finance income	13	3	21
Activity income - other than contributions and subsidies	93	63	28
Activity income – subsidies	-	-	30
Less internal interest	(13)	(3)	(21)
Activity Revenue	93	63	58
Expenditure			
Personnel costs	1,161	1,701	1,896
Finance costs	490	455	475
Activity expenditure	1,107	749	1,344
Indirect costs	2,227	1,810	2,023
Less internal interest	(347)	(322)	(475)
Activity Expenditure	4,638	4,393	5,263
Activity Surplus/(Deficit)	(4,545)	(4,330)	(5,205)
Council reserves	(7)	(7)	(119)
General rate	(4,538)	(4,323)	(5,579)
Targeted rate reserves - capital	-	-	(25)
Replacement reserves	-	-	-
Loans raised	-	-	518
Total Surplus/(Deficit) Funding	(4,545)	(4,330)	(5,205)

Estimated capital funding requirements – Corporate and Council Leadership

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Capital Expenditure			
Loan Repayments	525	600	518
Total Capital Funding Requirements	525	600	518
Funded By			
General rate	525	600	518
Total Funding	525	600	518

Variations between the LTCCP and Annual Plan

In addition to the variances identified under Grants and Donations and Discretionary Fund, variations between the LTCCP and the Annual Plan arose from the restructure of Council during 2010. The number of core groups within Council increased and the departments within the core groups have been realigned in accordance with the new structure.

Stakeholder Relations

This activity contributes to achieving all of the community outcomes:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Thriving Waikato	Vibrant Waikato	Safe Waikato	Well Waikato
√	√	√				√	√	

The key driver of the Stakeholder Relations team is the customer. This team provides a customer centred interface for our residents, ratepayers and others who interact with Council. The key areas of customer support are our customer delivery teams, our library services, civil defence, the secretariat, communications and community and iwi liaison.

Community and safety

The provision of this activity contributes to the community outcomes of:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Thriving Waikato	Vibrant Waikato	Safe Waikato	Well Waikato
						√	√	

Public safety and emergency management activities are fundamental to the protection of life and property in the community. Council, working in conjunction with the Waikato Valley Emergency Operating Authority (WVEOA) looks to ensure both Council and the community are able to respond, effectively manage and recover from disaster impacts.

Key projects for 2011/2012

- The main emphasis this year will be on ensuring Council staff are well trained and prepared to play their part in any civil defence emergency in our district.

What we plan to do:

Operating expenditure	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Waikato Emergency Management Group	20,339	20,534
Waikato Valley Emergency Operating Area	83,921	84,724

How we know we are on track

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas:

Level of Service	Customer & Technical Measure (CM & TM)	Target 2011/2012
<p>Providing a key role in ensuring the organisation and the community are able to respond, effectively manage, and recover from disaster impacts.</p>	<p>CM – Co-ordinated Civil Defence Emergency Management (CDEM) Group Plan for managing hazards for all communities within the Waikato district.</p> <p>CM – The Civil Defence Emergency Management Act 2002 is complied with to carry out continuity planning relating to other territorial authorities, emergency services and communities.</p> <p>TM – Undertake a joint annual training exercise.</p> <p>TM – Participate in the CDEM Group Plan and WVEOA meetings.</p> <p>TM – EOC radios are commissioned and functioning on mandated ES bands and are routinely tested at least monthly.</p>	<p>100%</p> <p>100%</p> <p>1 per annum</p> <p>100% attendance</p> <p>100%</p>
<p>All Council activities are undertaken safely.</p>	<p>CM – All Council activities are undertaken safely.</p> <p>TM – Health and Safety systems or plans are in place for all operational and capital works undertaken by Council staff or external contractors.</p>	<p>100%</p> <p>100% compliance</p>

Customer Delivery

The provision of this activity contributes to the community outcomes of:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Thriving Waikato	Vibrant Waikato	Safe Waikato	Well Waikato
√		√						

Customer delivery provides a key interface between Council and the communities it serves. It is responsible for interaction with our stakeholders either face-to-face over the counter, by telephone or by email.

The team has trained enquiry managers who are able to support identified key customers through Council regulations and processes.

Key projects for 2011/2012

- The main emphasis this year will be on the further bedding in of enquiry management, call centre scripting, enhancing the customer experience and completing a customer service centre in Te Kauwhata.

How we know we are on track:

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas:

Level of Service	Customer & Technical Measure (CM & TM)	Target 2011/2012
Deliver a full range of services and information in a prompt, professional and customer friendly manner.	CM – Obtain a rating of ‘good’ or better from respondents in a formal customer satisfaction survey, which will be carried out annually.	90%
	CM – Opening hours are clearly and accurately advertised on our website (reviewed quarterly).	100%
	TM – Percentage of all calls to Council’s main telephone number (07 824 8633) are answered within 30 seconds.	70%

Libraries

The provision of this activity contributes to the community outcomes of:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Thriving Waikato	Vibrant Waikato	Safe Waikato	Well Waikato
	√	√				√		

Waikato District Council's libraries provide a wide range of library and information services at Huntly, Ngaruawahia, Raglan, Te Kauwhata, Meremere and Tuakau, including a wide range of up-to-date books, DVD's, CD's, computer programmes and games, digital resources, free access to the Internet, value-added services including fax, photocopying, and laminating, and public space – a “living room away from home”.

There are also volunteer libraries at Te Akau and Perrin Park Retirement Village in Te Kowhai.

Key projects for 2011/2012

The main emphasis this year will be on ensuring our services meet the changing needs of our customers and that their customer experience is enhanced.

What we plan to do:

Projects	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Adult books	170,617	178,256
Music CDs	17,896	9,000
DVDs	10,341	10,000
Children's books	61,0009	65,093
Te Kauwhata Library	84,640	-
Library extensions (Huntly)	285,660	288,393

Operating expenditure	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Te Kauwhata Library	-	43,793

Variations between LTCCP and Annual Plan

- **Adult books and music CDs** – the variance in budget allocation reflects the changing needs of library users, which include the opening of the Maaori Collection in Huntly and the overall decrease in demand for CDs.
- **Te Kauwhata Library** – the LTCCP funding was allocated for the design phase of the construction for the new library building. However, this project was brought forward due to the lease expiring in March 2011, and consequently has been allocated a budget for operating costs.

How we know we are on track:

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas:

Level of Service	Customer & Technical Measure (CM & TM)	Target 2011/2012
Provide modern, well-resourced libraries that are also a community space for residents.	CM – Expand the Huntly Library; provide larger premises in Te Kauwhata and Raglan.	Reconfiguration of the functionality in Huntly Library Significant changes to Raglan to accommodate the growing demand for services at the site.
Meet increasing customer demands in technology, e.g. digital resources, free internet access, library catalogue online.	CM – Ensure access to internet is well managed and the online catalogue is available. CM – Trial e-book resources at all libraries. CM – Subscription to the EPIC database is maintained.	100% 100%
Waikato district residents can access neighbouring authorities' libraries.	TM – Library agreements with Hamilton City, Waipa District Cambridge Branch, Matamata-Piako, and Hauraki District are current and enable WDC residents' access to the library services at no direct cost for the first two years.	100%
Customers are satisfied with the service they receive.	CM – That the biannual library survey shows that: Respondents rate the service they receive as 'good' or better. Respondents indicate their needs are met 'always' or 'often'.	90%

Level of Service	Customer & Technical Measure (CM & TM)	Target 2011/2012
<p>The library offers modern, quality collections to meet the needs of the community.</p>	<p>CM – Customer satisfaction survey results.</p> <p>TM – Library stock is purchased in accordance with the library’s Collection Development Policy. That the average age of the collection is less than five years old.</p> <p><i>(Note: this is based on the active collection being books less than ten years old. Books older than ten years old are generally reference items, local history or core stock that has long-term value).</i></p>	<p>90%</p> <p>100%</p>

Estimated expenses and revenue statement – Stakeholder Relations

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Revenue			
Activity income - other than contributions and subsidies	201	-	142
Activity Revenue	201	-	142
Expenditure			
Depreciation and amortisation expense	251	-	247
Personnel costs	2,109	-	2,378
Finance costs	6	-	6
Activity expenditure	966	-	906
Indirect costs	360	-	434
Less internal interest	-	-	(6)
Activity Expenditure	3,692	-	3,965
Activity Surplus/(Deficit)	(3,491)	-	(3,823)
General rate	(3,495)	-	(3,825)
Replacement reserves	(254)	-	-
Targeted rate reserves - capital	(305)	-	-
Income applied to capital	563	-	2
Total Surplus/(Deficit) Funding	(3,491)	-	(3,823)

Estimated capital funding requirements – Stakeholder Relations

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Capital Expenditure			
Level of service	744	-	44
Renewal	255	-	562
Loan repayments	4	-	2
Total Capital Funding Requirements	1,003	-	608
Funded By			
General rate	-	-	65
Replacement reserves	-	-	541
Loans raised	440	-	-
Income applied to capital	563	-	2
Total Funding	1,003	-	608

Variations between the LTCCP and Annual Plan

In addition to the variances identified under Libraries, variations between the LTCCP and the Annual Plan arose from the restructure of Council during 2010. The number of core groups within Council increased and the departments within the core groups have been realigned in accordance with the new structure.

Strategy and Support

This activity contributes to achieving all of the community outcomes:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Thriving Waikato	Vibrant Waikato	Safe Waikato	Well Waikato
√	√	√	√	√	√	√	√	√

The strategy and support group of activities provides a range of planning, strategy, support and service delivery functions for Council, its community and ratepayers. In particular these are planning and strategy, financial management, Information Services and legal functions.

The Finance team within the group meets Council’s accounting and treasury requirements. The principal services include rates billing, maintaining the integrity of financial systems, financial reporting and advice, and internal audit and control. The Information Services team provides an internal support service for core Council departments, activities, staff and elected members throughout the district. Council business requires expertise and specialised software fully integrated into the provision of customer services. The Planning and Strategy team is responsible for all planning functions. This includes strategic, corporate and resource management policy planning. The Planning and Strategy team also participates in policy development and regional and national planning.

Planning and Strategy

This activity contributes to achieving all of the community outcomes:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Thriving Waikato	Vibrant Waikato	Safe Waikato	Well Waikato
√	√	√	√	√	√	√	√	√

To fulfil Council’s planning responsibilities under the Resource Management Act 1991 (RMA) and the Local Government Act 2002 (LGA), the Council undertakes monitoring and administration of the District Plan, the Long Term Plan (LTP) and the Annual Plan by developing policy to promote the sustainable management of natural and physical resources, and to facilitate the social, environmental, economic and cultural well-being of communities.

District Plan

The purpose of this activity is to carry out Council’s planning functions under the RMA. The District Plan identifies resource management issues in the district and states objectives, policies and methods to address the issues. The Act prescribes a detailed plan-making process.

Strategic Planning

This activity is responsible for the management of growth through structure plan development and sub-regional planning initiatives. Structure plans provide a framework for future growth in the district, by managing development and land use patterns, areas of open space, layout and nature of infrastructure (including roads), and other key features. The district’s population is expected to grow by 91 per cent by 2061 and it is important for this growth to occur in a sustainable manner through the optimal integration of land use and infrastructure planning. It is Council’s intention to give effect to this through the implementation of the District Growth Strategy and the Future Proof Growth and Development Strategy. In line with Council policy, developers must fund the growth related costs of providing infrastructure.

Corporate Planning

Through its community planning focus this activity co-ordinates the development of community plans in local areas, and Council's major financial planning documents such as the Long Term Plan, Annual Plan and the Annual Report.

What we plan to do:

Operating expenditure	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Cultural heritage	15,870	16,022
Notable tree project	10,580	10,681
Sub-regional growth strategy	52,900	72,000
Development of new community plans	5,290	5,341
LTP – consultation and community outcomes	15,870	16,022
Business interruption project	-	25,000

Project	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Ongoing replacement and maintenance of the Council's vehicle fleet each year	847,458	644,592
Fleet management project	-	82,726
Rural Fire Appliances	105,800	100,000
Minor Plant Purchases	74,060	74,769

Variations between the LTCCP and Annual Plan

- **Ongoing replacement and maintenance of Council's vehicle fleet** – a larger number of new vehicles were provided for in the 2009-2019 LTCCP than have consequently been required.
- **Fleet management project** – this is a new project aimed at assisting improved utilisation of our vehicle fleet through GPS tracking and assessing total cost of ownership when replacing the fleet.
- **Sub-regional growth strategy** – it was agreed by the Future Proof Implementation Committee that Future Proof partners will increase their contribution to help implement projects.
- **Business interruption project** – this is a new project to prepare for a business interruption strategy for Council.

How we know we are on track

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas:

Level of Service	Customer & Technical Measure (CM & TM)	Target 2011/2012
The District Plan ensures that resources controlled by Council are managed in accordance with the purpose and principles of the RMA and reflect the will of the community.	CM – All District Plan changes will be undertaken as per the RMA statutory process.	100%
	TM – Audit the implementation of the District Plan and the progress towards the achievement of the stated environmental outcomes	100%
Opportunities are provided for involvement in decision-making.	CM – Consultation undertaken including: <ul style="list-style-type: none"> ▪ Informal consultation ▪ Opportunities to submit and present views. Public hearing process. ▪ Written advice of Council's decisions on submissions. 	100%
	TM – Written feedback provided to submitters and decisions published.	100%

Estimated expenses and revenue statement – Strategy and Support

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Revenue			
Rates revenue	-	294	-
Finance income	24	342	39
Activity income - other than contributions and subsidies	187	1,533	198
Less internal interest	(24)	(342)	(39)
Activity Revenue	187	1,827	198
Expenditure			
Audit fees	101	185	202
Depreciation and amortisation expense	1,090	1,752	1,148
Personnel costs	3,540	4,214	3,760
Finance costs	-	223	44
Activity expenditure	2,943	3,931	3,154
Indirect costs	(6,215)	(7,631)	(6,977)
Other expenditure	60	62	62
Less internal interest	-	(220)	(44)
Activity Expenditure	1,519	2,516	1,349
Activity Surplus/(Deficit)	(1,332)	(689)	(1,151)
Council reserves	515	395	90
General rate	(1,639)	(1,549)	(1,663)
Replacement reserves	(105)	253	422
Targeted rate reserves - operational	-	32	-
Income applied to capital	(103)	180	-
Total Surplus/(Deficit) Funding	(1,332)	(689)	(1,151)

Estimated capital funding requirements – Strategy and Support

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Capital Expenditure			
Growth/demand	170	304	221
Level of service	542	683	680
Renewal	530	933	680
Loan repayments	-	182	-
Total Capital Funding Requirements	1,242	2,102	1,581
Funded By			
Council reserves	192	361	264
Replacement reserves	1,050	1,527	1,453
Asset sales	103	34	(136)
Income applied to capital	(103)	180	-
Total Funding	1,242	2,102	1,581

Variations between the LTCCP and Annual Plan

In addition to the variances identified under Corporate Planning, variations between the LTCCP and the Annual Plan arose from the restructure of Council during 2010. The number of core groups within Council increased and the departments within the core groups have been realigned in accordance with the new structure.

Regulatory

This activity contributes to achieving all of the community outcomes:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Thriving Waikato	Vibrant Waikato	Safe Waikato	Well Waikato
√	√	√	√	√	√		√	√

This team is the regulatory arm of Council. It is closely linked to the community and the achievement of community outcomes through activities like animal and building control, resource management and consents monitoring, environmental health and liquor licensing, and regulatory activities related to roading.

Animal Control

The provision of this activity contributes to the community outcomes of:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Thriving Waikato	Vibrant Waikato	Safe Waikato	Well Waikato
	√	√					√	

The animal control activity is a community safety service mainly focused on the control of dogs in the community, the registration of all dogs, and the enforcement of relevant legislation and bylaws.

How we know we are on track

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas:

Level of Service	Customer & Technical Measure (CM & TM)	Target 2011/2012
Ensuring safety from the increasing number of dog attacks and from wandering stock when travelling by car.	CM – Residents feel safe from dog intimidation in community areas.	75%
	CM – Percentage of complaints regarding dog control will be investigated within 10 working days of notification.	95%
	CM – Percentage of complaints regarding stray stock responded to within one hour of notification.	90%
	CM – Fenced and marked dog runs will be provided, maintained and monitored.	100%
	TM – Patrolling of community area including urban areas, parks, playgrounds and recreational areas – at least weekly.	100%
	TM – Collection of registration	

	fees for all dogs on database.	95%
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Building Control

The provision of this activity contributes to the community outcomes of:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Thriving Waikato	Vibrant Waikato	Safe Waikato	Well Waikato
			√	√			√	√

Council is accredited by the Department of Building and Housing as a Building Consent Authority. The building control activity is responsible for issuing consents to allow building development in the district, as well as conducting inspections to ensure that building consent conditions are met and relevant legislation is complied with.

This activity is also responsible for ensuring swimming pools are effectively fenced, administering building warrants of fitness for public buildings and ensuring earthquake prone and dangerous buildings are identified.

Key operational projects for 2011/2012

- Continue the review of the Earthquake Prone Buildings policy.
- Continue working through our Earthquake Prone Buildings register.
- The review and implementation of the proposed changes to the Building Act 2004, once adopted by central government.

What we plan to do:

Project	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Waikato wide – building consent process	22,471	22,686

How we know we are on track

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas:

Level of Service	Customer & Technical Measure (CM & TM)	Target 2011/2012
Council maintains accreditation as a Building Control Authority such that regulations are effective in protecting the community.	<p>CM – Building consent applications are processed within the statutory timeframes of 20 days.</p> <p>TM – Time to issue Building Consent Applications in accordance with statutory requirements and the provisions of the New Zealand Building Code.</p> <p>TM – Monitoring and auditing of all buildings holding compliance schedules.</p> <p>TM – Audit all buildings holding compliance schedules that provide sleeping, care or paid accommodation.</p> <p>TM – Impalement Council’s policy on earthquake-prone buildings.</p>	<p>100%</p> <p>100%</p> <p>50 per annum</p> <p>100%</p> <p>100%</p>
Council monitors the installation of swimming pools in accordance with the regulations to effectively protect the community.	<p>CM – All new pools inspected and 3% of existing pools inspected each year.</p> <p>TM – Existing Swimming Pools: Inspect for compliance with the provisions of the Fencing of Swimming Pools Act 1987.</p> <p>TM – New Swimming Pools: Inspect for compliance with the provisions of the Fencing of Swimming Pools Act 1987 prior to the issue of final Code of Compliance certificate.</p>	<p>100%</p> <p>50 per annum</p> <p>100%</p>

Environmental Health

The provision of this activity contributes to the community outcomes of:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Thriving Waikato	Vibrant Waikato	Safe Waikato	Well Waikato
		√	√					√

All activities and functions carried out by Environmental Health Officers are fundamental to Council achieving and maintaining a clean and healthy environment. The environmental health activity is responsible for improving, promoting and protecting the public health of the district, along with the provision and monitoring of all liquor licences and hazardous substances.

Key operational projects for 2011/2012

- Review and implementation of the proposed changes to the Food Safety Bill and Sale of Liquor Act, once adopted by central government.

What we plan to do:

Project	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Rural Drink Drive project	5,290	5,341

How we know we are on track:

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas:

Level of Service	Customer & Technical Measure (CM & TM)	Target 2011/2012
Protecting the community's health and wellbeing by maintaining a clean and healthy environment.	CM – The activities and locations affecting people's health and wellbeing are monitored by WDC i.e. food and liquor outlets, contaminated sites and noise.	100%
	TM – Registered premises: Annual inspections of all registered premises carried out in accordance with the Health Act 1956.	10%
	TM – Liquor Licensing: Liquor licences and certificates issued within 10 working days of receipt of all reports and required information (unless subject to objection).	100%

Level of Service	Customer & Technical Measure (CM & TM)	Target 2011/2012
	<p>TM – Contaminated Sites: Register known, possible and confirmed contaminated sites. This is a joint project between Environment Waikato and Waikato District Council.</p>	10%
	<p>TM – Infectious Diseases Register: Maintain register of notified infectious diseases.</p>	100%
	<p>TM – Infectious Diseases Investigations: All infectious diseases responded to within one working day of notification. Reports submitted within five days of investigation completion.</p>	100%
	<p>TM – Nuisance noise: Maintain contract to respond to nuisance noise control.</p>	100%

Resource Consents

The provision of this activity contributes to the community outcomes of:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Thriving Waikato	Vibrant Waikato	Safe Waikato	Well Waikato
			√	√	√			√

The primary emphasis of consents planning is sustainable management of the environment. In order to achieve this outcome, consents planning encompass the regulation of how natural and physical resources are used for the social, cultural and economic wellbeing of individuals and communities while ensuring there are no long-term adverse effects on the environment. Consents planning involves processing resource consents for subdivision and the use of land, and balancing development opportunities with effects on the environment as a whole.

Key operational projects for 2011/2012

- Streamlining our consent processing capacity to meet statutory timeframes and customer needs.
- Compliance with new consent processes outlined in Phase 2 of the Resource Management (Streamlining and Simplifying) Amendment Act 2009.
- Integration of the Joint Management Agreement (JMA) into consent processing.

How we know we are on track:

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas:

Level of Service	Customer & Technical Measure (CM & TM)	Target 2011/2012
The community has access to up-to-date information; receives assistance with consent applications, regulations and requirements, and receives an affordable service.	CM – Processing of resource consents will meet statutory timeframes.	90%
	TM – Provide free advisory services.	100%
	TM – ‘Fair and reasonable charges’ for fees, licences and permits and review regularly, considering actual cost of services (includes public consultation process).	100%
	TM – Fees and charges reviewed annually in a public process.	100%
	TM – All processes are compliant with all statutory requirements, in addition to all Council policies, procedures and standards.	100%

Monitoring & Bylaws

The provision of this activity contributes to the community outcomes of:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Thriving Waikato	Vibrant Waikato	Safe Waikato	Well Waikato
√		√	√				√	

The primary emphasis of this activity includes monitoring the effectiveness of the District Plan and resource consent conditions, responding to complaints from members of the community and ensuring by-laws are adhered to, in particular the Parking, Traffic Control and Public Places Bylaw 2007.

Key operational projects for 2011/2012

- Parking and safety efforts to be standardised throughout the district.

Estimated expenses and revenue statement - Regulatory

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Revenue			
Finance income	-	16	-
Activity income - other than contributions and subsidies	3,635	3,855	4,512
Less internal interest	-	(16)	-
Activity Revenue	3,635	3,855	4,512
Expenditure			
Personnel costs	3,376	4,079	3,936
Activity expenditure	1,018	1,286	987
Indirect costs	1,680	1,764	1,881
Activity Expenditure	6,074	7,129	6,804
Activity Surplus/(Deficit)	(2,439)	(3,274)	(2,292)
Council reserves	(31)	(60)	(32)
General rate	(2,408)	(3,214)	(2,260)
Total Surplus/(Deficit) Funding	(2,439)	(3,274)	(2,292)

Variations between the LTCCP and Annual Plan

Variations between the LTCCP and the Annual Plan arose from the restructure of Council during 2010. The number of core groups within Council increased and the departments within the core groups have been realigned in accordance with the new structure.

Roading and Projects

This activity contributes to achieving all of the community outcomes:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Thriving Waikato	Vibrant Waikato	Safe Waikato	Well Waikato
√	√	√	√	√	√		√	√

Roading has the highest expenditure of any of Council’s activities. This group of activities includes operational, planning and design of roads, as well as design, project management and supervision for parks and reserves, roading, stormwater, water and wastewater capital and renewal projects.

Council also provides a fire control service outside the urban fire districts to enable a quick response to rural fires. This is achieved through co-operation with the New Zealand Fire Service and the use of Council and contractor resources. A District Fire Plan is updated annually, which details the responsibilities, resources and procedures that are used to meet these objectives.

The Road Network

The provision of this activity contributes to the community outcomes of:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Thriving Waikato	Vibrant Waikato	Safe Waikato	Well Waikato
√	√	√	√	√	√		√	√

The transport network provides all weather access and efficient movement of vehicles between communities within the district. Roads are the major component of the transport system, and represent a significant investment.

In addition to Council’s roads, there are also significant stretches of state highway passing through the district such that form an integral part of the transportation network, connecting the regions and major cities. State Highway 1 almost bisects the district from north to south, therefore the rapid development of the Auckland to Cambridge (Waikato) expressway is important. The “interim” State Highways 39 and 1B continue to attract increasingly higher traffic volumes. Highways 26 and 23 provide important links between Hamilton and Morrinsville and Raglan respectively.

This activity is also made up of a number of sub-activities, including pavement maintenance, drainage maintenance, surface water channels, carriageway resurfacing, pavement renewal and unsealed roads.

Council receives subsidy funding of around 50 per cent for certain maintenance, renewal, safety and upgrading works on the roading network. The subsidised amount has been reduced by approximately \$8 million by New Zealand Transport Agency (NZTA), the funding agency over the 3-year period from 2009/2010 to 2011/2012.

Network pavement and drainage maintenance, surface water channels

Regular maintenance of the roading network ensures that the asset is maintained in a safe and serviceable condition, while extending the life of the asset to protect Council's investment.

- **Maintenance of the roading network:** Includes addressing surface faults, and ensuring that drainage is well maintained.
- **Maintenance of the road surface:** Includes the repair of potholes and seal failures, as well as the regular grading of the unsealed roads.
- **Drainage maintenance:** Includes the clearing and renewing of side drains and the repair and replacement of drainage systems and installation of kerb and channel and small culverts.

What we plan to do:

Project	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Surface water channels	190,000	190,000
Major drainage	580,000	430,000
Subsidised seal extension	534,803	-
Maintenance unsealed upgrade	83,357	83,357
Isolated improvements – subsidised	707,100	302,200
Maintenance – resheeting	529,500	757,173
Chip seal maintenance	4,853,794	4,100,000
Thin asphalt surfacing	145,000	145,000
Rural seal extension physical works	404,410	-
Area wide pavement treatment	7,555,515	4,602,209
Unsealed upgrade	250,071	250,071
Isolated improvements	291,500	291,500

Project	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Tamahere Structure Plan	1,747,924	1,747,924
Te Kauwhata Structure Plan	745,074	745,074
Horotiu Structure Plan	275,000	275,000

Variations between the LTCCP and Annual Plan

- **Network pavement, drainage and chip seal maintenance and isolated improvements** – the New Zealand Transport Agency (NZTA) has reduced its subsidy to Council for road maintenance by \$8 million. This funding reduction has meant that Council has had to defer non-urgent maintenance and reduce the carriageway resurfacing and pavement renewal work programmes.
- **Maintenance resheeting** – funding for this activity has been increased to alleviate a backlog of maintenance projects.
- **Rural seal extension physical works** – year three funding for this Long Term Plan activity was advanced into year two (2010/2011) and the rate of seal extension construction was accelerated. Due to the activity targets being exceeded there will be no new funding allocated in year three – the 2011/2012 financial year of the LTP.

Area Wide Treatment (AWT)

Area-wide treatment in 2011/2012 will be selected from the following roads:

- Harris Street/Tainui Bridge Road
- Lumsden Road
- Tahuna Road
- Hall Road
- Taniwha Road
- Coalfields Road
- Seddon Road
- River Road
- Te Pahu Road

Bridges

The provision of this activity contributes to the community outcomes of:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Thriving Waikato	Vibrant Waikato	Safe Waikato	Well Waikato
√	√	√	√	√	√		√	√

Council is responsible for over 296 bridges and culverts throughout the district, which serve as an important and vital component of the road network. Timely and appropriate maintenance is carried out to maximise the serviceable life of these structures. Generally, bridges and culverts are replaced when it is no longer viable or safe to maintain them.

The district has a number of single lane bridges, which may be upgraded and widened over time, particularly if they are impacting on safety, and as traffic volumes increase.

Council also aims to ensure that its bridge structures are sound and safe for the loads they are required to carry. Inspections are undertaken every two years.

Key projects for 2011/2012

- **Tainui Bridge, Tainui Bridge Road:** Major structural repairs and seismic strengthening.

What we plan to do:

Projects	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Bridge maintenance	728,747	598,247

Variations between the LTCCP and Annual Plan

- **Subsidy reduction** – NZTA has reduced its subsidy to Council for bridge maintenance. This funding reduction has meant that Council has had to defer lower priority maintenance work.

Corridor Maintenance

The provision of this activity contributes to the community outcomes of:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Thriving Waikato	Vibrant Waikato	Safe Waikato	Well Waikato
√	√	√	√	√	√		√	√

The transport network not only includes the paved road and footpath surfaces, but also the land between the property boundaries that make up the road reserve, all of which is referred to as the transport corridor.

Corridor maintenance activities include: traffic services (signs and road marking), carriageway (street) and amenity lighting (including some under veranda lights), amenity works/corridor maintenance (mowing, weed spraying, street cleaning, kerb sweeping and catch pit cleaning, litter patrol and bin cleaning), removal of graffiti, and the maintenance of railway/road level crossing warning devices.

Our aim is to provide an appropriate level of service that achieves road safety, efficient traffic flow and consistent appearance of the roading network at an affordable cost.

Key projects for 2011/2012

- **Maintenance:** Council plans to maintain the road corridors to a standard that meets the specified service levels.

What we plan to do:

Projects	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Amenity lighting	11,000	11,000
Traffic services	523,690	158,850
Carriage lighting	190,000	190,000

Variations between the LTCCP and Annual Plan

- **Traffic services** – funding allocated to traffic services projects has been moved into traffic service maintenance.

Footpaths and Cycleways

The provision of this activity contributes to the community outcomes of:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Thriving Waikato	Vibrant Waikato	Safe Waikato	Well Waikato
√	√	√	√	√	√		√	√

This activity improves the quality of our pedestrian infrastructure by repairing or replacing damaged footpaths and installing new ones where appropriate to ensure that walking destinations are linked.

Much of the district's walking network is included in the road reserve (i.e. is placed alongside the road) while other walkways run off-road or into our many parks and reserves. To encourage more walking it is important that these walkways are connected and readily accessible. Where repairs and new installation of footpaths are adjacent to the road edge, the kerb and channel and associated drainage system is often repaired or installed in conjunction with the footpath works.

Council is currently revising its walking and cycling strategy to ensure good alignment and planning of footpath, walkway priorities and funding.

Key projects for 2011/2012

- **Footpaths:** Council plans to maintain and develop the footpath network in line with the specified service levels, including Inglis Road (Glen Afton) footpath.

What we plan to do:

Projects	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Footpaths	501,875	360,018

Variations between the LTCCP and Annual Plan

- **Subsidy Reduction** – NZTA has removed its footpath subsidy to Council. This means that Council has had to reduce its footpath maintenance and renewal programme by \$182,267 by deferring capital works.

Network Administration

The provision of this activity contributes to the community outcomes of:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Thriving Waikato	Vibrant Waikato	Safe Waikato	Well Waikato
√	√	√	√	√	√		√	√

This activity includes the administration of the transportation network, including Council's in-house maintenance, design and project management teams. Council's Roding and Projects group is responsible for the asset management and operation of the transportation network. Under the Land Transport Management Act 2003, Council is required to produce a Land Transport Programme that is consistent with the New Zealand Transport Strategy or the Regional Land Transport Strategy.

Key projects for 2011/2012

- **Management and administration:** Land Transport programme administration, pavement management system administration, renewal of the Roding Asset Maintenance Management (RAMM) asset database contract and management of the maintenance, design and project management teams.
- **Significant input of staff resources:** Into the Waikato Expressway and regional strategic planning.

Passenger Transport

The provision of this activity contributes to the community outcomes of:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Thriving Waikato	Vibrant Waikato	Safe Waikato	Well Waikato
√	√	√	√	√	√		√	√

Council, in partnership with Environment Waikato contributes to the availability of quality bus services within the district. Council aims to support and encourage services where the community signals a need for them, where they will be supported by patronage, and where they can be provided at reasonable cost.

The management of service levels for the actual bus service lies with Environment Waikato. The services currently supported include:

- Huntly internal service
- Hamilton to Ngaruawahia/Huntly
- Te Kauwhata/Meremere to Pukekohe
- Raglan to Hamilton.

Council also maintains and provides bus stops and some bus shelters for these services.

Council supports alternative sustainable modes of transport and is supportive of the proposal for a trial Hamilton to Auckland passenger rail service currently being investigated by Environment Waikato and other key stakeholders. Council is not providing funds for this at present and will consider funding on receipt of an appropriate business case.

Key projects for 2011/2012

- **Existing services:** Council intends to maintain the four existing bus routes.

What we plan to do:

Projects	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Huntly internal passenger service	13,040	13,040
Hamilton to Ngaruawahia/Huntly passenger transport	205,198	205,198
Te Kauwhata/Meremere to Pukekohe passenger transport	2,469	2,469
Raglan to Hamilton passenger transport	95,625	95,625
Bus shelter installation	26,375	20,316

Variations between the LTCCP and Annual Plan

- **Bus shelter installation** – funding has been reduced for bus shelter maintenance and construction to fund other projects.

Road Safety

The aim of Council's road safety activity is to reduce the incidence and severity of crashes in the district in line with New Zealand Transport Agency's "Safer Journeys – New Zealand's Road Safety Strategy to 2020." Council's initiatives for safety address engineering, education, and enforcement.

Council's Road Safety Co-ordinator works closely with both local and neighbouring communities to help them develop and implement educational and promotional initiatives. Council staff work closely with the Police to co-ordinate other safety initiatives.

Council has implemented a safety management system to ensure that all decisions about maintenance and construction are made within the context of improving safety.

Key projects for 2011/2012

- **Road safety:** Numerous road safety campaigns are scheduled to be implemented during 2011/2012.

What we plan to do:

Projects	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
New Zealand Transport Agency minor safety	1,650,000	1,628,046
Road safety education	160,360	166,266

Variations between the LTCCP and Annual Plan

- **Subsidy reduction** – due to the reduced NZTA subsidy for maintenance activities, the subsidy for minor improvements is also reduced.
- **Subsidy increase** – the Road Safety Programme increased due to the increase subsidy from NZTA.

How we know we are on track

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas:

Level of Service	Customer & Technical Measure (CM & TM)	Target 2011/2012
The District is easy to get around.	CM – Residents are satisfied with the ability to get around the District.	75% minimum
	TM – Appropriate access available from individual properties.	100%

Level of Service	Customer & Technical Measure (CM & TM)	Target 2011/2012
The District is easy to get around.	<p>TM – Planned road closures advertised in accordance with relevant policy including local newspapers.</p> <p>TM – Road openings issued and managed in accordance with the Code of Practice (including Traffic Management Plans).</p>	<p>100%</p> <p>100%</p>
Provision of an affordable transportation network.	<p>CM – Capital projects as consulted in the Annual Plan and LTP, are implemented on time and within 5% of budget. 85% of projects completed within timeframe.</p> <p>TM – All NZTA subsidised projects comply with NZTA funding requirements.</p>	<p>100%</p> <p>100%</p>
Provision of a well maintained transportation network.	<p>CM – Residents are satisfied with the Waikato District's roads overall.</p> <p>TM – Network (including footpath network) maintained in accordance with the maintenance contract conditions and available budget.</p>	<p>66%</p> <p>95%</p>
Safe movement of people and vehicles on the network.	<p>CM – Valid complaints per annum regarding safety of road alignment and condition.</p> <p>TM – Fatal road crashes where road factors are implicated.</p> <p>TM – All new roads are designed in compliance with NZTA approved standards.</p> <p>TM – Safety audits actioned and implemented in accordance with NZTA requirements.</p>	<p><10 per annum</p> <p>Zero</p> <p>100%</p> <p>100%</p>

Estimated expenses and revenue statement – Roading and Projects

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Revenue			
Finance income	155	276	63
Activity income - other than contributions and subsidies	622	823	116
Activity income - contributions	2,698	3,115	3,112
Activity income - subsidies	11,103	13,546	11,080
Less internal interest	(155)	(276)	(63)
Activity Revenue	14,423	17,484	14,308
Expenditure			
Depreciation and amortisation expense	7,885	8,216	7,607
Personnel costs	2,502	2,706	3,141
Finance costs	1,225	1,406	1,265
Activity expenditure	7,011	6,891	6,569
Indirect costs	1,381	1,702	1,538
Less internal interest	(89)	(71)	(1,043)
Activity Expenditure	19,915	20,850	19,078
Activity Surplus/(Deficit)	(5,492)	(3,366)	(4,770)
Council reserves	1,898	2,103	(938)
General rate	(16,010)	(18,474)	(13,001)
Replacement reserves	598	-	-
Targeted rate reserves - operational	1,002	1,092	161
Targeted rate reserves - capital	-	-	823
Income applied to capital	7,020	11,913	8,185
Total Surplus/(Deficit) Funding	(5,492)	(3,366)	(4,770)

Estimated capital funding requirements – Roading and Projects

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Capital Expenditure			
Growth/demand	1,699	2,391	1,742
Level of service	5,731	7,404	5,878
Renewal	9,318	12,703	9,556
Loan repayments	1,629	1,530	1,460
Total Capital Funding Requirements	18,377	24,028	18,636
Funded By			
Council reserves	1,451	2,218	2,417
General rate	506	453	249
Replacement reserves	5,517	6,918	4,659
Targeted rate reserves - capital	12	571	571
Loans raised	3,871	1,955	2,555
Income applied to capital	7,020	11,913	8,185
Total Funding	18,377	24,028	18,636

Variations between the LTCCP and Annual Plan

In addition to the variances identified under Road Network, Bridges, Corridor Maintenance, Footpaths and Cycleways, Passenger Transport and Road Safety, variations between the LTCCP and the Annual Plan arose from the restructure of Council during 2010. The number of core groups within Council increased and the departments within the core groups have been realigned in accordance with the new structure.

Water and Facilities

This activity contributes to achieving all of the community outcomes:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Thriving Waikato	Vibrant Waikato	Safe Waikato	Well Waikato
√	√	√	√	√	√	√	√	√

The main focus for the water and facilities team is the provision of water, wastewater services, stormwater, recycling/refuse collection, parks and reserves and property management services in the district.

Facilities

The provision of this activity contributes to the community outcomes of:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Thriving Waikato	Vibrant Waikato	Safe Waikato	Well Waikato
	√	√	√			√	√	√

Council provides a wide range of services and amenities within the facilities activity, including recreation facilities such as sports parks, reserves for other active and passive use, esplanade reserves, and conservation and amenity reserves, swimming pools at Huntly and Ngaruawahia, public toilets, cemeteries and walkways.

Key projects for 2011/2012

- **Puketirini Reserve:** Council, in conjunction with Solid Energy, will continue its five year development programme for Puketirini.
- **Papanui Point access:** Council will secure access to Papanui Point on the west coast south of Raglan.

What we plan to do:

Operating projects greater than \$5,000	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Additional Rubbish Bins	6,173	6,004
Huntly Wetlands	17,523	17,369
Lake Kainui – general	17,523	16,896
Lake Hakanoa maintenance (paths, jetties and plants)	44,392	44,001
Ngaruawahia Tyre Mart property renewal	10,620	10,527
Ocean Beach dune protection	6,173	5,952
Puketirini Reserve maintenance	70,092	67,584
Reserve Management Plans	11,682	11,264

Operating projects greater than \$5,000	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
River Bank enhancement	7,198	7,135
Street furniture	30,373	29,544
Tamahere gully care	11,682	11,264
Toilet projects	20,974	20,790
Whaingaroa Harbourcare plant supply	11,682	11,264
Lake Rotokauri development	58,468	51,313

Capital projects greater than \$5,000	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Rangiriri Cemetery carpark seal	19,314	19,221
Ngaruawahia Cemetery carpark reseal	25,751	25,626
District wide esplanade reserve land purchase	32,189	32,034
Raglan walkways	81,517	81,121
Taupiri domain netball pavilion	147,485	146,770
Playground development	64,961	64,647
District wide off-road walkways fencing	25,751	25,626
Esplanade reserves fencing	25,751	25,626
District reserve carparks and access	51,502	51,253
Reseal tennis courts	19,314	19,221
General sports facility upgrades	64,379	-
Amenity lighting	11,704	11,602
Various heritage displays, signs and protection	25,774	25,650
Whale Bay – Wainui Reserve walkway	64,449	64,137
Parks, structures – bridges, jetties	11,704	11,602
Matangi Pa site development	35,112	34,942
Woodlands projects	25,751	25,626

Capital projects greater than \$5,000	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Lake Hakanoa – Green cathedral carpark	31,607	31,454
Puketirini (Lake Weavers) development	93,632	240,000
Wainui reserve projects	279,300	277,946
Toilet projects	39,446	39,254
Walkways – Tamahere structure plan	365,720	363,946
Great River walkway	-	300,000
Papanui Point	-	50,000

Variations between the LTCCP and Annual Plan

- **General sports facility upgrades** – this funding allocation was moved to the 2010/2011 Toilet project to assist in the funding to build toilets in Huntly and Raglan.
- **Great River walkway** – a budget provision of \$300,000 per annum is being made toward this project over the next three years.
- **Papanui Point access** – fifty per cent of the cost toward the purchase of the accessway, the other fifty per cent will be funded by Environment Waikato, bringing the total to \$100,000.
- **Great River walkway/cycleway** – Council has agreed to contribute \$900,000 over three years towards the construction of the Te Awa Great River Cycleway used to advance the Ngaruawahia – Hamilton section of the walkway. Council has agreed to contribute \$300,000 as the first instalment of our funding.
- **Puketirini development** – budget provisions for 2012/2013 and 2013/2014 have been brought forward to undertake roading works and a carpark as Solid Energy are providing the equivalent amount of funding for 2011/2012.

How we know we are on track

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas:

Level of Service	Customer & Technical Measure (CM & TM)	Target 2011/2012
Recreation and leisure facilities are maintained and enhanced to ensure the community has access to quality facilities.	CM – Residents are satisfied with their local parks and reserves (including sports fields and playgrounds).	85%
	TM – Parks, reserves and cemeteries are compliant with all	100% compliance

Level of Service	Customer & Technical Measure (CM & TM)	Target 2011/2012
	statutory requirements, in addition to all policies, procedures and standards.	
Parks and reserves provide opportunities for recreation and leisure activities across the district.	<p>CM – Safe park facilities are provided as per NZS5828 2004.</p> <p>TM – Number of avoidable recorded accidents per year.</p> <p>TM – Number of complaints per annum relating to hazards on reserves.</p> <p>TM – Number of complaints per annum relating to playground safety.</p> <p>CM – Council will provide four hectares of parks and space for every 1000 people.</p> <p>CM – Council will provide 100m² – 400m² of playground area per 1000 residents.</p> <p>TM – Five yearly survey and review of reserves and recreation strategy.</p>	<p>100%</p> <p><3</p> <p><5</p> <p><10</p> <p>100% 100m²/1000 residents (other areas)</p> <p>100% 400m²/1000 residents (urban areas)</p> <p>25ha by 2013</p>
Provide hygienic safe public toilets in appropriate locations.	<p>CM – Resident users and visitors are satisfied with public toilets.</p> <p>TM – Provided in accordance with consent requirements and capital works programmes.</p> <p>TM – Assessed level of demand for new facilities, number of residents per each facility.</p> <p>TM – Compliance with contract cleaning regime.</p>	<p>>40%</p> <p>100% compliance</p> <p>Urban: 500/Overall: 980</p> <p>100%</p>

Property

The provision of this activity contributes to the community outcomes of:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Thriving Waikato	Vibrant Waikato	Safe Waikato	Well Waikato
√				√	√			√

The Property Management team is responsible for the efficient management of all Council properties, plant and furniture. This includes development, sales and purchases, maintenance, leases and licences to occupy.

Council owns over 600 properties including offices, libraries, housing for the elderly units, reserves, public cemeteries, camping grounds, community houses, Raglan Harbour endowment properties, a wharf, community centres and halls. The property portfolio is retained, managed and operated to ensure local communities have access to venues for recreational, cultural and governance activities.

Council's property portfolio is retained, managed and operated to ensure local communities have access to venues for recreational, cultural and governance activities. Community and civic halls and venues provide an environment for an extensive range of cultural and community-based social activities, including theatre, arts, band practice, indoor sports and clubs.

Council's housing for the elderly units provide well-maintained, affordable and safe living environments for elderly and disadvantaged tenants.

Libraries and office buildings are located to best serve the local communities, while reserve land is held for recreation and conservation purposes.

Key projects for 2011/2012

- **Ngaruawahia district office refurbishment:** Council will undertake refurbishment to the building at Ngaruawahia to accommodate additional staff who joined the organisation as a result of the amalgamation of ex-Franklin District Council.

What we plan to do:

Projects	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Ngaruawahia Plunket rooms joinery repaint	3,186	3,158
Ngaruawahia library renewal	21,240	21,053
Huntly information centre property renewal	5,310	5,263
Huntly Memorial Hall renewal	37,170	36,844
Ngaruawahia district office refurbishment	116,820	1,000,000
Ngaruawahia Memorial Hall renewal	11,470	11,368

Projects	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Pensioner housing renewal	10,620	40,527
Huntly security cameras	-	20,000
Furniture and fittings renewal	21,160	21,362
Raglan beacons renewal	15,930	15,790

Variations between the LTCCP and Annual Plan

- **Ngaruawahia district office refurbishment** – the budget has been increased to refurbish the office for additional staff that joined the organisation as a result of the Franklin District Council amalgamation with Waikato district. This project requires a further \$1,000,000 the following year.
- **Huntly security cameras** – provision has been made to install an additional security camera in Huntly.
- **Pensioner housing renewals** – additional budget has been provided to replace the existing heaters in Ngaruawahia at a cost of \$30,000.

How we know we are on track

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas:

Level of Service	Customer & Technical Measure (CM & TM)	Target 2011/2012
Provision of community halls, civic buildings, housing for the elderly, harbour facilities and camping grounds operated and maintained cost effectively and kept to a standard of appearance and functionality that is fit for purpose.	CM – Maintain the number, balance and location of facilities.	100%
	TM – Number of facilities owned and maintained.	30
	TM – Parking is provided in compliance with the District Plan or consent requirements.	100%
	TM – Appropriate signage in place for all community facilities i.e. present, accurate, visible.	100%
	CM – Condition survey will be carried out and improvement actions undertaken to meet legislative and quality requirement.	Annual
	TM – All buildings are compliant with all statutory and regulatory	100%

Level of Service	Customer & Technical Measure (CM & TM)	Target 2011/2012
	<p>requirements, in addition to all Council policies, procedures and standards.</p> <p>TM – Capital and renewal projects implemented on time, within budget and to the appropriate standards.</p> <p>TM – Facilities are maintained in accordance with relevant maintenance contracts and condition assessment.</p>	<p>75% in time frame</p> <p>100%</p>

Solid Waste Management

The provision of this activity contributes to the community outcomes of:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Thriving Waikato	Vibrant Waikato	Safe Waikato	Well Waikato
		√	√	√	√			

Council provides solid waste management services for the vast majority of residents in the district.

The services provided include domestic refuse collection, kerbside recycling collection, recycle/refuse transfer stations at Te Uku and Te Mata and waste education programmes are delivered via external providers, and the recycling depots. Council also owns and monitors four closed landfill sites at Huntly, Raglan, Te Kauwhata and Ngaruawahia.

What we plan to do:

Operating expenditure	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
District-wide refuse transfer and waste minimisation	-	230,860
Raglan refuse transfer station	140,055	-
Huntly refuse transfer station	30,320	-
Te Kauwhata refuse transfer station	10,242	-

Variations between the LTCCP and Annual Plan

- **Raglan, Huntly and Te Kauwhata** – the budgets for Raglan, Huntly and Te Kauwhata refuse station have been amalgamated into the one budget allocation for district wide refuse transfer and waste minimisation.

Operating Projects	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
General district refuse and inorganic collection	1,148,977	1,168,797
General district recycling collection	584,652	594,736
Waste minimisation programme	62,831	56,406
Education - waste minimisation	87,286	93,285
Raglan kerbside recycling	116,380	117,493
Raglan recycling bins*	38,556	38,926

Operating Projects	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Landfill operation costs (gas monitoring)	44,436	43,428

* There is no Council expense for refuse collection in Raglan as Xtreme Waste provides a prepaid bag refuse collection service.

How we know we are on track

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas:

Level of Service	Customer & Technical Measure (CM & TM)	Target 2011/2012
Provide kerbside collection services and disposal facilities across the district where practical.	<p>CM – Consider all requests to extend kerbside collection services. Requests granted where contractor will service area at same rate per household as existing contract.</p> <p>CM – Development of existing facilities for special waste disposal (e.g. farm industry waste).</p> <p>TM – Refuse collection and recycling map contains accurate route information for areas serviced.</p>	<p>All areas added</p> <p>100%</p> <p>Map updated quarterly</p>
The provision of reliable waste collection services and efficient waste management facilities.	<p>CM – Time taken to action complaints made.</p> <p>TM – Number of complaints received per month.</p>	<p><3 working days</p> <p><21 recycle complaints & <19 refuse complaints</p>
Waste is managed effectively to minimise adverse effects on the environment. Aim for zero waste by 2020 by monitoring and using technology, while monitoring the trends in waste volumes and affordability.	<p>CM - Council activity supports and funds education within the district through the following programmes:</p> <ul style="list-style-type: none"> ▪ Enviroschools ▪ Xtreme Waste ▪ Business Waste Advisory Services ▪ Waikato Waste Advisory Service (WWAS). <p>CM – Residents believe that Council’s service is being managed for the long-term.</p> <p>TM – Meet Annual Plan budgets for education to within the +10% of budget.</p>	<p>Annual Plan funding</p> <p>>75%</p> <p>100% compliance</p>

Stormwater

The provision of this activity contributes to the community outcomes of:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Thriving Waikato	Vibrant Waikato	Safe Waikato	Well Waikato
√			√	√	√		√	

Council provides drainage systems to manage surface water run-off from urban and rural catchments in a way that achieves an optimum balance between the level of protection, minimum cost to the community and in an environmentally sustainable way.

Council staff carry out day-to-day operations of the urban drainage network, while the Council manages physical capital works through the use of external contractors.

The 45 rural drainage district committees operate and maintain the rural drainage networks. However, Environment Waikato will now have responsibility to maintain and manage the 21 pumped districts.

What we plan to do:

Operating expenditure	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
General district	124,358	658,524
Huntly	199,690	-
Ngaruawahia	108,463	-
Raglan	112,558	-
Te Kauwhata	48,885	-

Variations between the LTCCP and Annual Plan

- **Huntly, Ngaruawahia, Raglan and Te Kauwhata** – the budgets for Huntly, Ngaruawahia, Raglan and Te Kauwhata stormwater operating expenditure have been amalgamated into the one budget allocation for the general district.

General district operating projects	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Asset management plan implementation	5,802	5,812
Education programme	11,606	11,624

General district operating projects	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Rural drainage problems	29,540	29,589

Capital projects greater than \$5000	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
General district: Emergency work on pipes and manhole replacement at Meremere, Taupiri, Gordonton, Horotiu and Te Kowhai	58,686	58,917
Huntly: Emergency repairs to pipes and manhole replacement	23,474	23,567
Parry Street flood mitigation	58,686	58,917
Ngaruawahia: Emergency work on pipes and manhole replacement	11,737	11,784
Stormwater projects associated with development work	35,211	35,351
Raglan: Emergency work on pipes and manhole replacement	35,211	35,351
Upgrade stormwater network	224,071	224,957
Stormwater projects associated with development	58,686	58,917
Te Kauwhata: Emergency work on pipes and manhole replacement	11,737	11,783
Stormwater projects associated with development	117,370	117,834
Tamahere: Stormwater projects associated with development	106,754	107,177

How we know we are on track

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas:

Level of Service	Customer & Technical Measure (CM & TM)	Target 2011/2012
Provide a reliable, efficient, affordable and environmentally responsible stormwater system.	CM – All customers (with rated stormwater systems) are provided with an option to connect to the Council network or nearest drain	100%

Level of Service	Customer & Technical Measure (CM & TM)	Target 2011/2012
	<p>or stream, or receive a tangible benefit from the stormwater network.</p> <p>CM – Capital and renewal projects managed to within 10% of the total stormwater capital budget as per Annual Plan and LTCCP programme.</p> <p>CM – Operational and maintenance expenditure managed to within 15% of budget as per the Annual Plan and LTCCP programme.</p> <p>TM – Maximise contributions in accordance with Council’s Development Contributions Policy.</p> <p>TM – Compliance with Council’s Development Manual. The primary system is designed for a 1 in 2 year rainfall event. The secondary systems are designed for a 1 in 50 year event.</p> <p>TM – Information on stormwater accessible via website and brochures.</p> <p>TM – Compliance with resource consent conditions, measured by number of significant non-compliance events.</p>	<p>90% compliance with budget range</p> <p>90% compliance with time</p> <p>100%</p> <p>100% compliance for new works</p> <p>100% compliance</p> <p>None</p>

Wastewater

The provision of this activity contributes to the community outcomes of:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Thriving Waikato	Vibrant Waikato	Safe Waikato	Well Waikato
√			√	√	√		√	

The Council provides wastewater collection, treatment and disposal for residents in Huntly, Ngaruawahia, Te Kauwhata, Rangiriri, Meremere, Raglan, Taupiri, Hopuhopu, and Horotiu with smaller facilities serving some of the residents in Te Kowhai, Matangi and Maramarua. Council aims to provide this service efficiently and effectively to minimise effects on the environment.

Council staff carry out day-to-day operations while the Council manages physical capital works through the use of external contractors.

What we plan to do:

Operating expenditure	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
District wide wastewater	615,238	558,627
District wide wastewater reticulation	2,832,189	2,825,177
District wide treatment plants	1,383,228	1,128,091
District wide wastewater - Hopuhopu	53,074	45,526

Variations between the LTCCP and Annual Plan

- **Operating expenditure** – depreciation updated from reduced assets due to revised revaluation estimates have generated varying changes in budgets to those outlined in the LTCCP.

What we plan to do:

Operating projects	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
General district:		
Asset Management Plan implementation	8,440	8,454
Screen cleaning contract	70,686	70,802

Operating projects	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Huntly:		
Network and pump station assessment	11,606	11,624
Te Ohaki extension	23,210	23,248
Matangi:		
Pipe network and pump station assessment	5,802	5,812
Meremere:		
Pipe network and pump station assessment	5,802	5,812
Raglan:		
Pipe network and pump station assessment	12,660	12,681
Te Kauwhata:		
Pipe network and pump station assessment	11,606	11,624
Tauwhare Pa:		
Wastewater collection and disposal systems	50,640	50,724

Capital projects greater than \$5,000	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Huntly:		
Treatment plant renewals	8,802	8,838
Emergency repairs to pipes and manholes	23,474	23,567
Pump station upgrades	58,686	58,917
Renew equipment at Baker Street pump station	13,498	17,085
Raglan:		
Whale Bay wastewater project	3,361,051	3,307,385
Relocate and rebuild Lorenzen Bay pump station and rising main	560,175	562,393

Capital projects greater than \$5,000	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Raglan:		
Additional pump storage	168,053	168,717
Matangi:		
Emergency renewals/repairs to pipes and manholes	11,737	11,783
Good Street pump station	14,671	14,729
Meremere:		
Additional storage at pump stations	117,370	117,835
Pump station renewals	-	20,031
Meremere Avenue pump station renewal	8,802	-
Taniwha Street pump station renewal	11,150	-
Ngaruawahia:		
Wastewater treatment plant upgrade – Stage 2	168,053	168,717
Emergency renewals/repairs to pipes and manholes	23,474	23,567
Raise manholes above flood level	58,686	58,917
Pump station renewals	-	13,551
Havelock Road pump station renewal	9,977	-
Waikato Esplanade pump station	5,517	-
Washer Road pump station renewal	12,911	-
Growth projects associated with developments	35,211	35,351
Te Kauwhata:		
Emergency renewals and repairs to pipes and manholes	11,737	11,783
Treatment plant upgrade	106,700	107,123
Wastewater upgrades associated with new developments	58,686	58,917
Te Kowhai:		
Treatment plant upgrade	224,071	224,957
Emergency renewals/repairs to pipes and manholes	5,869	5,891

Variations between the LTCCP and Annual Plan

- **Meremere and Ngaruawahia** – individual budgets for Meremere Avenue, Taniwha Street, Havelock Esplanade, Washer Road and Waikato Esplanade pump station renewals have been merged under one single budget for pump station renewals.

How we know we are on track

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas:

Level of Service	Customer & Technical Measure (CM & TM)	Target 2011/2012
Provide a reliable, efficient, affordable and environmentally responsible wastewater system.	CM – Residents and/or ratepayers that are within the rated wastewater areas are satisfied with the infrastructure and service.	>70%
	CM – Capital and renewal projects managed to within 10% of the total wastewater capital budget as per Annual Plan and LTCCP programme.	90% compliance with budget range.
	CM – Operational and maintenance expenditure managed to within 15% of budget as per the Annual Plan and LTCCP programme.	90% compliance with time
	TM – Respond to system failure incidents within 12 hours.	100% compliance
	TM – Number of network blockages per 100km per scheme.	<45 per year
	TM – Number of overflows per pump station due to electrical or mechanical faults.	Three per year
	TM – Compliance with the maintenance contract conditions and schedule for pump stations (electrical and telemetry)	90% compliance
	TM – Routine inspections of critical assets: Wastewater Treatment Plant (weekly) Pump stations (monthly) Critical pipes (annually)	100% compliance

Water Supply

The provision of this activity contributes to the community outcomes of:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Thriving Waikato	Vibrant Waikato	Safe Waikato	Well Waikato
√				√	√			√

Council provides a high quality sustainable water supply to the community for domestic, commercial and farm use.

Water from the Waikato River is treated at Council treatment plants at Ngaruawahia, Hopuhopu, Huntly and Te Kauwhata, and distributed to communities around these townships.

Council purchases bulk water from Hamilton city and distributes it to communities at Gordonton, Puketaha, Newstead, Eureka, Matangi and Tamahere in the south-eastern parts of the district, and Ruffell Road and Stonebridge in the south-western parts of the District.

The community at Raglan receives its drinking water from a spring and a bore, and Te Akau South receives water drawn from a bore.

Council ensures that a high standard of production is maintained and monitors water quality to ensure compliance with Drinking Water Standards of New Zealand 2005 and amendments.

What we plan to do:

Operating expenditure	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
District wide water	285,155	471,292
District wide water reticulation	1,511,142	1,346,982
District wide water treatment plants	1,240,477	1,100,429
Water – southern districts	1,913,574	1,719,783
Water – western districts	77,356	69,781
Water – north Waikato	1,019,525	1,095,207
Water – Hopuhopu	249,180	175,045

Variations between the LTCCP and Annual Plan

- **Operating expenditure** – depreciation updated from reduced assets due to revised revaluation estimates have generated varying changes in budgets to those outlined in the LTCCP.

Operating projects	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
General district:		
Asset Management Plan (AMP)	5,276	5,284
Water Conservation programme	23,210	23,248
Hopuhopu:		
Condition monitoring of network assets	5,802	5,812
Structural assessment of reservoir	52,750	52,837
Huntly:		
Condition monitoring of network assets	10,550	10,567
Leak detection survey	17,408	17,436
Seismic study of Treatment Plant buildings	23,210	23,248
Southern districts:		
Condition monitoring of network assets	5,802	5,812
Leak detection survey	23,210	23,248
Storage reservoir construction	31,333	31,385
Testing Backflow preventors	11,606	11,624
Water supply extensions	34,816	34,873
Ngaruawahia:		
Condition monitoring of network assets	8,440	8,454
Leak detection survey	8,440	8,454
Testing Backflow preventors	8,123	8,137
Raglan:		
Leak detection survey	8,440	8,454
Te Kauwhata:		
Condition monitoring of network assets	8,440	8,454
Leak detection survey	8,440	8,454
Testing Backflow preventors	8,123	8,137

Capital projects greater than \$5,000	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
General districts:		
Reservoir upgrades to meet health and safety requirements	-	32,137
Hopuhopu:		
Water main renewal	58,686	58,917
Emergency renewals of pipes, valves, hydrants and pump stations	5,869	5,891
Emergency renewals of treatment plant equipment	5,869	5,891
Huntly:		
Emergency renewals of treatment plant equipment	17,606	17,676
Emergency renewals of pipes, valves, hydrants, pump stations	17,606	17,676
Replace water metres	10,563	10,605
Water main renewals	266,751	267,806
Install metres at commercial premises	38,438	38,591
Water reservoir renewals	23,591	23,685
UV installation at treatment plant	-	428,491
Raglan:		
Water main renewal	142,018	-
Install water metres at residential and unmetered commercial premises	123,239	265,128
Emergency renewals of pipes, valves, hydrants, and pump stations	11,737	11,783
Water network upgrade works	117,370	117,835
Emergency renewals of treatment plant equipment	11,737	11,783
Southern districts:		
Emergency renewals of pipes, valves, hydrants, and pump stations	11,737	11,784
Replace water metres and backflow devices	46,948	47,134
Construction of storage reservoir	1,707,200	1,713,960
Water supply extensions	613,525	615,954

Capital projects greater than \$5,000	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Ngaruawahia:		
Horotiu booster pump station	-	110,000
Emergency renewals of treatment plant equipment	11,737	11,783
Water main replacement	133,375	133,903
Install water metres at residential and unmetered commercial premises	140,844	-
Emergency renewals of pipes, valves, hydrants, pump stations	11,737	11,783
Replace water metres	10,563	10,605
UV installation at treatment plant	-	321,368
Water treatment plant upgrade	-	421,975
Water supply network upgrade and extensions	420,131	-
Te Kauwhata:		
Emergency renewals of treatment plant equipment	9,390	9,427
Emergency renewals of pipes, valves, hydrants and pump stations	17,606	17,676
Replacement of timber tank reservoir roofs	156,849	157,470
New storage reservoir	176,055	-
Pressure management initiatives	46,948	47,134
Meremere:		
Meremere water supply mains renewal	-	107,123
Western districts:		
Emergency renewals of pipes, valves, hydrants, and pump stations	5,869	5,891

Variations between the LTCCP and Annual Plan

- **General districts** – budget has been allocated for the installation of access ladders at various reservoirs around the district to improve health and safety.
- **Huntly and Ngaruawahia** – budget has been allocated for the installation of ultra violet (UV) disinfection for the water treatment plants to assist with compliance with the New Zealand Drinking Water Standards.

- **Te Kauwhata** – the design of the new reservoir has been delayed as a result in the slow down in growth.
- **Raglan** – the water main replacement works were brought forward and undertaken in 2010/2011.
- **Meremere** – provision has been made to continue with the replacement of old asbestos cement water mains.
- **Ngaruawahia** – this budget was originally brought forward into the 2010/2011 financial year to fund the Ngaruawahia water treatment plant upgrade project. As this project has not yet been undertaken the funding allocation has been transferred to the 2011/2012 financial year.

How we know we are on track

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas:

Level of Service	Customer & Technical Measure (CM & TM)	Target 2011/2012
Provide a reliable, efficient, affordable water supply system.	CM – Residents and/or ratepayers that are within the rated water supply areas are satisfied with the infrastructure and service.	>70%
	CM – Capital and renewal projects managed to within 10% of the total water capital budget as per Annual Plan and LTCCP programme.	90% compliance with budget range
	CM – Operational and maintenance expenditure managed to within 15% of budget as per the Annual Plan and LTCCP programme.	90% compliance with time
	TM – Minimum 200KPa mains pressure in urban and rural areas.	90%
	TM – More than 24 hours planned shutdown notification.	95%
	TM – Response to burst mains or urgent faults within three hours.	95%
	TM – Restoration of service after burst mains or urgent faults within eight hours.	95%
	TM – Response to minor leaks (pipes/fittings/connections) within three working days.	90%
	TM – Response to water quality complaint (taste, colour or odour) within eight hours.	90%

Level of Service	Customer & Technical Measure (CM & TM)	Target 2011/2012
	<p>TM – Minimise lost water – percentage of unaccounted for water in each of the metered schemes per year.</p> <p>TM – Maximise contributions in accordance with Council’s Development Contributions Policy.</p> <p>TM – Comply with the Council Tendering and Procurement Policy to ensure competitive and fair full-cost pricing.</p> <p>TM – As each treatment plant is upgraded it will meet the Health (Drinking Water) Amendment within 18 months of its completion.</p>	<p><23%</p> <p>100%</p> <p>100%</p> <p>100%</p>
<p>Any possible health hazards from the supply of water are minimised, and facilities provided are safe with no danger of accident or injury to users.</p>	<p>CM – Number of reported illnesses per annum verified as caused by the water supply.</p> <p>TM – Compliance with New Zealand Drinking Water Standards.</p> <ul style="list-style-type: none"> ▪ No e-coli in drinking water at any water supply ▪ Turbidity transgressions at each treatment plant ▪ Priority 2 determinant transgressions ▪ Sampling and monitoring as required in the standards. <p>TM – Routine inspections of critical assets: Water treatment plant (weekly) Pump stations (monthly) Intakes (monthly) Reservoirs (six-monthly) Critical pipes (annually).</p>	<p>0%</p> <p>Zero</p> <p>Less than two per month</p> <p>Zero</p> <p>100%</p> <p>100% compliance</p>

Estimated expenses and revenue statement – Water and Facilities

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Revenue			
Rates revenue	8,607	8,908	9,855
Finance income	627	271	874
Activity income - other than contributions and subsidies	5,381	5,089	4,772
Activity income - contributions	998	1,119	1,059
Activity income - subsidies	5	-	25
Less internal interest	(627)	(271)	(874)
Activity Revenue	14,991	15,116	15,711
Expenditure			
Depreciation and amortisation expense	5,207	5,582	5,393
Personnel costs	2,769	3,867	2,940
Finance costs	1,761	1,992	2,504
Activity expenditure	9,998	9,084	10,625
Indirect costs	980	2,357	1,067
Less internal interest	(931)	(1,095)	(2,503)
Activity Expenditure	19,784	21,787	20,026
Activity Surplus/(Deficit)	(4,793)	(6,671)	(4,315)
Council reserves	235	243	501
General rate	(5,493)	(7,678)	(5,639)
Replacement reserves	(1,215)	(1,048)	(620)
Targeted rate reserves - capital	557	(343)	222
Targeted rate reserves - operational	(1,393)	(1,148)	178
Income applied to capital	2,516	3,303	1,043
Total Surplus/(Deficit) Funding	(4,793)	(6,671)	(4,315)

Estimated capital funding requirements – Water and Facilities

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Capital Expenditure			
Legislation/standards	85	75	106
Growth/demand	4,369	8,373	5,453
Level of service	1,506	1,922	1,878
Renewal	5,710	2,403	7,126
Loan repayments	1,168	942	1,043
Total Capital Funding Requirements	12,838	13,715	15,606
Funded By			
Council reserves	446	479	1,093
General rate	(45)	359	83
Replacement reserves	4,685	4,235	4,444
Targeted rate reserves - capital	1,748	2,793	3,644
Targeted rate reserves - operational	(679)	(969)	1,139
Loans raised	4,167	3,515	4,160
Income applied to capital	2,516	3,303	1,043
Total Funding	12,838	13,715	15,606

Variations between the LTCCP and Annual Plan

In addition to the variances identified under, Facilities, Property, Solid Waste Management, Stormwater, Wastewater and Water Supply, variances between the LTCCP and the Annual Plan arose from the restructure of Council during 2010. The number of core groups within Council increased and the departments within the core groups have been realigned in accordance with the new structure.

Part B: ex-Franklin District Council

Representation

This activity contributes to achieving the following community outcomes:

Economically strong community	Easy to get around	Safe, healthy and active community	Cultural, social, vibrant, inclusive community	Special character, healthy, natural environment	Well-managed growth for quality living environment	Educated and enabled community
√		√	√	√	√	√

The representation activity covers the roles and functions of our directly elected representatives: the Mayor, Councillors, and community board members; and Te Roopu Paehere (Maaori Committee), our local Maaori representatives. This activity includes all council, community board and committee meetings, civic events and citizenship ceremonies.

Representation Performance Measures

Frequency of reporting

Measure and Level of Service

- ANNUALLY Residents rating of mayor and councillors' performance over last 12 months. Target 67%.
- ANNUALLY Residents rating of accessibility of councillors. Target 70%.
- ANNUALLY The extent to which elected members consider community views: percentage of significant issues that have demonstrated consideration of community views. Target 100%.
- ANNUALLY Percentage of Council business items conducted in open for the purposes of accountability and transparency. Target 99%.
- ANNUALLY Te Roopu Paehere members' satisfaction that their committee provides an effective mechanism for engaging with Council.

Estimated expenses and revenue statement – Representation

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 (8 mths) \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Revenue			
Targeted Rates	52	98	98
General Rates	598	950	950
Internal Recoveries	-	17	17
Activity Revenue	650	1,065	1,065
Expenditure			
Council & Committees	109	197	197
Democracy	463	754	754
Maaori Committee	16	24	1
Onewhero Tuakau Community Board	52	78	78
Activity Expenditure	640	1,053	1,030
Activity Surplus/(Deficit)	10	12	35
Retained Earnings	8	10	10
Inter-entity Transfers	2	2	25
Total Surplus/(Deficit) Funding	10	12	35

Variations between the LTCCP and Annual Plan

There have been savings in salaries for the Maaori Committee as this function is able to be absorbed into the current Waikato District Council structure.

Organisation Support

Corporate Support

This activity contributes to achieving the following community outcomes:

Economically strong community	Easy to get around	Safe, healthy and active community	Cultural, social, vibrant, inclusive community	Special character, healthy, natural environment	Well-managed growth for quality living environment	Educated and enabled community
√			√		√	√

Within this activity are all the services that enable Council to function efficiently internally and to interact effectively with the public. This activity provides the support and tools that staff and elected members require to help them achieve their outcomes. Provision of frontline external customer support is also included in this activity.

This activity includes the following services:

- Executive Support provides management and effective governance of the organisation and ensures implementation of strategic priorities
- Human Resources (HR) develop and implement strategic HR management policies and practices that are both best practice and legally compliant. They also provide advice, support and direction to staff and management
- Information Services provide efficient and effective management of the information needs of the Waikato District Council staff – including management of data stored on the computer network; management of Council records and archives; software application development and management and asset management (desktop hardware, telephone system, mobile phones, network infrastructure, audio visual equipment)
- Customer Delivery provides accurate, high quality and timely services to the North Waikato community and to Council staff to satisfy business needs, this includes producing Land Information Memoranda (LIMs)
- Democracy Services provide support to Council's committees and community boards, in-house legal advice and services, management of Council's risk and insurance claims and LGOIMA requests, and management of electoral processes
- Financial Services manage Council's funds prudently; provide accurate and timely advice and information to the Waikato District Council staff on budgets and forecasts; co-ordinate and control all expenditure and collection of revenue on behalf of Council and ensure compliance with Council's legislative obligations.

Corporate Support Performance Measures

Frequency of reporting	Measure and Level of Service
ANNUALLY	Satisfaction with the overall service received when contacting Council offices. Target is 80%.
ANNUALLY	External customer satisfaction (ratepayers dealings with frontline staff) - satisfaction when visiting Council office in person. Target is >80%.
ANNUALLY	Satisfaction when contacting Council by phone. Target is >80%.
ANNUALLY	Residents' satisfaction with Council staff performance. Target is >65%.

Key projects for 2011/2012

- The main emphasis this year will be on network renewals.

What we plan to do:

Capital projects greater than \$5,000	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Corporate Applications (Finance/Reg/Payroll)	5,000	5,000
Geographic Information Systems	5,000	5,000
Microsoft	3,000	3,000
Asset Management System	6,000	6,000
Electronic document and records system	5,000	5,000
Internet/intranet	1,000	1,000
Hardware renewals	3,000	3,000
Personal thin client computers	4,000	4,000
Personal computer monitor	4,000	4,000
Personal notebook computer	3,000	3,000
Servers	3,000	3,000
Miscellaneous	3,000	3,000
Printers, copiers, faxes	1,000	1,000
Network Renewals	10,000	10,000

Corporate Property

The corporate property activity is a support activity that provides property services and facilities to enable other activities of Council to achieve their service objectives. The Property Unit is responsible for managing corporate property assets and undertakes all the work streams required to manage and maintain them.

The key functions of the property activity are to:

- Provide facility management services
- Administer and process property transactions
- Manage commercial property
- Manage and maintain Council's vehicle fleet.

In delivering these services Council undertakes the following:

- Repairs and maintenance
- Asset maintenance, renewal and new developments
- Compliance with policies and statutory obligations
- Energy management
- Leases, easements and liaison with tenants
- Sale and purchase of land, land legalisations, including road stopping and road re-alignments
- Vehicle administration, maintenance and repairs
- Vehicle disposal and acquisitions.

The financial management of this activity is included in the corporate support activity.

Corporate Property Performance Measures

Frequency of reporting	Measure and Level of Service
QUARTERLY	Percentage of reported hazards responded to in less than two hours. Target is 100%.
QUARTERLY	Percentage of buildings with a current warrant of fitness. Target is 100%.
ANNUALLY	Reduction in annual building energy consumption. Target for 2011/12 is 5% reduction from 2006 baseline of 2,126 GJ.
ANNUALLY	Reduction in vehicle fleet CO2 emissions. Target is a 5% reduction from 2009 baseline of 110 tonnes.

Key projects for 2011/2012

The main emphasis this year will be on renewals.

What we plan to do:

Capital projects greater than \$5,000	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Vehicle Fleet replacement	50,000	50,000
Tuakau Library Building renewals	11,000	11,000
Minor renewals	5,000	5,000

Communications

This activity contributes to achieving the following community outcomes:

Economically strong community	Easy to get around	Safe, healthy and active community	Cultural, social, vibrant, inclusive community	Special character, healthy, natural environment	Well-managed growth for quality living environment	Educated and enabled community
			√			√

The communications activity provides:

- Ongoing professional communications support to the organisation and elected members
- Production of consistent, quality publications to meet the organisation's requirements
- Ongoing development of appropriate communications channels as and when technology becomes available
- Commissioning of appropriate research to measure Council's performance, as required.

The financial management of this activity is included in the Corporate Support activity.

Communications Performance Measures

Frequency of reporting	Measure and Level of Service
ANNUALLY	Community satisfaction with Council's public consultation programme. Target is > 65%.
ANNUALLY	Percentage of community very/fairly satisfied with information provided by Council. Target is 60%.
ANNUALLY	Participation in online consultation community. Targets met.

Estimated expenses and revenue statement – Organisation Support

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 (8 mths) \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Revenue			
Activity Revenue	127	13	13
Rate Penalty	110	166	166
General rates	(142)	(233)	(163)
Fees and Charges	-	181	181
Internal Interest	1,162	1,939	1,939
Internal Recoveries	1,376	2,510	2,645
Activity Revenue	2,633	4,576	4,781
Expenditure			
Communications	58	87	26
Corporate Property	214	326	343
Corporate Support	1,230	2,283	1,707
Funds Management	1,188	2,039	2,039
Activity Expenditure	2,690	4,735	4,115
Activity Surplus/(Deficit)	(57)	(159)	666
Capital Reserves	33	(14)	(14)
Retained Earnings	(99)	(227)	(91)
Capital Works Funding	-	80	80
Inter Entity Transfers	9	2	691
Total Surplus/(Deficit) Funding	(57)	(159)	666

Estimated capital funding requirements – Organisation Support

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 (8 mths) \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Capital Expenditure			
Level of Service	8	-	-
Asset Renewal	160	120	120
Loan repayments	32	80	80
Total Capital Funding Requirements	200	200	200
Funded By			
Operating Surplus (via reserve)	-	80	80
Depreciation Reserves	192	120	120
Loans Raised	8	-	-
Total Funding	200	200	200

Variations between the LTCCP and Annual Plan

Internal recovery income for this activity was understated in the split of the LTCCP document. This amount has now been revised and the additional income is factored into the Annual Plan figures above. In addition there have been significant savings in corporate costs for the organisation as many of the functions are able to be absorbed into the current Waikato District Council structure. The surplus funds have been transferred to inter entity transfers to offset higher costs incurred within other activities.

Community Services

This activity contributes to achieving the following community outcomes:

Economically strong community	Easy to get around	Safe, healthy and active community	Cultural, social, vibrant, inclusive community	Special character, healthy, natural environment	Well-managed growth for quality living environment	Educated and enabled community
		√	√		√	√

The services within this activity are the Safer Community Coalition and the provision of pensioner housing.

Safer communities

The Safer Community Coalition assists with co-ordinating resources and services across a wide range of internal and external partners and stakeholders, with the aim of ensuring that people in the north Waikato region of the Waikato district area feel safe and are safe at home, work and play.

Particular focus is given to:

- The incidence of graffiti offending
- The use and abuse of alcohol in public areas
- Enabling 'Community Patrols' and 'Neighbourhood support' groups
- Assisting partners in the area of road safety.

There are no assets associated with the delivery of this service.

Pensioner housing

The pensioner housing activity provides 12 pensioner housing units located in Tuakau. The single bedroom units are of varying ages, built between 1976 and 1989, and are generally in an average or better condition.

The pensioner housing activity undertakes all the work streams required to manage and maintain the pensioner housing asset, including:

- Contract management and coordination of repairs and maintenance
- Developing and enhancing the housing stock
- Planning for future growth and changes in community trends
- Asset maintenance, renewal and new developments
- Reviewing and implementing rental charges
- Tenancy management and liaison.

Safer Community Performance Measures

Frequency of reporting	Measure and Level of Service
QUARTERLY	Safer Community Strategy completed and implemented with targets met.
ANNUALLY	Contractual requirements of Ministry of Justice funded projects met (e.g. Graffiti, CPTED).
ANNUALLY	Increase volunteer numbers in Community Patrols. Target is >20.
ANNUALLY	Increase Neighbourhood Support group numbers through education and awareness. Target is >90.

Pensioner Housing Performance Measures

Frequency of reporting	Measure and Level of Service
QUARTERLY	Occupancy of pensioner houses. Target is > 95%.
ANNUALLY	Satisfaction of residents that Council provides a highly responsive and reliable service. Target is 90%.
ANNUALLY	Satisfaction of residents that Council reacts in an acceptable timeframe to their requests. Target is 90% (Council survey).
ANNUALLY	Houses have an assessed condition of grade 3 or better. Target is >95%.

Key projects for 2011/2012

- The main emphasis this year will be on minor renewals.

What we plan to do:

Capital projects greater than \$5,000	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Jellicoe Avenue renewal	7,000	7,000

Estimated expenses and revenue statement – Community Services

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 (8 mths) \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Revenue			
Fees and Charges	44	71	71
Subsidies & Grants	9	13	13
General Rates	15	5	5
Activity Revenue	68	89	89
Expenditure			
Pensioner Housing	42	66	66
Safer Communities	39	23	4
Activity Expenditure	81	89	70
Activity Surplus/(Deficit)	(13)	-	19
Capital Reserves	10	-	-
Capital Works funding	-	4	4
Retained Earnings	(5)	(4)	(4)
Inter-entity Transfers	(18)	-	19
Total Surplus/(Deficit) Funding	(13)	-	19

Estimated capital funding requirements – Community Services

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 (8 mths) \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Capital Expenditure			
Asset Renewal	8	7	7
Loan repayments	10	4	4
Total Capital Funding Requirements	18	11	11
Funded By			
Operating Surplus (via reserve)	10	4	4
Depreciation Reserves	8	7	7
Total Funding	18	11	11

Variations between the LTCCP and Annual Plan

The salaries budgeted via the LTCCP for Community Safety will no longer be required due to the role being covered by current Waikato District Council staff.

Emergency Management

This activity contributes to achieving the following community outcomes:

Economically strong community	Easy to get around	Safe, healthy and active community	Cultural, social, vibrant, inclusive community	Special character, healthy, natural environment	Well-managed growth for quality living environment	Educated and enabled community
		√				√

The Emergency Management activity provides protection to people and property across the north Waikato area of the Waikato district through:

- Two rural fire forces operating from purpose-built fire stations, equipped with fire appliances and rescue equipment and staffed by volunteers
- Participation in the Waikato Valley Emergency Operating Area (WVEOA).

Emergency Management Performance Measures

Frequency of reporting	Measure and Level of Service
ANNUALLY	Residents' agreement that they have enough information to understand how they can help themselves in an emergency. Target is 75%.
ANNUALLY	Percentage of rural fire fighters who meet national standards (National Rural Fire Safety Authority). Target is 95%.
ANNUALLY	All four rural fire forces adequately equipped. Target is a 'yes' from General Manager Roding and Projects.
ANNUALLY	Response time for vegetation fires is within half an hour of call out. Target is 100%.
QUARTERLY	Fully staffed and operational Emergency Management Service Centre with all positions under the Coordinated Incident Management (CIM) model filled and training undertaken. Target is 100%.
ANNUALLY	Tsunami early warning system in place and tested in Port Waikato. No target for 2011/12.
QUARTERLY	Public are regularly provided with updated information on location of emergency assembly points and what to do in an emergency event via Council bulletins and website. Target is a 'yes' assessment from General Manager Regulatory.

What we plan to do:

Capital projects greater than \$5,000	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Early warning system	35,000	35,000

Estimated expenses and revenue statement – Emergency Management

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 (8 mths) \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Revenue			
Fees and Charges	6	9	9
General Rates	44	80	80
Activity Revenue	50	89	89
Expenditure			
Civil Defence	25	40	38
Rural Fire	20	41	41
Activity Expenditure	45	81	79
Activity Surplus/(Deficit)	5	8	10
Inter-entity Transfers	5	8	10
Total Surplus/(Deficit) Funding	5	8	10

Estimated capital funding requirements – Emergency Management

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 (8 mths) \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Capital Expenditure			
Asset Renewal	-	35	35
Total Capital Funding Requirements	-	35	35
Funded By			
Transfers from General or Capital Reserves	-	35	35
Total Funding	-	35	35

Variations between the LTCCP and Annual Plan

The salaries budgeted via the LTCCP for Civil Defence will no longer be required due to the role being covered by current Waikato District Council staff.

Arts, Culture and Heritage

This activity contributes to achieving the following community outcomes:

Economically strong community	Easy to get around	Safe, healthy and active community	Cultural, social, vibrant, inclusive community	Special character, healthy, natural environment	Well-managed growth for quality living environment	Educated and enabled community
			√		√	√

The activities in this group are:

- Provision of library services
- Management of the Creative New Zealand Funding Scheme
- Provision of grants and donations to community groups and individuals who meet Council's funding criteria
- Operation of a Shared Responsibility Loan Scheme, where a pool of funds is loaned to community groups (on an interest free basis) to develop community assets
- Support for heritage strategy through Council activities where appropriate.

Arts, Culture and Heritage Performance Measures

Frequency of reporting

Measure and Level of Service

TWO YEARLY	Residents' satisfaction with cultural facilities/opportunities. Target is >61%.
ANNUALLY	Community satisfaction with the library service. Target is 80%.
ANNUALLY	User satisfaction with arts, culture and library services. Target is 80%.
ANNUALLY	All grants, donations and shared responsibility loans are administered in accordance with Council policy.
ANNUALLY	Heritage strategy implementation priorities targets are met.
ANNUALLY	Creative New Zealand funding is provided as per legislation.

Estimated expenses and revenue statement – Arts, Culture & Heritage

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 (8 mths) \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Revenue			
Subsidies & Grants	6	8	8
General Rates	335	519	519
Activity Revenue	341	527	527
Expenditure			
Franklin District libraries	308	459	459
Other Community Partnerships	33	68	70
Activity Expenditure	341	527	529
Activity Surplus/(Deficit)	-	-	(2)
Total Surplus/(Deficit) Funding	-	-	(2)

Strategic Planning and Policy

This activity contributes to achieving the following community outcomes:

Economically strong community	Easy to get around	Safe, healthy and active community	Cultural, social, vibrant, inclusive community	Special character, healthy, natural environment	Well-managed growth for quality living environment	Educated and enabled community
√	√	√	√	√	√	

Within this activity are all of the work streams that assist Council to develop strategies and policy for the district. These include:

- Maintenance and management of the District Plan document
- Research, development, monitoring and review of the District Plan
- Preparing Plan Changes as necessary
- Research, development and review of Council policy and by-laws
- Provision of policy and strategic planning advice to staff, management, and Council as required
- Support to Council's Te Roopu Paehere, Strategy and Policy, and Regulatory committees.
- Research, development, monitoring and review of strategic documents, including the Long Term Council Community Plan (LTCCP)
- Policy officer support to Council working groups and other groups, as required.

Strategic Planning and Policy Performance Measures

Frequency of reporting	Measure and Level of Service
ANNUALLY	Reports to Council meet legislative requirements for decision making. Target is 100%.
ANNUALLY	Growth is accommodated in line with the District Growth Strategy. Target is that no growth consent is inconsistent with the intent of the District Growth Strategy.
QUARTERLY	Tuakau: Release of 80 ha of business land to be complete by 2011/12.
QUARTERLY	Pokeno: Release of 70 ha of business land to be complete by 2010/11, no business land expected to be released in 2011/12.
ANNUALLY	Percentage of consents monitored (25% sample) consistent with design guide (Adopted 2009). Target for 2011/12 is 100%.
ANNUALLY	Review of District Plan completed.
ANNUALLY	Annual Plan and Report.

Estimated expenses and revenue statement – Strategic Planning & Policy

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 (8 mths) \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Revenue			
Fees and Charges	2	3	3
General Rates	443	651	651
Activity Revenue	445	654	654
Expenditure			
General Policy	139	238	238
Resource Management Planning	326	499	485
Activity Expenditure	465	737	723
Activity Surplus/(Deficit)	(20)	(83)	(69)
Retained Earnings	(37)	-	-
Inter-entity Transfers	17	(83)	(69)
Total Surplus/(Deficit) Funding	(20)	(83)	(69)

Variations between the LTCCP and Annual Plan

There have been savings in salaries for the Resource Management Planning function as these costs are able to be absorbed within the current Waikato District Council structure.

Town Centre Management

This activity contributes to achieving the following community outcomes:

Economically strong community	Easy to get around	Safe, healthy and active community	Cultural, social, vibrant, inclusive community	Special character, healthy, natural environment	Well-managed growth for quality living environment	Educated and enabled community
√	√	√	√	√	√	

This activity provides for two aspects of town centre management – capital projects which upgrade and extend central business areas, and maintenance of Tuakau town centre. The purpose is to make the town centre attractive and inviting places for citizens to visit, shop and carry out business in.

The town centre management activity provides:

- Cleaning and maintenance of Tuakau town centre
- A limited service to Pokeno
- Capital works upgrades of Tuakau town centre.

Town Centre Management Performance Measures

Frequency of reporting	Measure and Level of Service
ANNUALLY	Percentage of residents who agree that Tuakau town centre is attractive and well maintained. Target is 80%.
ANNUALLY	Programme of Town Centre redevelopments progressed – Tuakau. Target: Nil for 2011/12.
ANNUALLY	Average rating achieved by cleaning and maintenance contractor across a broad range of performance standards e.g. cleanliness of litter bins, presence of weeds, and soiling of walkway canopies. Target: 4 out of 5.

Key projects for 2011/2012

- The main emphasis this year will be on Tuakau town centre redevelopment.

What we plan to do:

Capital projects greater than \$5,000	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Tuakau town centre redevelopment	30,000	30,000

Estimated expenses and revenue statement – Town Centre Management

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 (8 mths) \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Revenue			
Targeted Rates	158	266	266
General Rates	80	85	85
Activity Revenue	238	351	351
Expenditure			
Tuakau Town Centre	175	294	294
Village Maintenance	12	18	18
Activity Expenditure	187	312	312
Activity Surplus/(Deficit)	51	39	39
Capital Works Funding	22	39	39
Inter-entity Transfers	29	-	-
Total Surplus/(Deficit) Funding	51	39	39

Estimated capital funding requirements – Town Centre Management

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 (8 mths) \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Capital Expenditure			
Level of Service	-	24	24
Asset Renewal	25	6	6
Loan repayments	22	39	39
Total Capital Funding Requirements	47	69	69
Funded By			
Operating Surplus (via reserve)	22	39	39
Depreciation Reserves	25	6	6
Loans Raised	-	24	24
Total Funding	47	69	69

Economic Development

This activity contributes to achieving the following community outcomes:

Economically strong community	Easy to get around	Safe, healthy and active community	Cultural, social, vibrant, inclusive community	Special character, healthy, natural environment	Well-managed growth for quality living environment	Educated and enabled community
√		√	√		√	√

Economic development is about ensuring and enabling a community's economic well-being and at the same time enabling economic growth.

The key areas of focus have been:

- Economic development facilitation, advice and economic monitoring
- Co-ordination of business and rural industries infrastructure such as broadband
- Facilitation and co-ordination of north Waikato economic trading clusters
- Facilitation of the take up and development of north Waikato business land.

Economic Development Performance Measures

Frequency of reporting	Measure and Level of Service
ANNUALLY	7,500 new jobs created by 2021 (cf 2007). Report progress
ANNUALLY	50% of residents work in Franklin.
MONTHLY	Local business confidence compared with national trends shows high levels of confidence in the Franklin economy. (Baseline set – use 2009/10 data).
ANNUALLY	Percentage of respondents to the retail business health check undertaken in Tuakau indicate high levels of confidence in the vitality and health of their town centre. Target 70%.
ANNUALLY	Percentage performance achieved by Franklin's two i-sites in the VIN mystery shopper accreditation. Target is 75%.
ANNUALLY	Number of significant events supported annually that support the districts rural identity. Target 2.
ANNUALLY	Franklin gains positive economic benefits from events, with an increase in event support and participants visiting business centres. Targets set in 2009/10.
QUARTERLY	The initiatives to establish clusters and public/private initiatives and the effects of these initiatives are reported in quarterly reports to Council.

Estimated expenses and revenue statement – Economic Development

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 (8 mths) \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Revenue			
Targeted Rates	52	204	204
General Rates	74	104	104
Activity Revenue	126	308	308
Expenditure			
Council Promotion	6	9	9
Economic Development	-	295	295
Activity Expenditure	6	304	304
Activity Surplus/(Deficit)	120	4	4
Retained Earnings	120	-	-
Inter-entity Transfers	-	4	4
Total Surplus/(Deficit) Funding	120	4	4

Regulatory

This activity contributes to achieving the following community outcomes:

Economically strong community	Easy to get around	Safe, healthy and active community	Cultural, social, vibrant, inclusive community	Special character, healthy, natural environment	Well-managed growth for quality living environment	Educated and enabled community
√	√	√		√	√	√

This activity includes a wide range of regulatory services which promote the safety and health of the district as well as implementing the proactive and sustainable management of district growth both now and into the future. These services include:

Building Services Unit

The provision of all statutory Building Act 2004 activities:

- Receiving applications for and issuing Project Information Memoranda
- Receiving applications for and issuing Building Consents and inspecting such work through the life of construction
- Inspecting building work relating to Certificates of Acceptance, earthquake-prone buildings, dangerous buildings, unsanitary buildings, and building warrants of fitness
- Issuing Notices to Fix where remedial action is required or where building work is to be rectified
- Enforcing the provisions of building and related law
- Responding to a range of building-related inquiries and complaints from the public.

Regulatory Planning Unit

- The provision of planning advice to internal and external customers for land use and subdivision activities and processing applications to ensure that development within the north Waikato region of the Waikato district meets the requirements of the Resource Management Act, the Franklin District Plan, and the various regional council plans, and regional and national policy statements
- The management of appeals associated with the resource consent process
- The provision of support to Council's district planning unit with respect to District Plan reviews, Council and private plan changes, and by-laws
- The analysis, dissemination and collation of Land Hazard information
- The provision of advice about, and the regular monitoring of, Conservation Covenant areas.

Environmental Compliance Unit

The provision of environmental health advice and the monitoring and enforcement of a range of statutory requirements, by-laws and policies including:

- Proactively monitoring and abating specific health nuisances
- Monitoring the wider environment through acoustic, water and sanitary services assessments
- Managing the activities of registered premises under the Health Act 1956 – through a combination of education, inspection and enforcement (e.g. food premises, mobile shops, hairdressers, camping grounds and offensive trades)
- Carrying out a range of functions as a Liquor Licensing Inspector and District Licensing.

Agency under the provisions of the Sale of Liquor Act

- Responding to complaints regarding adverse environmental effects (e.g. odour, noise and vermin)
- Other Local Government Act activities including administering council policies (e.g. Gambling Venue Policy, Liquor Ban By-law, Brothels By-law)
- The proactive monitoring of resource consent conditions and investigation of complaints alleging breaches of conditions, breaching a rule in the District Plan, or breaching a by-law.

Animal, Noise and Parking Control

The provision of statutory responsibilities under the Dog Control Act 1996, after hours residential noise complaints, Hazardous Substances and New Organisms Act and parking enforcement duties, via external contracts for services.

Regulatory Performance Measures

Frequency of reporting	Measure and Level of Service
ANNUALLY	Building Consent Authority accreditation and registration status maintained and reviewed bi-annually. Target is a yes.
QUARTERLY	Percentage of Project Information Memoranda applications processed within 20 working days. Target is 100%.
QUARTERLY	Percentage of building consent applications processed within 20 working days. Target is 100%.
QUARTERLY	Percentage of Code Compliance Certification applications processed within 20 working days. Target is 100%.
ANNUALLY	Residents' agreement that productive activities in the district are not threatened. Targets met.
ANNUALLY	Number of complaints about District Plan or resource consents as a percentage of the population. Targets met.
ANNUALLY	Public satisfaction with control of dogs. Target > 70%.
QUARTERLY	Number of resource consents monitored monthly. Target is 40.
QUARTERLY	Number of conservation lots monitored annually. Target is 100.
QUARTERLY	Percentage of non-notified resource consents, which do not require a hearing, processed within 20 working days. Target is 100%.
QUARTERLY	Percentage of notified resource consents, to Council decision stage processed within 70 working days. Target is 70%.
QUARTERLY	Percentage of known dogs in the district registered. Target is 95%.
QUARTERLY	All complaints related to aggressive dog behaviour are responded to within 30 minutes. Target is 100%.
QUARTERLY	Provision of 20 hours parking enforcement per week in CBD areas.
QUARTERLY	Percentage of regulatory complaints responded to within two working days. Target is 100%.
QUARTERLY	Percentage of "at risk" food premises inspected twice annually. Target is 100%.
QUARTERLY	Percentage of "at risk" liquor premises inspected at least twice annually. Target is 100%.

Estimated expenses and revenue statement - Regulatory

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 (8 mths) \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Revenue			
Fees and Charges	760	1,183	1,183
Internal Recoveries	9	14	14
General Rates	412	573	573
Activity Revenue	1,181	1,770	1,770
Expenditure			
Planning Control	399	526	758
Enforcement & Monitoring	232	364	651
Animal Control	127	178	178
Building Services	428	660	560
Activity Expenditure	1,186	1,728	2,147
Activity Surplus/(Deficit)	(5)	42	(377)
Inter-entity Transfers	(5)	42	(377)
Total Surplus/(Deficit) Funding	(5)	42	(377)

Variations between the LTCCP and Annual Plan

The salaries budgeted via the LTCCP for Regulatory activities have been increased to cover new roles created to support the region based at the Tuakau Council Office. Vehicle charges have also increased to reflect these changes.

Transportation

This activity contributes to achieving the following community outcomes:

Economically strong community	Easy to get around	Safe, healthy and active community	Cultural, social, vibrant, inclusive community	Special character, healthy, natural environment	Well-managed growth for quality living environment	Educated and enabled community
√	√	√	√		√	√

Council's transport activity delivers services to the community by:

- Responding to customer enquiries
- Delivering capital improvements to the network
- Liaison with Auckland Transport on passenger transport services provided in the district
- Emergency response
- Financial management – including liaison with Auckland Transport and the NZ Transport Agency regarding subsidised works
- Managing the transport network operations
- Monitoring use of the network
- Transport asset management including maintenance and renewal
- Planning for future traffic growth
- Delivering education programmes to the community on road safety and sustainable transport.

Transportation Performance Measures

Frequency of reporting	Measure and Level of Service
ANNUALLY	Percentage of resident's satisfaction with footpaths in the district. Target is > 78%.
ANNUALLY	Percentage of residents' satisfaction with roads in the district. Target is > 65%.
ANNUALLY	Percentage of residents' satisfaction with safety of rural roads in the district, including horse riding.
ANNUALLY	Percentage of travel on smooth sealed roads. Target is > 90%.

Frequency of reporting	Measure and Level of Service
ANNUALLY	Number of reported injury crashes where road factors were a contributing factor (five-year moving average – excluding state highways.) The new target following amalgamation of Franklin District Council into Waikato District Council is less than 10.
ANNUALLY	Number of crash cluster sites undergoing remedial measures each year. Target for 2011/12 is five.
ANNUALLY	Percentage increase in the number of children walking to school following the implementation of a school travel plan. Target for 2011/12 is nil. *
ANNUALLY	Percentage of secondary and intermediate students cycling to school. Target for 2011/12 is nil. *
ANNUALLY	Length of sealed roads undergoing pavement renewals each year. The new target following amalgamation of Franklin District Council into Waikato District Council is 5km.
ANNUALLY	Average roughness of sealed roads in network (NAASRA). Target for 2011/12 is <105.
ANNUALLY	Length of sealed roads undergoing resurfacing each year. The new target following amalgamation of Franklin District Council into Waikato District Council is 39km.
ANNUALLY	Length of footpath undergoing resurfacing or replacement each year. The new target following amalgamation of Franklin District Council into Waikato District Council is .5km.
ANNUALLY	Length of metal roads undergoing seal extension each year. The new target following amalgamation of Franklin District Council into Waikato District Council is 2.4km.
ANNUALLY	Number of road safety education projects or initiatives undertaken each year. The new target following amalgamation of Franklin District Council into Waikato District Council is two.
ANNUALLY	Number of new school travel plans undergoing development. The new target following amalgamation of Franklin District Council into Waikato District Council is nil, as the existing school travel plan to Harrisville Road (Tuakau) Primary School is operating and does not need to be developed further.
ANNUALLY	Number of faults identified on arterial and collector roads per year. Target <300. <i>*Note: Unable to measure as Waikato District Council does not intend developing school travel plans beyond 2011/2012.</i>

Key projects for 2011/2012

- The main emphasis this year will be on pavement rehabilitation and seal extension.

Pavement rehabilitation will be selected from the following roads:

- Koheroa Road
- Cameron Town Road
- Morrison Road.

Seal extensions will be selected from the following roads:

- Port Waikato-Waikaretu Coast Road
- Twining Road.

What we plan to do:

Capital projects greater than \$5,000	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Minor safety projects	345,000	345,000
Seal widening programme	686,000	686,000
Strategies / studies	17,000	17,000
Minor road boundary adjustments	33,000	33,000
Project management	79,000	79,000
Bridge widening & strengthening	141,000	141,000
Urban pedestrian facility improvements	16,000	16,000
Rural pedestrian facilities	16,000	16,000
Seal extension (district-wide) *	110,000	110,000
Seal extension (Onewhero) *	700,000	700,000
Seal widening	225,000	225,000
Kerb and channel upgrading programme	44,000	44,000
Street lighting improvements	26,000	26,000
Subdivision improvements	60,000	60,000
Unsealed road improvements	200,000	200,000
MOU growth allowance (district-wide) *	700,000	700,000
Road reconstruction (51% subsidy)	882,000	882,000
Resealing programme	1366,000	1366,000
Drainage replacements	95,000	95,000
Professional services	102,000	102,000
Footpath renewal	64,000	64,000
Road reconstruction (61% subsidy)*	782,000	782,000

*Project variances

- **Seal extension District wide and Onewhero** – the budget for these seal extension programmes have been combined into one
- **MOU growth allowance** – funding will be allocated to growth-related projects as required. Any unallocated funding will be carried forward to the next financial year
- **Road reconstruction (61% subsidy)** – ex-Franklin District Council did not apply to New Zealand Transport Agency (NZTA) for project subsidy funding. This project is to be carried forward into the 2012/2013 financial year.

Estimated expenses and revenue statement - Transportation

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 (8 mths) \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Revenue			
Fees and Charges	28	43	43
Subdivision Contributions	272	923	923
Internal Recoveries	104	156	156
Subsidies & Grants	2,395	4,156	4,306
Road Rate	1,965	4,335	3,110
Vested Assets	359	616	616
Activity Revenue	5,123	10,229	9,154
Expenditure			
Administration	257	483	1,122
Network Management	286	287	-
Subsidised Roothing	1,721	3,038	3,014
Non Subsidised Roothing	59	74	74
Depreciation	2,003	3,270	3,270
Interest	392	677	677
Activity Expenditure	4,718	7,829	8,157
Activity Surplus/(Deficit)	405	2,400	997
Development or Financial Contributions	272	923	923
Vested Assets	359	616	616
Capital Works Funding	449	214	214
Capital Reserves	121	-	-
Retained Earnings	-	658	582
Inter-entity Transfers	(796)	(11)	(1,338)
Total Surplus/(Deficit) Funding	405	2,400	997

Estimated capital funding requirements - Transportation

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 (8 mths) \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Capital Expenditure			
Growth Projects	694	1,846	1,846
Level of Service	1,823	1,885	1,885
Asset Renewal	3,052	2,957	2,957
Loan repayments	121	214	214
Total Capital Funding Requirements	5,690	6,902	6,902
Funded By			
Operating Surplus (via reserve)	1,019	2,474	2,474
Depreciation Reserves	2,768	1,505	1,505
Loans Raised	1,313	1,335	1,335
Development or Financial Contribution Reserves	387	1,384	1,384
Transfers from General or Capital Reserves	203	204	204
Total Funding	5,690	6,902	6,902

Variations between the LTCCP and Annual Plan

General rate income for this activity was significantly overstated in the split of the LTCCP document. This amount has now been revised and the reduction in income is factored into the Annual Plan figures above. The subsidy income received from the New Zealand Transport Agency has increased to be in line with the Waikato District Council current levels. The contract for Network Management will finish at the end of June 2011, after which time these activities will be resourced via additional staff. The deficit funds have been transferred to inter entity transfers to offset the savings generated within other activities.

Open Spaces

This activity contributes to achieving the following community outcomes:

Economically strong community	Easy to get around	Safe, healthy and active community	Cultural, social, vibrant, inclusive community	Special character, healthy, natural environment	Well-managed growth for quality living environment	Educated and enabled community
	√	√	√	√	√	

Council owns or administers over 175 hectares of parks, reserves and open space. Amenities include sport fields, playgrounds, walking paths, public toilets, gardens, car parks, boat ramps and various structures such as jettys and viewing platforms. This activity undertakes all the work streams required to manage and maintain the open spaces and amenities asset network.

Open Spaces Performance Measures

Frequency of reporting

Measure and Level of Service

ANNUALLY	User satisfaction with sports grounds and playgrounds. Target is 90%.
ANNUALLY	User satisfaction with parks and reserves. Target is 90%.
ANNUALLY	Hectares of sports park provided per 1000 population. Target is 1.7 ha.
ANNUALLY	Hectares of neighbourhood parks provided per 1000 population. Target is 0.6 ha.
ANNUALLY	Number of playgrounds provided per 1000 children (0-14 yrs) in the population. Target is 2.2 playgrounds.
ANNUALLY	Percentage of playgrounds that comply with safety standards. Target is 100%.
ANNUALLY	Percentage of reported hazards that are responded to in less than two hours. Target is 100%.
ANNUALLY	Percentage of public toilets available for use 365 days per year. Target is 100%.
ANNUALLY	Sexton is available seven days per week. Target is 100%.
ANNUALLY	Sufficient spare capacity in cemeteries to accommodate growth in demand. Target is >10yrs.

Key projects for 2011/2012

- The main emphasis this year will be on the acquisition of neighbourhood parks and playgrounds.

What we plan to do:

Capital projects greater than \$5,000	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Car park renewal	22,000	22,000
Minor renewals	2,000	2,000
Neighbourhood park land acquisition	123,000	123,000
Sports turf development	10,000	10,000
Playground renewals	9,000	9,000
New park lighting	2,000	2,000
Landscaping and revegetation	2,000	2,000
New fencing	4,000	4,000
Park signs	1,000	1,000
Minor fixtures	1,000	1,000
New drainage of parks	3,000	3,000
Minor renewals	2,000	2,000
Tuakau esplanades	40,000	40,000
Other land purchase and development	30,000	30,000
Cemetery renewals	4,000	4,000
Village Place, Tuakau	40,000	40,000
Centennial Park, Tuakau (playground)	30,000	30,000

Estimated expenses and revenue statement – Open Spaces & Amenities

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 (8 mths) \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Revenue			
Fees and Charges	34	52	52
Subdivision Contributions	144	373	373
Internal Recoveries	14	21	21
General Rates	768	1,244	1,244
Activity Revenue	960	1,690	1,690
Expenditure			
Parks & Reserves	532	788	940
Public Toilets	95	169	169
Cemeteries	17	60	60
Sports Grounds	54	113	113
Activity Expenditure	698	1,130	1,282
Activity Surplus/(Deficit)	262	560	408
Development or Financial Contributions	144	373	373
Capital Reserves	22	(1)	(1)
Retained Earnings	-	4	4
Capital Works Funding	-	48	48
Inter-entity Transfers	96	136	(16)
Total Surplus/(Deficit) Funding	262	560	408

Estimated capital funding requirements – Open Spaces & Amenities

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 (8 mths) \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Capital Expenditure			
Growth Projects	50	216	216
Level of Service	95	70	70
Asset Renewal	3	39	39
Loan repayments	20	48	48
Total Capital Funding Requirements	168	373	373
Funded By			
Operating Surplus (via reserve)	20	48	48
Depreciation Reserves	3	53	53
Loans Raised	95	56	56
Development or Financial Contribution Reserves	50	216	216
Total Funding	168	373	373

Variations between the LTCCP and Annual Plan

The salaries budgeted via the LTCCP for Open Spaces and Amenities have been increased to cover new roles created to support the region based at the Tuakau Council Office.

Community Facilities

This activity contributes to achieving the following community outcomes:

Economically strong community	Easy to get around	Safe, healthy and active community	Cultural, social, vibrant, inclusive community	Special character, healthy, natural environment	Well-managed growth for quality living environment	Educated and enabled community
√		√	√		√	√

These activities include community centres (halls), recreation and aquatic facilities. This activity undertakes all the work streams required to manage and maintain community facilities assets. An administrative and advisory role is provided to rural hall committees.

In delivering this service to the community, Council undertakes the following:

- Asset management
- Contract management of maintenance and service providers
- Asset maintenance
- Renewal and new developments
- Hall bookings (urban halls only)
- Negotiation and arrangement of management contracts
- Co-ordination and distribution of community centre levies
- Development and enhancement of community facilities
- Planning for future growth and monitoring changes in community trends
- Compliance with policies and statutory obligations
- Liaison with user groups and hall committees (rural halls).

Community Facilities Performance Measures

Frequency of reporting	Measure and Level of Service
TWO YEARLY	Residents rating of proximity to recreational facilities. Target is > 62% (Environment Waikato survey).
TWO YEARLY	Residents rating of availability of recreational facilities and opportunities. Target is > 64% (Environment Waikato survey).
ANNUALLY	User satisfaction with swimming pools and recreation facilities and services. Target is 80%.
ANNUALLY	User satisfaction with community centre (urban halls) facilities and services. Target is > 90%.
QUARTERLY	Significant hazards are isolated and eliminated in less than two hours. Target is 100%.
QUARTERLY	Percentage of buildings with current Buildings Warrant of Fitness. Target is 100%.
ANNUALLY	Number of failed microbiology tests per annum (water quality in pools). Target is <3.
ANNUALLY	Percentage of aquatic and recreation facilities which have had accessibility audits undertaken within the previous three years. Target is 100%.
ANNUALLY	Range of programmes at aquatic and recreation facilities cater for agreed target markets, e.g. green prescription participants, Community Service Card holders.
ANNUALLY	Community centre (urban halls) utilisation rates. Target is >30%.
ANNUALLY	Average total aquatic and recreation facility visits per head of population. Target is five.
ANNUALLY	Facilities have an assessed condition grade of 3 or better. Target is 95%.
QUARTERLY	Number of unplanned closures of facilities longer than one day. Target is 0.
ANNUALLY	Subsidy per head of population for aquatic and recreation centres. Target is < \$11.50.

Key projects for 2011/2012

- The main emphasis this year will be on minor hall renewal works.

What we plan to do:

Capital projects greater than \$5,000	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Tuakau War Memorial Town Hall renewals	18,000	18,000
Tuakau Domain Hall	5,000	5,000
Tuakau Centennial Pools renewals	18,000	18,000
Minor renewals	2,000	2,000
School capital grants	5,000	5,000

Estimated expenses and revenue statement – Community Facilities

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 (8 mths) \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Revenue			
Fees and Charges	3	3	3
Subdivision Contributions	89	195	195
Internal Recoveries	-	18	18
Targeted Rates	85	192	192
General Rates	72	98	119
Activity Revenue	249	506	527
Expenditure			
Community Centres	142	264	264
Recreation Centre & Pools	39	96	96
Activity Expenditure	181	360	360
Activity Surplus/(Deficit)	68	146	167
Development or Financial Contributions	89	195	195
Capital Reserves	(25)	(62)	(62)
Retained Earnings	(9)	(8)	(8)
Inter-entity Transfers	13	21	42
Total Surplus/(Deficit) Funding	68	146	167

Estimated capital funding requirements – Community Facilities

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 (8 mths) \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Capital Expenditure			
Level of Service	-	5	5
Asset Renewal	20	43	43
Total Capital Funding Requirements	20	48	48
Funded By			
Depreciation Reserves	20	38	38
Transfers from General or Capital Reserves	-	10	10
Total Funding	20	48	48

Variations between the LTCCP and Annual Plan

General rate income for this activity was understated in the split of the LTCCP document. This amount has now been revised and the additional rating income is factored into the Annual Plan figures above. The difference is anticipated to be funded by an adjustment to the settlement statements between the relevant authorities and is therefore shown as an inter-entity transfer for the purpose of the draft.

Water Supply

This activity contributes to achieving the following community outcomes:

Economically strong community	Easy to get around	Safe, healthy and active community	Cultural, social, vibrant, inclusive community	Special character, healthy, natural environment	Well-managed growth for quality living environment	Educated and enabled community
√		√			√	

This activity operates four water supply systems and provides water that meets the Health Act requirements to four towns and villages throughout the north Waikato region of the Waikato district.

In delivering this service to the community, Council undertakes the following:

- Provides potable water that meets the Health Act requirements
- Network operations and maintenance
- Emergency response
- Liaison with third parties
- Project/contract management
- Asset management and activity planning
- Consents processing and compliance
- Planning for future growth
- Responds to customer enquiries and provides advice.

Water Supply Performance Measures

Frequency of reporting	Measure and Level of Service
ANNUALLY	Percentage of the estimated resident population who receive their water from community water supplies which meet current national health standards. Target is 60%.
ANNUALLY	Percentage users satisfaction with piped water supply. Target is 75%.
ANNUALLY	Meet the Ministry of Health water standards for Tuakau. Target for 2011/12 is C/c.
ANNUALLY	Meet the Ministry of Health water standards for Pokeno. Target for 2011/12 is C/c.
ANNUALLY	Meet the Ministry of Health water standards for Port Waikato. Target for 2011/12 is C/c.
ANNUALLY	Meet the Ministry of Health water standards for Onewhero. Target for 2011/12 is C/c.
ANNUALLY	Percentage of systems for which we have a Public Health Risk Management Plan (PHRMP). Target is 100%. (Note: Since the LTCCP 2009-19 was published, legislation has been relaxed extending the timeframe for compliance.) Target is unachievable.
ANNUALLY	Percentage of systems which meet the requirements of the Public Health Risk Management Plan. Target for 2011/12 is 100%. (Note: Since the LTCCP 2009-19 was published, legislation has been relaxed extending the time frame for compliance.) Target is unachievable.
ANNUALLY	Percentage of time reservoirs are at least 50% full. Target is 98%.
ANNUALLY	5% reduction in the level of consumption per person within 10 years from 2008 baseline of 221 litres per person per day (LPD). Target is a decrease in LPD.
ANNUALLY	Reduction in unaccounted water loss (2008 baseline of 23% loss). Target is to reduce to a 20% loss.
ANNUALLY	Percentage of complaints responded to on water quality within one hour. Target is > 95%.
ANNUALLY	Number of supply interruptions per year. Target is less than 100.
ANNUALLY	Reduction in the five yearly average for unscheduled supply interruptions. Target for 2009/10 is less than 100. Thereafter continued reductions.

Key projects for 2011/2012

- The main emphasis this year will be on developing water supplies for Pokeno growth and ongoing pipe and meter renewals.

What we plan to do:

Capital projects greater than \$5,000	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
New meter connections	30,000	30,000
Main extensions (development related)	30,000	30,000
PHRMP's etc	7,000	7,000
FDC Mtce contract	30,000	30,000
Minor projects & investigations	50,000	50,000
Water meter renewals	30,000	30,000
Watermains renewal	50,000	50,000
MOU growth works – construction	650,000	650,000

Estimated expenses and revenue statement – Water Supply

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 (8 mths) \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Revenue			
Fees and Charges	71	33	33
Subdivision Contributions	51	126	126
Targeted Rates	623	912	912
Internal Recoveries	-	23	23
Vested Assets	114	103	103
Activity Revenue	859	1,197	1,197
Expenditure			
Water Supply	715	1,014	976
Activity Expenditure	715	1,014	976
Activity Surplus/(Deficit)	144	183	221
Development or Financial Contributions	51	126	126
Vested Assets	114	206	206
Capital Works Funding	20	110	110
Retained Earnings	47	46	46
Inter-entity Transfers	(88)	(305)	(267)
Total Surplus/(Deficit) Funding	144	183	221

Estimated capital funding requirements – Water Supply

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 (8 mths) \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Capital Expenditure			
Growth Projects	106	727	727
Level of Service	71	30	30
Asset Renewal	178	121	121
Loan repayments	83	110	110
Total Capital Funding Requirements	438	988	988
Funded By			
Operating Surplus (via reserve)	20	110	110
Depreciation Reserves	261	121	121
Loans Raised	71	30	30
Development or Financial Contribution Reserves	86	697	697
Transfers from General or Capital Reserves		30	30
Total Funding	438	988	988

Variations between the LTCCP and Annual Plan

There have been savings in salaries for Water Supply as this function is able to be absorbed into the current Waikato District Council structure.

Stormwater

This activity contributes to achieving the following community outcomes:

Economically strong community	Easy to get around	Safe, healthy and active community	Cultural, social, vibrant, inclusive community	Special character, healthy, natural environment	Well-managed growth for quality living environment	Educated and enabled community
√		√		√	√	

The stormwater activity relates to the provision and maintenance of the public stormwater systems that service the residential and business zoned areas of the north Waikato area of the Waikato district. The district’s stormwater assets are situated in the urban township of Tuakau and the minor townships of Pokeno and Port Waikato. These townships all have piped stormwater systems.

The function of the public stormwater systems is to collect and transport stormwater occurring during rainfall events, to protect people and properties, and to protect the environment from the effects of contaminants transported in stormwater by providing treatment.

In delivering this service to the community, Council undertakes the following:

- Responds to customer enquiries and provides advice
- Network operations and maintenance
- Consents processing and compliance
- Liaison with third parties
- Asset management
- Emergency response
- Planning for future growth
- Contract and project management.

Stormwater Performance Measures

Frequency of reporting	Measure and Level of Service
ANNUALLY	Residents are satisfied with Council's management of stormwater with respect to property and environmental protection. Target 80%.
QUARTERLY	Percentage of complaints related to surface flooding in residential and business zoned land across the district responded to: Zone 1 - within two hours. Target is 80%.
QUARTERLY	Percentage of complaints related to surface flooding in residential and business zoned land across the district responded to: Zone 2 - within four hours. Target is 80%.
QUARTERLY	Percentage of complaints related to surface flooding in residential and business zoned land across the district responded to: Zone 3 - within six hours. Target is 80%.
QUARTERLY	Percentage of the remaining 20% of complaints related to surface flooding in residential and business zoned land across the district responded to within 24 hours. Target is 100%.
QUARTERLY	Percentage compliance of stormwater reticulation in new developments with subdivisional standards for design storm events. Target is 100%.
QUARTERLY	Percentage compliance with consented catchment conditions relating to contamination and erosion of streams. Target is 95%.
ANNUALLY	Increase in the amount of residential and business zoned land serviced by reticulated stormwater. Target met.

Key projects for 2011/2012

- The main emphasis this year will be on development works in Tuakau and Pokeno related growth.

What we plan to do:

Capital projects greater than \$5,000	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Tuakau CMP	5,000	5,000
CMP Works (Environment Waikato) general Waikato	4,000	4,000
Pokeno CMP	2,000	2,000
MOU Works totals (staff time)	2,000	2,000
Business Land PC22	967,000	967,000
Market Road culvert	75,000	75,000
Helenslee Stream reprofiling Stage I	75,000	75,000
Helenslee Stream riparian Stage I	50,000	50,000
Helenslee Stream reprofiling Stage I - north	25,000	25,000
Helenslee Stream riparian Stage I - north	25,000	25,000
Minor Extensions and infill (instigated by Franklin District Council)	40,000	40,000
Minor Extensions (Developer instigated)	30,000	30,000
Programmed renewals	10,000	10,000
District wide – MOU management	1,500,000	1,500,000

Estimated expenses and revenue statement - Stormwater

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 (8 mths) \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Revenue			
Fees and Charges	18	-	-
Subdivision Contributions	52	205	205
Subsidies & Grants	-	24	24
Targeted Rates	193	309	309
General Rates	289	189	464
Internal Recoveries	-	24	24
Vested Assets	183	314	314
Activity Revenue	735	1,065	1,340
Expenditure			
Collection (Transport)	260	486	469
Treatment (Quality)	118	207	196
Activity Expenditure	378	693	665
Activity Surplus/(Deficit)	357	372	675
Development or Financial Contributions	52	205	205
Vested Assets	183	314	314
Capital Works Funding	-	44	44
Capital Reserves	(47)	(67)	(67)
Retained Earnings	-	(27)	(27)
Inter-entity Transfers	169	(97)	206
Total Surplus/(Deficit) Funding	357	372	675

Estimated capital funding requirements – Stormwater

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 (8 mths) \$000's	LTCC P 2011/1 2 \$000's	Annual Plan 2011/12 \$000's
Capital Expenditure			
Growth Projects	69	2,064	2,064
Level of Service	45	671	671
Asset Renewal	16	75	75
Loan repayments	28	44	44
Total Capital Funding Requirements	158	2,854	2,854
Funded By			
Operating Surplus (via reserve)	28	44	44
Depreciation Reserves	16	75	75
Loans Raised	45	663	663
Development or Financial Contribution Reserves	69	2,072	2,072
Total Funding	158	2,854	2,854

Variations between the LTCCP and Annual Plan

General rate income for this activity was understated in the split of the LTCCP document. This amount has now been revised and the additional income is factored into the Annual Plan figures above. In addition there have been some savings in salaries as this function is able to be absorbed into the current Waikato District Council structure. The surplus funds have been transferred to inter entity transfers to offset higher costs incurred within other activities.

Wastewater

This activity contributes to achieving the following community outcomes:

Economically strong community	Easy to get around	Safe, healthy and active community	Cultural, social, vibrant, inclusive community	Special character, healthy, natural environment	Well-managed growth for quality living environment	Educated and enabled community
√		√		√	√	

This activity is responsible for managing the wastewater network for Tuakau. In delivering this service to the community, Council undertakes the following:

- Responds to customer enquiries and provides advice
- Network operations and maintenance
- Consents processing and compliance
- Liaison with third parties
- Project and contract management
- Emergency response
- Asset management and activity planning (including data management)
- Collection and treatment of household effluent and tradewaste before discharging to the environment in accordance with consent conditions
- Planning for future growth
- Development and implementation of the Tradewaste Bylaw.

Wastewater Performance Measures

Frequency of reporting	Measure and Level of Service
ANNUALLY	Level of customer satisfaction with the north Waikato's wastewater systems > 95%.
QUARTERLY	Percentage compliance of trade waste discharges with trade waste agreements. Target is 100%.
QUARTERLY	Number of wastewater overflows per year in wet weather. Target <15.
QUARTERLY	Number of wastewater overflows per year in dry weather. Target <50.
QUARTERLY	Percentage of complaints about wastewater overflows responded to within one hour. Target is 90%.
QUARTERLY	Percentage of complaints about wastewater overflows responded to within two hours. Target is 100%.

Key projects for 2011/2012

- The main emphasis this year will be on the pump station, rising and trunk mains from Pokeno to Tuakau to service new developments.

What we plan to do:

Capital projects greater than \$5,000	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Southern interceptor to treatment plant (now Pokeno to Tuakau)*	5,000,000	5,000,000
FDC – minor projects	20,000	20,000
MOU growth works - construction	1,500,000	1,500,000
Sewer extensions (development related)	20,000	20,000
Wastewater system modelling	3,000	3,000
Maintenance contract (renewals)	17,000	17,000

*Project variance

- The southern inceptor to treatment plant project has been delayed, and replaced by the Pokeno to Tuakau pump station and rising main.

Estimated expenses and revenue statement - Wastewater

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 (8 mths) \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Revenue			
Fees and Charges	64	152	152
Subdivision Contributions	199	375	375
Targeted Rates	395	594	594
Internal Recoveries	13	20	20
Vested Assets	102	157	157
Activity Revenue	773	1,298	1,298
Expenditure			
Wastewater	518	805	795
Activity Expenditure	518	805	795
Activity Surplus/(Deficit)	255	493	503
Development or Financial Contributions	199	375	375
Vested Assets	102	157	157
Capital Reserves	(68)	(130)	(130)
Retained Earnings	(28)	(32)	(32)
Capital Works Funding	-	63	63
Inter Entity Transfers	50	60	70
Total Surplus/(Deficit) Funding	255	493	503

Estimated capital funding requirements - Wastewater

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 (8 mths) \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Capital Expenditure			
Growth Projects	132	5,530	5,530
Level of Service	33	1,007	1,007
Asset Renewal	17	24	24
Loan repayments	21	63	63
Total Capital Funding Requirements	203	6,624	6,624
Funded By			
Operating Surplus (via reserve)	-	63	63
Depreciation Reserves	38	24	24
Loans Raised	33	1,007	1,007
Development or Financial Contribution Reserves	132	5,530	5,530
Total Funding	203	6,624	6,624

Variations between the LTCCP and Annual Plan

There have been savings in salaries for Wastewater as this function is able to be absorbed into the current Waikato District Council structure.

Solid Waste

This activity contributes to achieving the following community outcomes:

Economically strong community	Easy to get around	Safe, healthy and active community	Cultural, social, vibrant, inclusive community	Special character, healthy, natural environment	Well-managed growth for quality living environment	Educated and enabled community
√		√		√	√	

This activity provides refuse collection and disposal, kerbside recycling, and hazardous waste removal to required standards, and the removal of roadside litter and illegal dumping.

The solid waste activity contracts refuse and recycling services to communities across the north Waikato region of the Waikato district along with a number of waste minimisation activities and is responsible for the district's closed landfills. In delivering this service to the community, Council undertakes the following:

- Responds to customer enquiries and provides advice
- Network operations
- Waste minimisation initiatives.
- Liaison with third parties
- Contract management
- Asset management
- Closed landfill remediation and monitoring
- Planning for future growth.
- Illegally dumped refuse collection

Solid Waste Performance Measures

Frequency of reporting	Measure and Level of Service
ANNUALLY	Satisfaction of residents with Council's refuses collection and recycling service. Target is 72%.
QUARTERLY	The number of missed bags in Council's refuse bag collection is no more than 200 per year.
QUARTERLY	Percentage of illegally dumped refuse reports responded to within one working day. Target is 80%.
QUARTERLY	Remaining reports of illegally dumped refuse are resolved within one month. Target 100%.
QUARTERLY	Number of annual inorganic collections at drop-off points across the district. Target is 13.
QUARTERLY	All remediated closed land fills comply with consent conditions. Target is a 'yes'.
QUARTERLY	Progress the remediation of the district's closed landfills. Target is a 'yes'.

Key projects for 2011/2012

- The main emphasis this year will be on minor upgrades at 2 closed landfills.

What we plan to do:

Capital projects greater than \$5,000	LTCCP 2011/2012 \$	Annual Plan 2011/2012 \$
Elbow closed landfill	15,000	15,000
Whiriwhiri landfill	5,000	5,000

Estimated expenses and revenue statement - Solid Waste

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 (8 mths) \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Revenue			
Subsidies & Grants	-	51	51
Fees and Charges	151	7	7
Targeted Rates	220	259	259
General Rates	113	211	211
Activity Revenue	484	528	528
Expenditure			
Sticker Collections	133	-	-
Tuakau Collections	155	249	249
Inorganic Collections	11	14	14
Aftercare/Closed Landfills	31	73	73
Recycling	102	133	133
Illegal Refuse & Graffiti Removal	8	23	23
Waste Management Administration	16	5	5
Activity Expenditure	456	497	497
Activity Surplus/(Deficit)	28	31	31
Capital Works Funding	12	6	6
Retained Earnings	16	20	20
Inter-entity Transfers	-	5	5
Total Surplus/(Deficit) Funding	28	31	31

Estimated capital funding requirements - Solid Waste

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 (8 mths) \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Capital Expenditure			
Level of Service	14	20	20
Loan repayments	12	6	6
Total Capital Funding Requirements	26	26	26
Funded By			
Operating Surplus (via reserve)	12	6	6
Loans Raised	14	20	20
Total Funding	26	26	26

Council Controlled Organisations

The Council owns shares in four Council Controlled Organisations (CCOs). These organisations independently manage facilities and deliver services. The following information explains what the organisations do and how their performance is measured.

Strada Corporation Limited

Why does it exist?

Strada Corporation Limited (Strada) was established in 1992 as a wholly owned Council Controlled Organisation. Council wished to separate the development of its work programme and planning from the physical works. Strada was established to achieve this and to operate as a profitable business for the benefits of the Council, and ultimately Waikato District ratepayers. Council holds shares in this organisation as this operation provides roading and related services, which are seen as being part of the core business of Council. Since its formation, the company has traded profitably and provided significant dividends that supplement Council's income.

Strada provides services to Council and a number of other clients. The relationship between Council and Strada is arm's length and most of the work is fully contestable through the tender process.

What does it do?

Strada's core business is civil engineering, road construction and maintenance, quarry operations, drainage and subdivision work and any associated business.

Performance measures

Ratio of consolidated shareholder's funds to total assets	55%
Net profit after tax as a % of average shareholder's funds	4.5%
Debt / equity ratio	30:70
Interest coverage	2:1

Waikato Regional Airport

Why does it exist?

In December 1995, Council, along with four other local authorities, purchased the Crown's 50% shareholding in the Waikato Regional Airport Ltd. The purchase increased Council's shareholding to 15.625%. Council considers that the airport is a significant infrastructural asset for the region and is important for economic growth and development. For this reason, the Council has elected to retain its shareholding. In addition, the Local Government Act 2002 defines shareholding in an airport as a strategic asset.

What does it do?

The company's objectives are to provide affordable, reliable and safe access to the air transport system and to enhance the economic development of the Waikato Region on a commercially sound basis.

Performance measures

Net profit after tax as a % of average shareholders' funds	0.76%
Net profit after tax to total assets	0.55%
Net profit before tax/interest to average shareholders' funds	3.29%
Debt/Equity ratio	27:73

Local Authority Shared Services Limited

Local authorities of the Waikato region have established Local Authority Shared Services (LASS) Ltd as a Council Controlled Organisation by way of a company, in which each local authority will have a single share. This company will be used as an umbrella for future development of shared services through the region. The company was established during 2005/06. LASS Ltd is jointly owned by the 13 local authorities of the region, being Waikato Regional Council (Environment Waikato), Hamilton City Council, Hauraki District Council, Matamata-Piako District Council, Otorohanga District Council, Rotorua District Council, South Waikato District Council, Taupo District Council, Thames-Coromandel District Council, Waikato District Council, Waipa District Council and Waitomo District Council.

Why does it exist?

The local authorities of the Waikato Region have worked closely together over a number of years on mutually beneficial joint projects. These projects have demonstrated the benefits that can be gained both in terms of outcomes achieved and reduction in costs to the community.

The councils believe that the company will generate savings through economies of scale and through additional purchasing power and the ability to recover costs.

What does it do?

There are a number of services provided by local authorities, particularly in respect of information collection and management, where improved services at lower aggregate cost can be achieved by having a number of authorities participate in purchase or development of the infrastructure for the service, and ongoing operation of it. Historically, the above have been addressed by one council developing the service and sharing it with others on an agreed basis.

LASS has currently three shared service activities operating, Shared Valuation Data Services, Waikato Regional Transport Model and Waikato Regional Aerial Photography. Waikato District Council is a participant in the latter two.

Performance measures

Positive cash flow equity	40%
Customer satisfaction	90%
Expenditure shall not exceed budget unless prior approval is obtained from the directors	5%
The chief executive will report on business operations and financial position	6 monthly

Waikato District Community Wellbeing Trust

Why does it exist?

The Waikato District Community Wellbeing Trust (trust) was formed during 2010/2011 and is a Council Controlled Organisation. The trust will receive funds as a result of the winding up of the Waikato Foundation Trust.

Council wishes to ensure that funding is provided for projects within the Waikato district.

Close attention will be paid to projects that support one or more of the Waikato district community outcomes and/or one or more of the four wellbeings outlined in the Local Government Act 2002.

What does it do?

The trust has been established to provide financial support for a range of projects that (in the opinion of trustees) will enhance the Waikato district community.

As the trust has only recently been formed, performance measures have not yet been established and the trust is not currently operating.

A formal trust deed has been developed and the initial trustees are in place. The recruitment of two further independent Trustees is being planned at present.

Financial Information

Statement of Accounting Policies

Reporting entity

Waikato District Council is a territorial authority governed by the Local Government Act 2002 (LGA 2002) and is domiciled in New Zealand.

The Waikato District Council group (the Council) consists of the ultimate parent Waikato District Council and its 100 per cent owned subsidiary Strada Corporation Limited (Strada). Strada has 100 per cent ownership of Pemberton Construction Limited. Strada is also a 50 per cent party to a Joint Venture Agreement, Waikato Quarries Limited. All the companies, in which Council has an interest, directly or through Strada, are incorporated and domiciled in New Zealand.

Council's primary objective is to provide goods and services for the community or social benefit rather than making a financial return. Accordingly, Council has designated itself and the group as public benefit entities for the purposes of New Zealand equivalents to International Financial Reporting Standards (NZ IFRS).

Basis of preparation

Statement of compliance

Council's financial statements have been prepared in accordance with the requirements of LGA 2002, which includes the requirement to comply with New Zealand Generally Accepted Accounting Practice (NZ GAAP).

These financial statements have been prepared in accordance with NZ GAAP. They comply with NZ IFRS, and other applicable Financial Reporting Standards, as appropriate for public benefit entities. The financial statements incorporated in the LTCCP have been prepared in compliance with Financial Reporting Standard No. 42 (FRS 42): Prospective Financial Statements.

Measurement base

The financial statement has been prepared on a historical cost basis, modified by the revaluation of land and buildings, certain infrastructural assets, investment properties, and certain financial instruments (including derivative instruments).

The actual results for the 2008/2009 financial year, and the Annual Plan financial performance and cash flows for the 2009/10 financial year, as modified by known changes, have been used to arrive at the opening balances for the Annual Plan as at 1 July 2011.

Functional and presentation currency

The financial statements are presented in New Zealand dollars and all values are rounded to the nearest thousand dollars (\$000's). The functional and presentation currency of the Council is New Zealand dollars. Transactions in foreign currencies are translated at the foreign exchange rate ruling at the time of the transaction. Foreign exchange gains/losses resulting from the settlement of such transactions are recognised in the statement of financial performance.

Changes in accounting policies

The accounting policies set out below have been applied consistently to all periods presented in these prospective financial statements.

Long Service Leave, previously on actual basis, is now accounted for on the actuarial basis.

Significant accounting policies

Basis of consolidation

Council has not consolidated the prospective financial statements to include its subsidiary Strada and group, because Council believes the consolidation does not enhance the understanding of Council's core activities and services.

Revenue

Revenue is measured at the fair value of the consideration received or receivable.

Rates are set annually by a resolution from Council and relate to a financial year. All ratepayers are invoiced within the financial year to which the rates have been set. Rates are recognised when levied.

Water billing revenue is recognised on an accrual basis. Unbilled usage, as a result of unread meters at year-end, is accrued on an average usage basis.

Council receives government grants from New Zealand Transport Agency, which subsidises part of the Council's costs in maintaining the local roading infrastructure. The subsidies are recognised as revenue upon entitlement as conditions pertaining to eligible expenditure have been fulfilled.

Revenue from the sale of goods is recognised when a product is sold to the customer. Revenue from the rendering of services is recognised by reference to the stage of completion of the transaction at balance date, based on the actual service provided as a percentage of the total services to be provided.

Rental income from investment properties is recognised as revenue on a straight-line basis over the term of the lease.

Traffic and parking infringements are recognised when tickets are issued.

Where a physical asset is acquired for nil or nominal consideration, the fair value of the asset received is recognised as income. Assets vested in Council are recognised as income when control over the asset is obtained.

Development contributions and financial contributions are recognised as revenue at the later point when Council provides, or is able to provide, the service for which the contribution was charged, or the event that will give rise to a requirement for a financial or development contribution under legislation. Otherwise, development contributions and financial contributions are recognised as liabilities until such time as Council provides, or is able to provide, the service.

Interest income is recognised using the effective interest method.

Dividends receivable are recognised when the right to receive the payment has been established.

Construction contracts

Profits on contracts are recognised progressively over the period of each contract. The amount included in the statement of comprehensive income, and the value of the contract work in progress, are established by assessment of individual contracts taking into account the proportion of work completed, cost analysis and estimated final results.

Foreseeable losses on a contract are recognised immediately.

Borrowing costs

Borrowing costs are recognised as an expense in the period in which they are incurred.

Grant expenditure

Non-discretionary grants are those grants that are awarded if the grant application meets the specified criteria and are recognised as expenditure when an application that meets the specified criteria for the grant has been received.

Discretionary grants are those grants where Council has no obligation to award on receipt of the grant application and are recognised as expenditure when a successful applicant has been notified of the Council's decision.

Income tax

Income tax expense in relation to the surplus or deficit for the period comprises current tax and deferred tax.

Current tax is the amount of income tax payable based on the taxable profit for the current year, plus any adjustments to income tax payable in respect of prior years and calculated using rates that have been enacted or substantively enacted at balance date.

Deferred tax is the amount of income tax payable or recoverable in future periods in respect of temporary differences and unused tax losses.

Temporary differences are differences between the carrying amount of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit.

Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against the deductible temporary differences or tax losses can be utilised.

Deferred tax is not recognised if the temporary difference arises from the initial recognition of goodwill or from the initial recognition of an asset and liability in a transaction that is not a business combination, and at the time of the transaction, affects neither accounting profit nor taxable profit.

Deferred tax is recognised on taxable temporary differences arising on investments in subsidiaries and associates, and interests in joint ventures, except where the company can control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised, using tax rates that have been enacted or substantially enacted by balance date. Current tax and deferred tax is charged or credited to the statement of comprehensive income, except when it relates to items charged or credited to equity, in which case the tax is dealt with in equity.

Leases

Finance leases

A finance lease is a lease that transfers to the lessee substantially all the risks and rewards incidental to ownership of an asset, whether or not title is eventually transferred. At the commencement of the lease term, Council recognises finance leases as assets and liabilities in the statement of financial position at the lower of the fair value of the leased item or the present value of the minimum lease payments. The finance charge is charged to the statement of comprehensive income over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability.

The amount recognised as an asset is depreciated over its useful life. If there is no certainty as to whether Council will obtain ownership at the end of the lease term, the asset is fully depreciated over the shorter of the lease term and its useful life.

Operating leases

An operating lease is a lease that does not transfer substantially all the risks and rewards incidental to ownership of an asset. Lease payments under an operating lease are recognised as an expense on a straight-line basis over the lease term unless another systematic basis is more representative of the time pattern of the user's benefit.

Cash and cash equivalents

Cash and cash equivalents include cash on hand, deposits held at call with banks, and other short-term highly liquid investments with original maturities of three months or less and bank overdrafts. Bank overdrafts that are repayable on demand and form an integral part of Council's cash management are shown within borrowings in current liabilities in the statement of financial position.

Debtors and other receivables

Debtors and other receivables are initially measured at fair value, and subsequently measured at amortised cost using the effective interest method, less any provision for impairment.

Contract payments and contract retentions due but not paid in respect of completed contract work are recognised as accounts receivable. Where the payment of retentions is uncertain, the estimated associated costs are provided for.

Inventories

Raw material stocks and trading stocks are valued at the lower of cost, determined on a first-in first-out basis, and net realisable value. Work in progress and finished products are valued at the lower of standard or average cost.

Costs included a systematic allocation of appropriate production overheads that relate to putting the inventories in their present location and condition. The allocation of production overheads is based on the normal capacity of the production facilities.

Net realisable value represents the estimated selling price less all estimated costs of completion and costs to be incurred in marketing, selling and distribution.

Financial assets

Financial assets are initially recognised at fair value plus transaction costs unless they are carried at fair value through profit or loss in which case the transaction costs are recognised in the statement of comprehensive income.

Purchases and sales of financial assets are recognised on trade-date, the date on which Council commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and Council has transferred substantially all the risks and rewards of ownership.

Council classifies its financial assets into the following categories:

- Loans and receivables
- Fair value through equity
- Fair value through profit or loss
- Unquoted equity instruments with no active market at cost
- Available for sale financial assets

The classification depends on the purpose for which the investments were acquired. Management determines the classification of its investments at initial recognition.

Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are included in current assets, except for maturities greater than 12 months after the balance date, which are included in non-current assets. Council's loans and receivables comprise cash and cash equivalents, debtors and other receivables, and community loans.

After initial recognition they are measured at amortised cost using the effective interest method less impairment. Gains and losses when the asset is impaired or derecognised are recognised in the statement of comprehensive income.

Loans to community organisations made by the Council at nil, or below-market interest rates are initially recognised at the present value of their expected future cash flows, discounted at the current market rate of return for a similar financial instrument. The loans are subsequently measured at amortised cost using the effective interest method. The difference between the face value and present value of expected future cash flows of the loan is recognised in the statement of comprehensive income as a grant.

Financial assets at fair value through equity

Financial assets at fair value through equity are those that are designated as fair value through equity. They are included in non-current assets unless management intends to dispose of the investment within 12 months of the balance date. Council's financial asset at fair value through equity comprise its shares in NZ Government Insurance which is stated at net asset backing.

After initial recognition the investments are measured at their fair value, with gains and losses recognised directly in equity except for impairment losses, which are recognised in the statement of comprehensive income.

On derecognition the cumulative gain or loss previously recognised in equity is recognised in the statement of comprehensive income.

Financial assets at fair value through profit or loss

Financial assets at fair value through profit and loss include financial assets held for trading and those designated at fair value through profit or loss at inception. A financial asset is classified in this category if acquired principally for the purpose of selling in the short term. Council's derivatives are categorised as held for trading unless they are designated as hedges. Assets in this category are classified as current assets.

Available for sale financial assets

Available for sale financial assets are those that are stated at fair value and are not classified in any other category. They are included in non-current assets unless management intends to dispose of the investment within 12 months of the balance date. These may be investments Council intends to hold long term but may be realised before maturity and shareholdings that the Council holds for strategic purposes.

After initial recognition they are measured at their fair value. Gains or losses from changes in fair value are recognised directly in equity except for impairment losses, which are recognised in the statement of comprehensive income. Where the investment is disposed of or is determined to be impaired the cumulative gain or loss previously recognised in the available for sale revaluation reserve is included in the statement of comprehensive income for the period.

On derecognition the cumulative gain or loss previously recognised in equity is recognised in the statement of comprehensive income.

Financial assets valued at cost

Council's investments in the Waikato Regional Airport Limited and Local Authority Shared Services Ltd are classified as available-for-sale financial assets and are stated at cost.

Council's investment in its subsidiary is also held at cost.

Impairment of financial assets

At each balance sheet date Council assesses whether a financial asset or group of financial assets is impaired. Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after initial recognition of the financial asset, the estimated future cash flows of the investment have been impacted.

Any impairment losses are recognised in the statement of comprehensive income.

Loans and other receivables

Impairment of a loan or a receivable is established when there is objective evidence Council will not be able to collect amounts due according to the original terms. Significant financial difficulties of the debtor/issuer, probability that the debtor/issuer will enter into bankruptcy, and default in payments are considered indicators that the asset is impaired.

For certain categories of financial assets, such as trade receivables, assets that are assessed not to be impaired individually are subsequently assessed for impairment on a collective basis.

Objective evidence of impairment for a portfolio of receivables could include Council's past experience of collecting payments, an increase in the number of delayed payments, as well as observable changes in national or local economic conditions that correlate with default on receivables.

The amount of the impairment is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted using the original effective interest rate.

For debtors and other receivables, the carrying amount of the asset is reduced through the use of an allowance account, and the amount of the loss is recognised in the statement of comprehensive income. When the receivable is uncollectible, it is written off against the allowance account. Overdue receivables that have been renegotiated are reclassified as current (i.e. not past due).

For community loans, impairment losses are recognised directly against the instruments' carrying amount.

Unquoted equity investments

For equity investments classified as fair value through equity, a significant or prolonged decline in the fair value of the investment below its cost is considered an indicator of impairment. If such evidence exists for investments at fair value through equity, the cumulative loss (measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognised in the statement of comprehensive income) is removed from equity and recognised in the statement of comprehensive income. Impairment losses recognised in the statement of comprehensive income on equity investments are not reversed through the statement of comprehensive income.

Derivative financial instruments

Council uses derivative financial instruments to hedge exposure to interest rate risks arising from financing activities. The Council does not hold or issue derivative financial instruments for trading purposes.

Council has a negligible credit risk in respect of its investments, by having a policy of only investing within the limitations of the Trustee Act in well established banks, government stock and with other local authorities, with a limitation of 30% with any one organisation. Because outstanding rates are deemed to be a charge on the land, Council's exposure to risk is minimal.

The Council's shareholding and guarantees are shown in the case of investments at the lower or cost or estimated market value, and in the case of guarantees at the maximum amount guaranteed.

Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently remeasured at their fair value at each balance date. The associated gains or losses of derivatives are recognised in the statement of comprehensive income.

Non-current assets held for sale

Non-current assets held for sale are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use.

Non-current assets held for sale are measured at the lower of their carrying amount and fair value less costs to sell.

Any impairment losses for write-downs of non-current assets held for sale are recognised in the statement of comprehensive income.

Any increase in fair value (less costs to sell) are recognised up to the level of any impairment losses that have been previously recognised.

Non-current assets (including those that are part of a disposal group) are not depreciated or amortised while they are classified as held for sale.

Inventories

Inventories held for consumption in the provision of services that are not supplied on a commercial basis are measured at the lower of cost and current replacement cost.

Property, plant and equipment

Property, plant and equipment consists of:

Operational assets: These include land, buildings, improvements, landfill post closure, transfer stations, library books, plant and equipment, furniture, computers and motor vehicles.

Restricted assets: These are parks and reserves owned by Council which provide a benefit or service to the community, and can only be disposed of after following a rigorous legal and public consultation process.

Infrastructure assets: These are the fixed utility systems owned by Council. Each asset class includes all items that are required for the network to function. For example, wastewater reticulation includes reticulation piping and wastewater pump stations.

Council's pensioner housing, which are held for service delivery objectives, are accounted for as property, plant and equipment.

Property, plant and equipment are shown at cost or valuation, less accumulated depreciation and impairment losses. Rental property is included in property, plant and equipment in accordance with NZ IFRS as the rental property is held to provide a social service rather than for rental income or capital appreciation or both.

Additions

The cost of an item of property, plant and equipment is recognised as an asset if, and only if, it is probable that future economic benefits or service potential associated with the item will flow to Council and the cost of the item can be measured reliably. Only assets with a life of over one year and value of over \$2,000 are capitalised. Subsequent expenditure on an asset which restores or increases the service potential of the asset beyond the current economic benefit of that asset is capitalised.

In most instances, an item of property, plant and equipment is recognised at its cost. Where an asset is acquired at no cost, or for a nominal cost, it is recognised at fair value as at the date of acquisition.

Assets under construction

Assets under construction are not depreciated. The total cost of a project is transferred to the relevant asset class on its completion and then depreciated.

Disposals

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount of the asset. Gains and losses on disposals are reported net in the statement of comprehensive income. When revalued assets are sold, the amounts included in the asset revaluation reserves in respect of those assets are transferred to retained earnings.

Depreciation

The Draft Annual Plan was built around the assumption that work programmes during 2010/11 would be fully capitalised prior to 1st July. The current levels of expenditure in 2010/11 suggest that not all capital works budgets will be spent, and therefore the opening balances have been adjusted for assets. This has resulted in a decrease in the depreciation expense for 2011/12.

Depreciation is provided on a straight-line basis on all property, plant and equipment other than land, at rates that will write off the cost (or valuation) of the assets to their estimated residual values over their useful lives. The useful lives and associated depreciation rates of major classes of assets have been estimated as follows:

Description	Useful Life (Years)	Depreciation Rate
Audio-visual materials and electronic games - libraries	5	20%
Buildings	20 - 100	1% - 5%
Vehicles	6.6	15%
Library books	8	12.5%
Computers (including intangible assets)	4 - 7	14% - 25%
Office equipment	3 - 10	10% - 33%
Furniture and fixtures	10	10%
Water treatment	10 - 100	1% - 10%
Water reticulation	10 - 100	1% - 10%
Wastewater	8 - 100	1% - 12.5%
Drainage	35 - 100	1% - 2.8%
Urban stormwater	35 - 100	1% - 2.8%
Roading		
Pavement - sealed	65 - 100	1% - 1.5%
Pavement - sealed (basecourse)	65 - 100	1% - 1.5%
Pavement - unsealed metal (basecourse)	20	5%

Description	Useful Life (Years)	Depreciation Rate
Surface water channel	20 - 80	1.25% - 5%
Culverts	80	1.25%
Guardrails/barriers	40 - 80	1.25% - 2.5%
Footpaths	15 - 80	1.25% - 6.7%
Street lighting	20	5%
Bridges	20 - 100	1% - 5%
Signs	20	5%

The residual value, depreciation method and useful life of an asset are reviewed, and adjusted if applicable, at each balance sheet date.

Depreciation – north Waikato region (ex-Franklin District Council)

The north Waikato region (ex-Franklin District Council) applies depreciation rates that differ from Waikato District Council. These rates will be applied to assets that have been transferred from Franklin District Council.

Depreciation is provided on a straight-line or diminishing value basis at component level resulting in economic life ranges within the asset categories listed below:

Land	Not depreciated	
Buildings	40 to 80 years	Straight Line
Land Improvements	15 to 50 years	Straight Line
Motor Vehicles	4 years	Straight Line
Information Systems (Hardware)	3 to 5 years	Straight Line
Library collections - books	10 years	Straight Line
Library collections - microfilm	50 years	Straight Line
Furniture and fittings	5 to 10 years	Straight Line

Infrastructure Assets are depreciated on a straight-line basis. The useful lives are as follows:

Water reticulation

Pipes (1)	40 to 80 years
Valves, hydrants	60 years
Pump Stations	15 to 20 years
Reservoir and tanks	15 to 80 years

Wastewater reticulation

Pump Stations	25 years
Reticulation (1)	50 to 80 years
Treatment Plant	5 to 50 years

Roads

Land and formation	Not depreciated
Pavement (sealed) (2)	30 to 50 years
Pavement (unsealed) (2)	30 years
Surfacing (2)	8 to 12 years
Footpaths	100 years
Kerb and Channel	60 years
Drainage	60 years
Bridges and Culverts	65 to 100 years

Stormwater Systems

Pipes	80 years
Manholes, Cesspits	50 to 80 years
Flood Control systems	25 to 100 years

Notes: (1) Life depends on material type of pipe; (2) Life depends on road type and traffic volumes.

Revaluation

Land and buildings (operational and restricted), and infrastructural assets (except land under roads) are revalued on a regular basis to ensure that their carrying amount does not differ materially from fair value, and at least every three years. All other asset classes are stated at depreciated historical cost.

Assets transferred from the north Waikato region (ex-Franklin) for the following asset classes are revalued annually: Roading, Water Supply, Wastewater and Stormwater. Restricted Assets are valued at least every three years. All other classes are stated at depreciated historical cost.

Council assesses the carrying values of its revalued assets at each balance sheet date to ensure that they do not differ materially from the assets' fair value. If there is a material difference, the off-cycle asset classes are revalued.

Council accounts for revaluations of property, plant and equipment on a class of asset basis.

The results of revaluing are credited or debited to an asset revaluation reserve for that class of asset. Where this results in a debit balance in the asset revaluation reserve, this balance is expensed in the statement of comprehensive income. Any subsequent increase on revaluation that offsets a previous decrease in value recognised in the statement of comprehensive income will be recognised first in the statement of comprehensive income up to the amount previously expensed, and then credited to the revaluation reserve for that class of asset.

Operational and restricted land and buildings

Land and buildings and properties valued by their components have been valued at fair value as determined from market-based evidence by an independent valuer. The most recent valuation was performed by Geoff Guyett of Valuation and Management Services Limited, and the valuation is effective as at 1 July 2009.

Restricted assets – north Waikato region (ex-Franklin District Council)

Land, Buildings and Community Facility (Restricted) Fixed Assets were valued by Kerry Stewart of Darroch Valuations Limited, independent registered valuers as at 30 June 2010. The valuation was based on depreciated replacement cost. The valuation methodology is consistent with NZ IAS16 (Property Plant & Equipment) (IAS16) and with New Zealand Local Authority Asset Management Practice, New Zealand Infrastructure Asset Management Manual and Valuations/Depreciation guidelines.

Parks and reserves

Parks and reserves assets have been valued at fair value as determined on a depreciated replacement cost basis by an independent valuer. The most recent valuation was performed by Graeme Hughson and Miles Wyatts of AECOM New Zealand Ltd 2009. The valuation is effective as at 1 July 2009.

Infrastructural asset classes: water, wastewater, stormwater and refuse transfer stations

Utilities and solid waste assets have been valued at fair value determined on an optimised depreciated replacement cost basis by an independent valuer. The most recent valuation was performed by Sara Dennis, Catherine Bayly, Julian Watts, Mark Sneddon and Charlotte Antonievich of GHD. The valuation is effective as at 1 July 2008 for these assets classes except for rural stormwater drainage which was valued by Graeme Hughson of Maunsell Limited effective as at 1 July 2007.

Infrastructural asset classes: roading and bridges

Road and bridge assets have been valued at fair value determined on an optimised depreciated replacement cost basis by an independent valuer. The most recent valuation was performed by Wayne Hatcher and Mel England of Opus International Consultants Ltd. The valuation is effective as at 1 July 2008.

Infrastructure Assets – north Waikato region (ex-Franklin District Council)

The following assets are shown at fair value based on annual valuations carried out by external independent valuers (or Council staff with the valuation methodology and calculations independently audited by a registered valuer), less subsequent depreciation. Any accumulated depreciation is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset. Revalued assets are carried at a value not materially different from fair value.

Roading

Infrastructure Assets (Roads) were valued by Opus International Consultants Limited, independent registered engineers, as at 31 October 2010. The valuation was based on depreciated replacement cost. The valuation methodology is consistent with NZ IAS16 (Property Plant & Equipment) (IAS16) and with New Zealand Local Authority Asset Management Practice, New Zealand Infrastructure Asset Management Manual and Valuations/Depreciation guidelines.

Water Supply, Wastewater, Stormwater

Infrastructure Assets were valued by Franklin District Council staff based on depreciated replacement cost methodology as at 31 October 2010. The valuation methodology and calculations were audited by Wilson Penman, Registered Valuer of ValNet Ltd. The valuation methodology is consistent with the guidelines NZ IAS16, Valuation standard VS3 and NAMS “NZ Infrastructure Asset Valuation and Depreciation Guidelines”.

Land under roads

Land under roads was valued based on the average value of land in the Waikato District by Simon Badham of Beca Ltd, effective 1 July 2000. Land under roads for the North Waikato region (ex-Franklin District) was valued based on fair value of adjacent land determined by G Morrow of Opus International Consultants Limited, effective 30 June 2005. On transition to NZ IFRS, the Council elected to use the fair value of land under roads as at 1 July 2000 as deemed cost. Land under roads is no longer revalued.

Strada Group

Strada Group’s land and buildings were valued by the independent valuer Wayne Gerbich of Darroch Valuations (registered valuers) as at 30 June 2008.

Opening asset value at 1 July 2010 was calculated using 30 June 2009 actual assets re-valued at 30 June 2010, using appropriate BERL factors. In addition, new assets per the 2009/19 LTCCP were added at cost.

Intangible assets

Goodwill

Goodwill, representing the excess of the cost of acquisition over the fair value of the identifiable assets, liabilities and contingent liabilities acquired, is recognised as an indefinite intangible asset because the life of the new combined entity cannot be readily assessed. Goodwill is not amortised but tested for impairment annually and whenever there is an indication that the goodwill may be impaired. To the extent that the balance of goodwill is no longer probable of being recovered from the expected future economic benefits, it is recognised immediately as an expense. Impairment is determined by assessing the recoverable amount of the cash-generating unit to which the goodwill applies. Where the recoverable amount is less than the carrying amount, an impairment loss is recognised. An impairment of goodwill is not subsequently reversed.

Software acquisition and development

Acquired computer software licenses are capitalised on the basis of costs incurred to acquire and bring to use the specific software. Costs associated with maintaining computer software are recognised as an expense when incurred. Costs that are directly associated with the development of software for internal use by Council are recognised as an intangible asset. Direct costs include the software development employee costs and an appropriate portion of relevant overheads. This asset class, which is amortised on a straight-line basis, has a useful life of three to seven years or three to five years for ex-Franklin intangible assets and the amortisation rates are between 14 to 33 per cent. Staff training costs are recognised as an expense when incurred.

Consents

Consent costs for capital works are recognised at cost, and amortised over the life of the consents. The amortisation charge for each period is recognised in the statement of comprehensive income.

Impairment of property, plant and equipment and intangible assets

Intangible assets that have an indefinite useful life, or not yet available for use, are not subject to amortisation and are tested annually for impairment. Assets that have a finite useful life are reviewed for indicators of impairment at each balance date. Where there is an indicator of impairment the asset's recoverable amount is estimated. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

Value in use is depreciated replacement cost for an asset where the future economic benefits or service potential of the asset are not primarily dependent on the asset's ability to generate net cash inflows and where the entity would, if deprived of the asset, replace its remaining future economic benefits or service potential.

The value in use for cash-generating assets and cash generating units is the present value of expected future cash flows.

If an asset's carrying amount exceeds its recoverable amount, the asset is impaired and the carrying amount is written down to the recoverable amount. For revalued assets the impairment loss is recognised against the revaluation reserve for that class of asset. Where that results in a debit balance in the revaluation reserve, the balance is recognised in the statement of comprehensive income.

For assets not carried at revalued amount, the total impairment loss is recognised in the statement of comprehensive income.

The reversal of an impairment loss on a revalued asset is credited to the revaluation reserve. However, to the extent that an impairment loss for that class of asset was previously recognised in statement of comprehensive income, a reversal of the impairment loss is also recognised in the statement of comprehensive income.

For assets not carried at a revalued amount (other than goodwill) the reversal of an impairment loss is recognised in the statement of comprehensive income.

Investment property

Properties leased to third parties under operating leases are classified as investment property unless the property is held to meet service delivery objectives, rather than to earn rentals or for capital appreciation. Investment property is measured initially at cost, including transaction costs. After initial recognition, the Council measures all investment properties at fair value as determined annually by an independent valuer. Gains or losses arising from a change in the fair value of investment property are recognised in the statement of comprehensive income.

Creditors and other payables

Creditors and other payables are initially measured at fair value and subsequently measured at amortised cost using the effective interest method.

Employee entitlements

Short-term employee entitlements

Employee benefits that Council expects to be settled within 12 months of balance date are measured at nominal values based on accrued entitlements at current rate of pay. These include salaries and wages accrued up to balance date, annual leave earned, but not yet taken at balance date, retiring and long service leave entitlements expected to be settled within 12 months, and sick leave.

Council recognises a liability for sick leave to the extent that absences in the coming year are expected to be greater than the sick leave entitlements earned in the coming year. The amount is calculated based on the unused sick leave entitlement that can be carried forward at balance date, to the extent that the Council anticipates it will be used by staff to cover those future absences. A provision has been recognised for the unused entitlement

Long-term employee entitlements

Entitlements that are payable beyond 12 months, such as long service leave, have been calculated on an actuarial basis. The calculation is based on:

Likely future entitlements accruing to staff, based on years of service, years to entitlement, the likelihood that staff will reach the point of entitlement and contractual entitlement information;

The present value of the estimated future cash flows

The discount rate is based on the relevant interest rate for government stock. The inflation factor is based on the expected long-term increase in remuneration for employees.

Council's retirement gratuities are provided for on an actual basis.

A provision has been recognised for the long service leave and retirement gratuities.

Superannuation schemes

Defined contribution schemes

Obligations for contribution to defined contribution superannuation schemes are recognised as an expense in the statement of comprehensive income as incurred.

Provisions

Council recognises a provision for future expenditure of uncertain amount or timing when there is a present legal or constructive obligation as a result of a past event, and it is probable that expenditure will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Provisions are measured at the present value of the expenditure expected to be required to settle the obligation using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as an interest expense and is included in 'finance costs'.

Provision has been made for future environmental obligations in respect of closed landfills and other assets. This has been made in accordance with NZ IAS 37 "Provisions, Contingent Liabilities and Contingent Assets."

Borrowings

Borrowings are initially recognised at their fair value net of transaction costs incurred. After initial recognition, all borrowings are measured at amortised cost using the effective interest method.

They are included in current or non-current assets based on whether or not they mature within 12 months of the balance date.

Equity

Equity is the community's interest in the Council and is measured as the difference between total assets and total liabilities. Equity is disaggregated and classified into a number of reserves.

The components of equity are:

- Retained earnings
- Asset revaluation reserves
- Restricted reserves
- Council created reserves
- Targeted rates reserves
- Capital replacement fund
- Development contribution reserves
- Fair value through equity reserves.

Restricted reserves and Council created reserves are components of equity generally representing a particular use to which various parts of equity have been assigned.

Restricted reserves

Restricted reserves are those reserves subject to specific conditions accepted as binding by the Council and which Council may not revise without reference to the Courts or third party. Transfers from these reserves may be made only for certain specified purposes or when certain specified conditions are met.

Council-created reserves

Council-created reserves are reserves established by Council decisions. Council may alter them without reference to any third party or the Courts. Transfers to and from these reserves are at the discretion of Council.

Goods and Services Tax (GST)

All items in the financial statements are stated exclusive of GST except for Debtors and Other Receivables and Creditors and Other Payables, which are presented on a GST inclusive basis. When GST is not recoverable as an input tax, it is recognised as part of the related asset or expense.

The net amount of GST recoverable from, or payable to, the Inland Revenue Department (IRD) is included as part of receivables or payables in the statement of financial position.

The net GST paid to, or received from the IRD, including the GST relating to investing and financing activities, is classified as an operating cash flow in the statement of cash flows.

Commitments and contingencies are disclosed exclusive of GST.

Cost allocation policy

The Council has derived the cost of service for each significant activity of the Council using the cost allocation system outlined below.

Direct costs are those costs directly attributable to a significant activity. Indirect costs are those costs, which cannot be identified in an economically feasible manner with a specific significant activity.

Direct costs are charged directly to significant activities. Indirect costs are charged to significant activities using cost drivers such as actual usage, staff numbers and floor area.

Cautionary note for prospective financial statements

The purpose for the preparation of the prospective financial statements is to enable ratepayers, residents and any other interested parties to obtain information about the expected future financial performance, position and cash flows of Council for the period identified. The information contained in these statements may not be appropriate for purposes other than that as previously described.

The preparation of prospective financial statements requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may vary from these estimates and the variations may be material.

The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are:

Landfill Aftercare Provision

Provision has been made for future environmental obligations in respect of closed landfills and other assets. This has been made in accordance with NZ IAS 37 "Provisions, Contingent Liabilities and Contingent Assets".

Infrastructure Assets

There are a number of assumptions and estimates used when performing depreciated replacement cost valuations over infrastructure assets. These include:

- The physical deterioration and condition of the assets, for example, Council could be carrying an asset at an amount that does not reflect its actual condition. This is particularly so for those assets which are not visible (underground stormwater, wastewater and water pipes). The risk is minimised by the Council performing a combination of physical inspections and condition modelling assessments.
- Estimating any obsolescence or surplus capacity of an asset.
- Estimates are made determining the remaining useful life over which an asset will be depreciated. These estimates can be impacted by local conditions, e.g. weather patterns and traffic growth. If the useful lives do not reflect the actual consumption of the benefits of the asset, then Council could over or under estimate the annual depreciation charges recognised as an expense in the statement of comprehensive income. To minimise the risk infrastructure asset useful lives have been determined with reference to the NZ Infrastructural Asset Valuation and Depreciation Guidelines published by the National Asset Management Steering Group and have been adjusted for local conditions based on past experience. Asset inspections, deterioration and condition modelling are also carried out regularly as part of Council's asset management planning activities. This gives further assurance over useful life estimates.

The significant assumptions underlying the prospective financial statements are unchanged from the 2009-2019 LTCCP.

Statement of Cash Flows

Cash: Represents cash balances on hand, held in bank accounts or overdrafts and call deposits which the Council invests as part of its day to day cash management.

Operating Activities: Includes cash received from all income sources and paid to all suppliers of goods and services and other activities that are not investing activities or financing activities. Agency collections and payments are included as they flow through Council's main bank account.

Investing Activities: Relate to the acquisition and disposal of non-current assets.

Financing Activities: Represent activities that change the equity and debt capital structure of Council.

Commitments and Contingencies for 2009-19 LTCCP

During May 2004, the shareholders of Waikato Regional Airport Limited (of which Waikato District Council has a 15.625% shareholding) authorised the company to issue further shares totalling \$21.6m to existing shareholders.

The Airport Directors invoked their right to call up \$12m of this capital in 2009.

Consolidated estimated cost of service statement – Former Waikato district area

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Revenue			
Rates revenue	8,607	9,202	9,855
Finance income	819	908	997
Activity income - other than contributions and subsidies	10,119	11,363	9,768
Activity income - contributions	3,696	4,234	4,171
Activity income - subsidies	11,108	13,546	11,135
Less internal interest	(819)	(908)	(997)
Activity Revenue	33,530	38,345	34,929
Expenditure			
Audit fees	101	185	202
Depreciation and amortisation expense	14,433	15,550	14,395
Personnel costs	15,878	16,567	18,051
Finance costs	3,482	4,076	4,295
Activity expenditure	23,107	21,941	23,585
Indirect costs	(72)	2	(33)
Other expenditure	60	62	62
Less internal interest	(1,367)	(1,708)	(4,072)
Activity Expenditure	55,622	56,675	56,484
Activity Surplus/(Deficit)	(22,092)	(18,330)	(21,555)
Council reserves	2,610	2,674	(499)
General rate	(33,583)	(35,238)	(31,965)
Replacement reserves	(976)	(795)	(198)
Targeted rate reserves - capital	1,254	749	1,020
Targeted rate reserves - operational	(1,393)	(1,116)	339
Loans raised	-	-	-
Income applied to capital	9,996	15,396	9,748
Total Surplus/(Deficit) Funding	(22,092)	(18,330)	(21,555)

Consolidated estimated capital funding requirements – Former Waikato district area

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Capital Expenditure			
Legislation/standards	85	75	106
Growth/demand	6,238	11,068	7,416
Level of service	8,523	10,009	8,480
Renewal	15,813	16,039	17,924
Loan repayments	3,326	3,254	3,023
Total Capital Funding Requirements	33,985	40,445	36,949
Funded By			
Council reserves	2,089	3,058	3,774
General rate	986	1,412	397
Replacement reserves	11,252	12,680	11,097
Targeted rate reserves - capital	1,760	3,364	4,215
Targeted rate reserves - operational	(679)	(969)	1,139
Asset sales	103	34	(136)
Loans raised	8,478	5,470	6,715
Income applied to capital	9,996	15,396	9,748
Total Funding	33,985	40,445	36,949

Consolidated estimated expenses and revenue statement – ex-Franklin district

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 (8 mths) \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Revenue			
Fees and Charges	1,210	1,737	1,737
Internal Interest	1,162	1,939	1,939
Targeted Rates	1,777	2,834	2,834
General Rates	3,101	4,546	4,841
Subdivision Contributions	807	2,197	2,197
Internal Recoveries	1,764	2,803	2,938
Subsidies & Grants	2,439	4,252	4,402
Rate Penalty	110	166	166
Road Rate	1,965	4,335	3,110
Vested Assets	758	1,190	1,190
Activity Revenue	9	13	13
Activity Revenue	15,102	26,012	25,367
Expenditure			
Employee Benefit Expenses	1,977	3,085	3,338
Other Expenditure on Activities	7,473	12,346	12,240
Depreciation and Amortisation	2,899	4,495	4,495
Finance Costs	1,144	1,968	1,968
Activity Expenditure	13,492	21,894	22,041
Activity Surplus/(Deficit)	1,609	4,118	3,326
Retained Earnings	279	440	498
Capital Reserves	(200)	(274)	(274)
Development or Financial Contributions	807	2,197	2,197
Vested Assets Funding	758	1,293	1,293
Capital Works Funding	361	608	608
Inter-entity Transfers	(395)	(146)	(996)
Total Surplus/(Deficit) Funding	1,609	4,118	3,326

Consolidated estimated capital funding requirements – ex-Franklin district

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 (8 mths) \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Capital Expenditure			
Growth Projects	1,051	10,383	10,383
Level of Service	2,089	3,712	3,712
Asset Renewal	3,479	3,427	3,427
Loan repayments	329	608	608
Total Capital Funding Requirements	6,948	18,130	18,130
Funded By			
Operating Surplus (via reserve)	2,465	2,868	2,868
Depreciation Reserves	1,957	1,949	1,949
Loans Raised	1,579	3,135	3,135
Development or Financial Contribution Reserves	724	9,899	9,899
Transfers from General or Capital Reserves	223	279	279
Total Funding	6,948	18,130	18,130

Consolidated estimated revenue and expenses statement

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Revenue			
Rates revenue	15,450	20,917	20,640
Finance income	1,981	2,847	2,936
Activity income - other than contributions and subsidies	13,970	17,272	15,812
Activity income - contributions	4,503	6,431	6,368
Activity income - subsidies	13,547	17,798	15,537
Less internal interest	819	908	997
Activity Revenue	48,632	64,357	60,296
Expenditure			
Audit fees	101	185	202
Depreciation and amortisation expense	17,332	20,045	18,890
Personnel costs	17,855	19,652	21,389
Finance costs	4,626	6,044	6,263
Activity expenditure	30,580	34,287	35,825
Indirect costs	(72)	2	(33)
Other expenditure	60	62	62
Less internal interest	1,367	1,708	(4,073)
Activity Expenditure	69,115	78,569	78,525
Activity Surplus/(Deficit)	(20,483)	(14,212)	(18,229)
Capital Reserves	(200)	(274)	(274)
Vested Assets Funding	758	1,293	1,293
Capital Works Funding	361	608	608
Inter-entity Transfers	(395)	(146)	(996)
Council reserves	2,610	2,674	(499)
General rate	(33,304)	(34,798)	(31,467)
Replacement reserves	(976)	(795)	(198)
Targeted rate reserves - capital	2,061	2,946	3,217
Targeted rate reserves - operational	(1,393)	(1,116)	339
Loans raised	-	-	-
Income applied to capital	9,996	15,396	9,748
Total Surplus/(Deficit) Funding	(20,483)	(14,212)	(18,229)

Consolidated estimated capital funding requirements

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Capital Expenditure			
Legislation/standards	85	75	106
Growth/demand	7,289	21,451	17,779
Level of service	10,612	13,721	12,192
Renewal	19,292	19,466	21,351
Loan repayments	3,655	3,862	3,631
Total Capital Funding Requirements	40,933	58,575	55,079
Funded By			
Operating Surplus (via reserve)	2,465	2,868	2,868
Depreciation Reserves	1,957	1,949	1,949
Development or Financial Contribution Reserves	724	9,899	9,899
Transfers from General or Capital Reserves	223	279	279
Council reserves	2,089	3,058	3,774
General rate	986	1,412	397
Replacement reserves	11,252	12,680	11,097
Targeted rate reserves - capital	1,760	3,364	4,215
Targeted rate reserves - operational	(679)	(969)	1,139
Asset sales	103	34	(136)
Loans raised	10,057	8,605	9,850
Income applied to capital	9,996	15,396	9,748
Total Funding	40,933	58,575	55,079

Statement of prospective comprehensive income

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Income			
Rates revenue	41,307	43,435	55,060
Finance income	279	623	456
Activity income - other than contributions and subsidies	10,429	11,364	15,332
Activity income - contributions	3,695	4,234	6,431
Activity income - subsidies	11,108	13,546	14,885
Other revenue	-	-	3,387
Gains/(loss) on the revaluation of investment properties	-	18	-
Total Income	66,818	73,220	95,551
Expenditure			
Audit fees	101	185	202
Depreciation and amortisation expense	14,432	15,550	18,890
Personnel costs	15,878	16,567	21,389
Finance costs	2,313	2,577	4,616
Activity expenditure	23,054	21,888	36,012
Other expenditure	544	568	570
Total operating expenditure	56,322	57,335	81,679
Surplus/(Deficit) before tax	10,496	15,885	13,872
Income tax expense	-	-	-
Surplus/(Deficit) after tax	10,496	15,885	13,872
Other comprehensive income			
Revaluation gains/(losses) taken to Equity - Property, Plant and Equipment	10,264	5,290	29,013
Total other comprehensive income	10,264	5,290	29,013
Total Comprehensive Income	20,760	21,175	42,885

Reconciliation statement of prospective comprehensive income with estimated revenue and expenses statements

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Revenue			
Statement of Prospective Comprehensive Income	66,818	73,220	95,551
Consolidated Estimated Revenue and Expense Statements	33,530	38,345	60,296
Difference	33,288	34,875	35,255
The difference is due to the following revenue items:			
Investment Income	279	623	607
Penalties	612	627	632
Asset Revaluation	-	18	-
Treasury income	308	-	-
General Rate	32,089	33,607	34,016
	33,288	34,875	35,255
Expenditure			
Statement of Prospective Comprehensive Income	56,322	54,335	81,679
Consolidated Estimated Revenue and Expense Statements	53,507	56,675	78,524
Difference	2,815	660	3,155
The difference is due to the following expenditure items:			
Rate Remissions	243	260	259
Penalty Remissions	240	246	248
External interest	2,255	150	2,648
Other	73	1	-
Landfill Provision	4	3	-
	2,815	660	3,155

Statement of prospective financial position

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Current Assets			
Cash and cash equivalents	7,267	2,244	454
Debtors and other receivables	10,807	8,719	12,167
Biological assets	73	-	73
Other financial assets	138	-	138
Non-current assets held for sale	102	-	102
Prepayments	495	155	495
Total current assets	18,882	11,118	13,429
Non-current Assets			
Property, plant and equipment	1,343,952	1,091,771	1,408,186
Intangible assets	1,341	2,353	1,131
Investment property	947	578	947
Other financial assets	7,821	7,989	7,821
Total Non-current assets	1,354,061	1,102,691	1,418,085
Total Assets	1,372,943	1,113,809	1,431,514
Liabilities			
Current Liabilities			
Creditors and other payables	12,874	9,668	13,225
Employee entitlements	2,048	1,668	2,383
Borrowings	6,617	17,185	7,924
Total current liabilities	21,539	28,521	23,532
Non-current liabilities			
Provisions	881	878	940
Employee entitlements	56	126	56
Borrowings	17,925	27,704	31,618
Derivative financial instruments	1,238	-	1,238
Total Non-current liabilities	20,100	28,708	33,852
Total Liabilities	41,639	57,229	57,384
Net Assets	1,331,304	1,056,580	1,374,130
Equity			
Retained earnings	862,570	610,231	882,709
Other reserves	468,734	446,349	491,421
Total Equity	1,331,304	1,056,580	1,374,130

Statement of prospective changes in equity

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Retained Earnings	532,534	562,156	862,569
Other Reserves - Revaluation	480,136	522,672	466,180
Other Reserves - Restricted	29	57	16
Other Reserves - Council Created	931	12,020	3,716
Other Reserves - Special rates and User pays	(2,973)	(27,802)	(3,150)
Other Reserves Capital Replacement Fund	(10,063)	(33,922)	4,351
Other Reserves - Development Contribution	(2,232)	101	(5,894)
Other Reserves - Fair Value through Equity	123	123	125
Other Reserves - District Capital Reserves	-	-	2,491
Other Reserves - District Operating Reserves	-	-	355
Other Reserves - Land Drainage Reserves	-	-	9
Other Reserves - Hall & Domain Reserves	-	-	536
Total equity at beginning of year	998,305	1,035,405	1,331,304
Comprehensive income for the year			
Retained Earnings	10,496	15,885	13,872
Other Reserves - Revaluation	10,264	5,290	29,013
Other Reserves - Restricted	-	-	-
Other Reserves - Council Created	-	-	-
Other Reserves - Special rates and User pays	-	-	-
Other Reserves Capital Replacement Fund	-	-	-
Other Reserves - Development Contribution	-	-	-
Other Reserves - Fair Value through Equity	-	-	-
Other Reserves - District Capital Reserves	-	-	-
Other Reserves - District Operating Reserves	-	-	-
Other Reserves - Land Drainage Reserves	-	-	-
Other Reserves - Hall & Domain Reserves	-	-	-
Revaluation reserve - landfill	-	-	(59)
Total comprehensive income for the year	20,760	21,175	42,826
Transfers to / from retained earnings			
Retained Earnings	299	32,190	6,267
Other Reserves - Revaluation	-	-	-
Other Reserves - Restricted	-	-	-
Other Reserves - Council Created	756	(305)	(1,428)
Other Reserves - Special rates and User pays	(860)	(6,406)	(739)
Other Reserves Capital Replacement Fund	(80)	(19,812)	(1,147)
Other Reserves - Development Contribution	(115)	(5,667)	(2,953)
Other Reserves - Fair Value through Equity	-	-	-
Other Reserves - District Capital Reserves	-	-	-

Other Reserves - District Operating Reserves	-	-	-
Other Reserves - Land Drainage Reserves	-	-	-
Other Reserves - Hall & Domain Reserves	-	-	-
Total transfers to / from retained earnings	-	-	-
Equity at end of year			
Retained Earnings	543,150	610,231	882,708
Other Reserves - Revaluation	490,400	527,962	495,134
Other Reserves - Restricted	29	57	16
Other Reserves - Council Created	1,687	11,715	2,288
Other Reserves - Special rates and User pays	(3,833)	(34,208)	(3,889)
Other Reserves Capital Replacement Fund	(10,143)	(53,734)	3,204
Other Reserves - Development Contribution	(2,347)	(5,566)	(8,847)
Other Reserves - Fair Value through Equity	123	123	125
Other Reserves - District Capital Reserves	-	-	2,491
Other Reserves - District Operating Reserves	-	-	355
Other Reserves - Land Drainage Reserves	-	-	9
Other Reserves - Hall & Domain Reserves	-	-	536
Total equity at end of year	1,019,066	1,056,580	1,374,130

Statement of prospective cash flows

A forecast for the year ending 30 June 2012

	Annual Plan 2010/11 \$000's	LTCCP 2011/12 \$000's	Annual Plan 2011/12 \$000's
Cash flows from Operating Activities			
Receipts from Rates Revenue	41,221	43,331	55,745
Subsidies Received	11,615	13,457	10,578
Contributions Received	3,695	4,234	4,234
Receipts from Activities Revenue	10,492	11,190	24,229
Interest Received	279	350	187
Dividends Received	-	-	-
Tax Refunded	-	-	-
Payments to Suppliers and Employees	(39,559)	(22,667)	(54,549)
Interest Paid	(2,255)	(16,513)	(5,611)
Income Tax Paid	-	(2,518)	(1,968)
Goods and Services Tax (net)	-	-	-
Net Cash from Operating Activities	25,488	30,864	32,845
Cash flows from investing activities			
Proceeds from sale of Property, Plant and Equipment	102	157	137
Community loans repayments received	95	42	138
Cash received on trust	-	-	-
Purchase of Intangible Assets	(363)	(266)	(287)
Purchase of Property, Plant and Equipment	(30,579)	(36,925)	(54,508)
Capitalised Stripping Cost	-	-	-
Community Loans Granted	-	-	(138)
Acquisition of Investments	-	-	-
Net cash from Investing Activities	(30,745)	(36,992)	(54,658)
Cash flows from Financing Activities			
Proceeds from Borrowings	21,609	6,971	15,000
Repayment of Borrowings	(16,019)	(985)	-
Payment of Finance Leases	-	-	-
Net cash from Financing Activities	5,590	5,986	15,000
Net (Decrease)/ Increase in Cash, Cash Equivalent and Bank Overdrafts	333	(142)	(6,813)
Cash, Cash Equivalents and Bank Overdrafts at the Beginning of the Year	1,087	2,386	7,267
Cash, Cash Equivalents and Bank Overdrafts at 30 June	1,420	2,244	454

Funding Impact Statement

The Local Government Act introduces the concept of a Funding Impact Statement, which outlines how the activities contained in the Long-Term Council Community Plan will be funded. This statement incorporates the elements of the ex Franklin District Council area which have been amalgamated into the Waikato District Council. As a result of the legislation requiring Council to abide by the Franklin District Council LTCCP until a review is done, there are more than one general rate and UAGC charges.

All rates quoted in the Funding Impact Statement are inclusive of GST.

Revenue and Financing Mechanism

The revenue and financing mechanisms to be used by the Council, including the amount to be produced by each mechanism are as follows:

Description		LTCCP Charge 2010/2011 \$000	LTCCP Charge 2011/2012 \$000	Annual Plan Charge 2011/2012 \$000
General rate		26,955	35,187	36,323
Uniform annual general charge		8,696	12,172	11,774
TOTAL		35,651	47,359	48,097
Fees and other charges		8,276	9,492	9,587
Rates penalties		612	632	632
Investment income		277	628	607
Financial contributions		4,157	4,896	4,870
Grants and subsidies		12,655	11,421	10,479
Sale of property, plant and equipment		158	161	158
Loan repayment from external parties		-	-	-
External borrowing		4,508	19,508	5,000
TOTAL		30,643	46,711	31,333
Total Targeted Rates:				
		12,802	17,554	17,265
DD	Austins	8	-	-
DD	Bells	-	1	1
DD	Blairs	1	-	-
DD	Churchill East	28	-	-

Description		LTCCP Charge 2010/2011 \$000	LTCCP Charge 2011/2012 \$000	Annual Plan Charge 2011/2012 \$000
DD	Guests	2	-	-
DD	Hills	1	-	-
DD	Hopuhopu	4	4	6
DD	Horohoro	30	-	-
DD	Huntly west	4	-	-
DD	Island Block	1	-	-
DD	Kimihia Pumped	1	-	-
DD	Kirikiroa Horsham Downs	11	11	11
DD	Kirikiroa Komakorau	5	5	6
DD	Lake Waikare Frost	2	2	-
DD	Lake Waikare Nikau	1	1	1
DD	Lake Waikare Ohinewai	2	2	2
DD	Lake Waikare Rangiriri	1	1	1
DD	Lake Waikare west	3	3	3
DD	Matangi	25	-	-
DD	Mangawara	1	1	1
DD	Meremere east	22	-	-
DD	Meremere west	1	-	-
DD	Ngaruawahia north	1	1	2
DD	Ohinewai	-	-	-
DD	Okowhau	2	-	-
DD	Orchard Road	1	-	-
DD	Pukekapia No 1	1	1	1
DD	Pukeroro	1	1	2
DD	Puketaha	-	-	6

Description		LTCCP Charge 2010/2011 \$000	LTCCP Charge 2011/2012 \$000	Annual Plan Charge 2011/2012 \$000
DD	Puketaha Urban	-	-	1
DD	Rangiriri	5	-	-
DD	Ruawaro No 1 central	1	-	-
DD	Ruawaro No 1 east	1	1	2
DD	Ruawaro west	-	-	-
DD	Swan Road	62	-	-
DD	Tamahere	8	8	5
DD	Tamahere Rural	159	169	48
DD	Te Kowhai	2	2	2
DD	Travers Road	2	2	2
DD	Vrsaljkos	1	-	-
CF	Eureka Hall	5	5	6
CF	Gordonton Hall	10	10	13
CF	Horsham Downs Hall	7	7	10
CF	Huntly	72	73	76
CF	Huntly Pool	47	48	60
CF	Maramarua Hall	6	6	8
CF	Matangi Hall	16	16	22
CF	Meremere Hall	4	4	4
CF	Ngaruawahia Hall	30	30	60
CF	Ohinewai Hall	3	3	3
CF	Orini Hall	4	4	5
CF	Puketaha Hall	6	6	12
CF	Raglan Hall	29	30	30
CF	Ruawaro Hall	6	6	7

Description		LTCCP Charge 2010/2011 \$000	LTCCP Charge 2011/2012 \$000	Annual Plan Charge 2011/2012 \$000
CF	Tamahere Hall	70	74	74
CF	Taupiri Hall	10	10	12
CF	Tauwhare Hall	6	6	7
CF	Te Akau/Waingaro Hall	6	6	7
CF	Te Hoe Hall	3	3	3
CF	Te Kowhai Hall	21	21	22
CF	Te Mata Hall	4	4	5
CF	Whitikahu Hall	8	8	9
CF	Tuakau War Memorial Community Centre	-	78	78
CF	Waikeretu Hall Levy	-	3	3
CF	Te Kohanga Hall Levy	-	3	3
CF	Aka Aka Community Centre	-	4	4
CF	Buckland Community Centre	-	9	9
CF	Glen Murray Community Centre	-	4	4
CF	Kariotahi Community Centre	-	2	2
CF	Mangatangi Community Centre	-	3	3
CF	Magatawhiri Community Centre	-	12	12
CF	Naike Community Centre	-	2	2
CF	Opuatia Community Centre	-	3	3
CF	Otaua Community Centre	-	6	6
CF	Pokeno Community Centre	-	10	10
CF	Port Waikato Community Centre	-	9	9
CF	Pukekawa Community Centre	-	9	9
CF	Puni Community Centre	-	4	4

Description		LTCCP Charge 2010/2011 \$000	LTCCP Charge 2011/2012 \$000	Annual Plan Charge 2011/2012 \$000
CF	Whangarata Community Centre	-	3	3
R	General district	2,303	2416	2486
R	Raglan	142	153	149
R	Te Mata / Te Uku	23	24	22
R	Tuakau Collection	-	301	301
R	Solid Waste Collection	-	57	57
R	Recycling Collection	-	83	83
USW	Raglan	372	438	364
USW	District wide	395	419	425
USW	Stormwater ex FDC Catchments	-	858	858
W	Southern districts	577	685	773
W	Gordonton	4	5	5
W	Tauwhare Pa	20	22	7
W	Western districts	10	11	16
W	District wide	1,863	2,057	2,382
WW	District wide	3,057	3,469	3,446
WW	Waste Water Fixed Rate Full Charge	-	714	714
WW	Waste Water Fixed Rate Half Charge	-	30	30
WbyM	Southern districts	1,127	1,285	1,261
WbyM	Western district	52	59	56
WbyM	North waikato	-	-	-
WbyM	District wide	2,017	2,279	1,676
WbyM	ex-Franklin District area	-	981	981
CWC	Tauwhare Pa	16	16	15

Description		LTCCP Charge 2010/2011 \$000	LTCCP Charge 2011/2012 \$000	Annual Plan Charge 2011/2012 \$000
CB	Onewhero/Tuakau Community Board	-	95	95
ED	Economic development (all business zoned)	-	49	49
ED	Economic development Mainstreet (all other business zoned)	-	37	37
ED	Economic development Mainstreet (business outer)	-	38	38
ED	Economic development Mainstreet (business inner)	-	61	61
TCM	Tuakau Town Centre upgrade (residential)	-	36	36
TCM	Tuakau Town Centre upgrade (George Street)	-	22	22
TCM	Tuakau Town Centre upgrade (adjacent)	-	6	6
TCM	Tuakau Town Centre upgrade (business)	-	9	9
TCM	Tuakau Town Centre upgrade (north of river)	-	34	34
CWC	Taniwharau Street	8	8	9
CWC	Taupiri	34	32	33
CWC	Rangiriri	6	6	6

W – Water, WW – Wastewater, USW – Urban Stormwater, DD – Land Drainage, R – Refuse, CF – Community Facilities, WbyM – Water by Meter, CWC – Capital Works Contribution CB – Community Board ED – Economic Development TCM – Town centre management

Variations between LTCCP and Annual Plan

- Targeted rates for Utilities have changed from separate rates for each water, wastewater or stormwater scheme to a district-wide rate for each category of service.
- The district-wide costs are generally higher than predicted in the LTCCP. For detailed explanations of these increases refer to the comments in the Community Assets section of the Annual Plan.

Rate types

Rates may be levied by General Rate, Uniform Annual General Charge or Targeted Rates (either on the basis of value or as a fixed charge). The following rates are to be set by Council for the financial year commencing 1 July 2011 and ending 30 June 2012:

General rate

1. Former Waikato District Council area

A General Rate will be set on the capital value of rateable properties. The General Rate required to undertake the work programme outlined in this Annual Plan will be \$193.80 per \$100,000 of the capital value (\$184.62 in 2010/2011). This level is based on the existing rating databases and a review of the number and value of properties, which may be added to the rating base, prior to setting the rate based on an effective date of 30 June.

2. Ex-Franklin area

A General Rate will be set on the capital value of rateable properties. The General Rate required to undertake the work programme outlined in this Annual Plan will be \$61.33 per \$100,000 of the capital value (\$64.00 in 2010/2011), and a Transport rate of \$89.70 per \$100,000 of the capital value, (\$77.50 in 2010/2011). These levels are based on the existing rating databases and a review of the number and value of properties, which may be added to the rating base, prior to setting the rate based on an effective date of 30 June.

Differential rating

Historically, Council is not in favour of differential rating for General Rate. Council believes that some of the rating inequities are removed through the capital value rating system and therefore does not consider it appropriate to introduce differential rating.

Rating of utilities

By legislation, Council is required to value the assets of utility companies. This includes gas, electricity and telecommunication networks as well as Council-owned networks for water, wastewater and stormwater.

After considerable debate, Council elected to fully rate these assets. Several utility companies made submissions on rating issues but, after considering the issues raised, Council is still of the opinion that fully rating is the only fair and equitable approach to adopt. Council does not consider that utility assets have a significantly different pattern of rating benefit to justify a differential rate. Council does not intend to charge utility operators targeted rates because of the nature of the assets – mainly pipelines and power poles. These assets are not connected to water, wastewater or stormwater systems. In addition, infrastructural assets do not require a refuse collection.

Uniform Annual General Charge (UAGC)

1. Former Waikato District Council area

A UAGC of \$487.00, which is not linked to property values, will be assessed per rating unit for the 2011/2012 year.

Council considered and agreed on a range of services, which a UAGC might cover. The appropriate services are viewed as people-related, rather than property-related.

The \$487.00 UAGC will contribute towards the funding of people-related services, which include libraries, parks and reserves, public cemeteries, public swimming pools, public toilets, community centres, community liaison, grants and donations, safer communities, animal control, civil defence and safety, building control, environmental health, resource management planning, environmental consents planning, area offices and democracy/local government.

Council considered that the public portion of all the activities listed could legitimately be funded by way of UAGC. In practice this is not legally possible as the Local Government (Rating) Act 2002 (LGRA) restricts the level at which the UAGC can be set.

At \$487.00, the UAGC is set at approximately 28.78% of the legislative maximum, (which is 30%). Council considered this was fair and equitable and took into account the needs of our diverse community.

2. Ex Franklin District Council area

A UAGC of \$422.30, which is not linked to property values, will be assessed per rating unit for the 2011/2012 year together with a Stormwater rate of \$84.21 (\$77.68 in 2010/2011).

Targeted rates

Targeted rates are set on each rateable property within a defined rating area to cover the operation, maintenance and part of the capital costs of:

- Halls, community centres and community facilities
- Land drainage and urban stormwater
- Refuse collection, recycling and disposal
- Wastewater collection, treatment and disposal
- Water supplies.

Council adopts the following as definitions for the differential categories for the 2010/2011 financial year:

- *Residential* - any part of a rating unit that is used primarily for residential purposes
- *Commercial* - any part of a rating unit that is not categorised as residential
- Rating of Separately Used or Inhabited Parts of a Rating Unit.

Objective: To fairly apportion charges to properties containing multiple residences.

Conditions and Criteria:

- The Council will raise multiple charges against each separately inhabited part of a rating unit.
- The basis of a unit of occupancy is that which can be separately let and permanently occupied.

For the purpose of this charge, where the occupancy is an accessory one or is ancillary to another property or part thereof, no separately used part exists. For example:

Not separately used parts of a rating unit:

- A residential sleep-out or granny flat without independent kitchen facilities.
- A hotel room with or without kitchen facilities.
- Motel rooms with or without kitchen facilities.
- Individual storage garages/sheds/partitioned areas of a warehouse.
- Individual offices/premises of partners in a partnership.

These are separately used parts of a rating unit:

- Houses/Flats/Apartments.
- Flats that share kitchen/bathroom facilities.

Individual targeted rates

Community Facilities

The Council has set a targeted rate for the purpose of covering the costs of maintenance and operation of community facilities in the respective defined rating areas. This charge is set per rating unit within the ward boundary. The targeted rates are specific to individual areas and are set as a fixed charge across each area.

Area	LTCCP Charge 2010/2011 \$	LTCCP Charge 2011/2012 \$	Annual Plan Charge 2011/12 \$
Huntly	40.00	40.00	42.00
Huntly pool rural catchment area	15.00	15.00	16.00
Ngaruawahia	15.00	15.00	25.00
Raglan	15.00	15.00	15.00

Community Centres

The Council has set a targeted rate for the purpose of covering the costs of maintenance and operation of halls, other facilities and community centres in the respective defined rating areas. This charge is set per separately used or inhabited portion of a property within the defined hall/community centre area. The targeted rates are specific to individual areas. The rates are differentiated in that only residential parts are charged, taking into account that commercial parts do not use this service.

Area	LTCCP Charge 2010/2011 \$	LTCCP Charge 2011/2012 \$	Annual Plan Charge 2011/12 \$
Eureka	25.00	25.00	26.00
Gordonton	25.00	25.00	26.00
Horsham Downs	25.00	25.00	27.00
Maramarua	22.50	22.50	24.00
Matangi	22.50	22.50	24.00
Meremere	22.50	22.50	24.00
Ohinewai	22.50	22.50	24.00
Orini	25.00	25.00	26.00
Puketaha	36.00	36.00	38.00
Ruawaro	27.50	27.50	29.00
Tamahere	66.00	66.00	70.00

Area	LTCCP Charge 2010/2011 \$	LTCCP Charge 2011/2012 \$	Annual Plan Charge 2011/12 \$
Taupiri	22.50	22.50	24.00
Tauwhare	25.00	25.00	26.00
Te Akau / Waingaro	30.00	30.00	32.00
Te Hoe	22.50	22.50	24.00
Te Kowhai	40.00	40.00	42.00
Te Mata	22.50	22.50	24.00
Whitikahu	50.00	50.00	53.00
Glen Murray	33.75	34.50	34.50
Mangatangi	22.50	23.00	23.00
Naike	40.00	23.00	40.89
Tuakau War Memorial Community Centre	-	46.13	46.13
Waikaretu Hall Levy	-	0.000042	0.000042
Te Kohanga Hall Levy	-	0.000026	0.000026
Aka Aka Community Centre	-	23.00	23.00
Buckland Community Centre	-	23.00	23.00
Glen Murray Community Centre	-	34.50	34.50
Kariotahi Community Centre	-	28.74	28.74
Mangatangi Community Centre	-	23.00	23.00
Magatawhiri Community Centre	-	57.50	57.50
Naike Community Centre	-	40.89	40.89
Opuatia Community Centre	-	23.00	23.00
Otaua Community Centre	-	34.50	34.50
Paparimu Community Centre	-	23.00	23.00
Pokeno Community Centre	-	23.00	23.00
Port Waikato Community Centre	-	20.44	20.44
Pukekawa Community Centre	-	23.00	23.00

Area	LTCCP Charge 2010/2011 \$	LTCCP Charge 2011/2012 \$	Annual Plan Charge 2011/12 \$
Pukeoware Community Centre	-	57.50	57.50
Puni Community Centre	-	23.00	23.00
Whangarata Community Centre	-	46.00	46.00

Council invoices and collects the following rates on behalf of the mentioned Councils:

Hall/Community Centre	LTCCP Charge 2011/2012 \$	Annual Plan Charge 2011/2012 \$
Matamata-Piako District Council (charge on land value)		
Hoe-O-Tainui	0.0000294	0.0000294
Tauhei	0.000063	0.000063

Waipa District Council (per dwelling)		
Fencourt	14.00	14.30
Koromatua	20.00	20.40
Hautapu	17.50	20.40

District refuse

The Council has set a targeted rate for the purpose of covering the costs of household refuse collection, recycling and disposal where the refuse collection service is provided (excluding Raglan and Te Mata/Te Uku). This charge is set per separately used or inhabitable portion of a property or building and is set as a fixed charge.

Description	LTCCP Charge 2010/2011 \$	LTCCP Charge 2011/2012 \$	Annual Plan Charge 2011/12 \$
District refuse (excluding Raglan and Te Mata/Te Uku)	169.00	177.00	173.00

Raglan recycling and waste minimisation

The Council has set a targeted rate for the purpose of covering the costs of recycling and waste minimisation where the service is provided in Raglan. This charge is per separately used or inhabitable portion of a property or building and is set as a fixed charge.

Description	LTCCP Charge 2010/2011 \$	LTCCP Charge 2011/2012 \$	Annual Plan Charge 2011/12 \$
Raglan recycling and waste minimisation	78.00	82.00	84.00

Te Mata / Te Uku recycling collection point

The Council has set a targeted rate for the purpose of covering the costs of recycling and waste minimisation collection points for the Te Mata and Te Uku area. The targeted rate is levied on a defined rating area. This charge is set per rating unit and is set as a fixed charge.

Description	LTCCP Charge 2010/2011 \$	LTCCP Charge 2011/2012 \$	Annual Plan Charge 2011/12 \$
Te Mata / Te Uku recycling collection point	32.00	33.00	34.00

ex-Franklin district refuse collection

The Council has set a targeted rates for the purpose of covering the costs of recycling and waste minimisation collection in the ex Franklin District Council area

Description	LTCCP Charge 2010/2011 \$	LTCCP Charge 2011/2012 \$	Annual Plan Charge 2011/12 \$
Tuakau collection	-	153.80	153.80
Solid Waste collection	-	17.49	17.49
Recycling collection	-	48.28	48.28

Water Supply

The Council has set a targeted rate for water supply based on the provision (connected to the supply) or availability (property situated within 100 metres of any part of the waterworks) of a water supply service to land.

The targeted rates are set as a fixed charge per connection or 50 per cent of this fixed charge for availability in the main urban centres. The charges are differentiated taking into account the extent of use of the water supply service. Properties with meters are charged 25 per cent of the connected rate as they contribute through their consumption charges. Non-metered commercial properties and commercial properties with accommodation are charged 100 per cent of the connected rate.

The charges for Gordonton, Tauwhare Pa southern and western districts are excluded from the district-wide targeted rate as they are supplied from Hamilton City and the charging regime is different.

Area connected	Connected/ Available	LTCCP Charge 2010/2011 \$	LTCCP Charge 2011/2012 \$	Annual Plan Charge 2011/12 \$
Gordonton	Connected	144.00	158.00	162.00
Southern districts	Connected	301.00	331.00	339.00
Tauwhare Pa	Connected	492.00	542.00	542.00
Western districts	Connected	182.00	200.00	229.00
District wide	Connected	264.00	290.00	357.00
District wide	Available	132.00	153.00	179.00
District wide – meter	Connected	66.00	73.00	89.00
District wide – commercial non-meter	Connected	264.00	290.00	357.00

Water by Meter

The Council has set a targeted rate for water according to the quantity of water consumed by any person receiving the same as measured or controlled by meter.

The district-wide targeted rate has been set across all water supply schemes on a per cubic metre basis. The targeted rate is differentiated, with northern Waikato paying a higher rate to take into account the different cost structures of providing water. Water by meter rates are applicable per six-month usage.

The charges for southern and western districts are excluded from the district-wide targeted rate as they are supplied from Hamilton City and the charging regime is different.

Area connected	LTCCP Charge 2010/2011 \$	LTCCP Charge 2011/2012 \$	Annual Plan Charge 2011/12 \$
Gordonton	1.45	1.56	1.75
Southern districts	1.45	1.56	1.75
Western districts	1.45	1.56	1.75
District wide	1.06	1.17	1.48
District wide – Genesis	1.06	1.17	1.48
District wide – northern Waikato	1.26	1.38	1.76

Wastewater

The Council has set a targeted rate for wastewater based on the provision (connected to the supply) or availability (property situated within 30 metres of a public wastewater drain - to which it is capable of being effectively connected) of the service.

The targeted rates are differentiated by area to take into account the different cost structures of providing the wastewater services in different areas.

The three levels of differentiation are as follows:

Zone A – Huntly, Ngaruawahia, Horotiu and Te Ohaki*

Zone B – Raglan, Te Kauwhata, Rangiriri

Zone C – Maramarua, Matangi, Meremere, Te Kowhai, Taupiri and Tauwhare Pa*

Area	Connected/ Available	LTCCP Charge 2010/2011 \$	LTCCP Charge 2011/2012 \$	Annual Plan Charge 2011/2012 \$
District wide – Zone A	Connected	331.00	380.00	388.00
District wide – Zone A	Available	166.00	190.00	194.00
District wide – Zone B	Connected	454.00	499.00	510.00

Area	Connected/ Available	LTCCP Charge 2010/2011 \$	LTCCP Charge 2011/2012 \$	Annual Plan Charge 2011/2012 \$
District wide – Zone B	Available	227.00	250.00	255.00
District wide – Zone C	Connected	600.00	660.00	675.00
District wide – Zone C	Available	300.00	330.00	337.00

**Te Ohaki and Tauwhare Pa schemes will only be brought on line during the rating year and therefore will only be charged 75 per cent of the normal rate for this year.*

Wastewater Pan

The Council has set a targeted rate for wastewater based on the provision of services (connected to the supply) for each of the third and subsequent pans. As per Note 4 of the Local Government (Rating) Act 2002 this rate will not apply to residential properties. This targeted rate is differentiated based on the use to which the land is put.

The following are the differential land use definitions for wastewater in relation to the third and subsequent pans:

Non-rateable: Organisations classified by the Act as fully non-rateable or organisations deemed by Council to be non-profitable are charged 10 per cent of the connected rate for the third and subsequent pans in accordance with the aim of Council to assist non-profit organisations.

Assistance for the Elderly: Organisations deemed by Council to be supportive of the elderly, including retirement homes, rest homes and Council owned pensioner flats are charged 20 per cent of the connected rate for the third and subsequent pans in accordance with the Council aim of assisting with the elderly.

Commercial: Commercial organisations (such as motels, clubs such as the Raglan Club, RSAs and Workingmen's Clubs), hotels and retail/business premises and other organisations are charged 50 per cent of the connected rate for the third and subsequent pans for the additional use they make of the wastewater systems.

Former Waikato District Council	LTCCP Charge 2010/2011 \$	LTCCP Charge 2011/2012 \$	Annual Plan Charge 2011/2012 \$
District Wide Zone A			
Non-rateable	33.00	38.00	39.00
Assistance for the elderly	66.00	76.00	78.00
Commercial	165.00	190.00	194.00
District Wide Zone B			
Non-rateable	46.00	51.00	52.00
Assistance for the elderly	91.00	100.00	102.00
Commercial	227.00	250.00	255.00
District Wide Zone C			
Non-rateable	60.00	66.00	68.00
Assistance for the elderly	120.00	132.00	135.00
Commercial	300.00	330.00	337.00

Ex-Franklin

The Council has set a district wide targeted rate for wastewater based on the provision (connected to the supply) or availability (property situated within 30 meters of a public wastewater drain – to which it is capable of being effectively connected) of the service.

The targeted rates are set as a fixed charge per connection or 50 per cent of this fixed charge for availability in the main urban centres.

Ex-Franklin District Council	LTCCP Charge 2010/2011 \$	LTCCP Charge 2011/2012 \$	Annual Plan Charge 2011/2012 \$
Wastewater Fixed Rate Full Charge	-	495.78	495.78
Wastewater Fixed Rate Half Charge	-	247.89	247.89

Urban stormwater

The Council has set a targeted rate for urban stormwater based on the availability of drainage to land and it is set on a fixed charge basis.

The district-wide targeted rate will be differentiated for Raglan to take into account the different cost structures of providing stormwater reticulation in different areas.

Description	LTCCP Charge 2010/2011 \$	LTCCP Charge 2011/2012 \$	Annual Plan Charge 2011/2012 \$
District wide	82.00	86.00	84.00
Raglan	226.00	240.00	215.00
ex-Franklin District area urban stormwater	-	0.000647	0.000647
ex-Franklin District uniform stormwater	-	84.21	84.21

Tamahere rural stormwater

Council has set a targeted rate for Tamahere rural stormwater based on the availability of drainage to land. This targeted rate is specific to the Tamahere stormwater rating area and is set on a fixed charge basis across the scheme.

Council has set another targeted rate for extensions to the existing stormwater infrastructure to ensure that the potential for high water flows to cause erosion in the gully system is minimised. This targeted rate is specific to the Tamahere structure plan rating area and is set on a fixed charge basis across the area for a period of 10 years up to and including the rating year 2017/2018.

In addition to these targeted rates, ratepayers will also incur a land drainage targeted rate.

Description	LTCCP Charge 2010/2011 \$	LTCCP Charge 2011/2012 \$	Annual Plan Charge 2011/2012 \$
Tamahere	12.13	12.13	13.29
Tamahere stormwater infrastructural development	184.97	184.97	189.00

Capital works contribution

Council has set a targeted rate for the purpose of covering the capital cost and interest charges of work not met by a lump sum contribution. The targeted rates are differentiated taking into account the extent of use of the service. The targeted rates are set on a fixed charge basis for Taniwharau Street Wastewater. For other schemes Council provides ratepayers with an option on whether to pay for the cost of the capital work by lump sum contribution or by rates over a period of years.

Taniwharau Street wastewater contributions

A targeted rate was set for the purpose of covering the capital cost and interest charges of work not met by a lump sum contribution for the Taniwharau/Miria Te Kakara Streets wastewater.

This targeted rate applies until, and including, the rating year 2012/2013.

Description	LTCCP Charge 2010/2011 \$	LTCCP Charge 2011/2012 \$	Annual Plan Charge 2011/12 \$
Taniwharau Street	704.60	704.60	720.26

Taupiri wastewater contributions*

A charge of \$2,531.25 per property was made for the purpose of covering the capital cost of the wastewater system.

There are two available payment methods as outlined below:

1. Payment over the year 1 July 2011 to 30 June 2012, in three instalments.
2. Payment over 10 years. The annual payment will comprise \$225.00 capital per year from 1 July 2007 to 30 June 2017 plus GST and interest on the outstanding portion of the lump sum at the start of each rating year.

Description	LTCCP Charge 2010/2011 \$	LTCCP Charge 2011/2012 \$	Annual Plan Charge 2011/12 \$
Taupiri – lump sum	1,771.88	1,518.75	1,552.50
Taupiri loan	386.07	365.61	373.46

Rangiriri wastewater contributions*

A charge of \$2,812.50 per property was made for the purpose of covering the capital cost of the wastewater system.

There are two available payment methods as outlined below:

1. Payment over one rating year 1 July 2011 to 30 June 2012, in three instalments.
2. Payment over 10 years. The annual payment will comprise \$250.00 capital per year from 1 July 2008 to 30 June 2018 plus GST and interest on the outstanding portion of the lump sum at the start of each rating year.

Description	LTCCP Charge 2010/2011 \$	LTCCP Charge 2011/2012 \$	Annual Plan Charge 2011/12 \$
Rangiriri – lump sum	2,250.00	1,968.75	2,012.50
Rangiriri loan	451.69	428.96	438.12

Te Ohaki Road wastewater contributions*

A charge of \$3,220.00 per property will be made in 2011/2012 for the purpose of covering the capital cost of the wastewater system.

There are two available payment methods as outlined below:

1. Payment over one rating year 1 July to 30 June 2012, in three instalments.
2. Payment over 10 years. The annual payment will comprise \$280.00 capital per year from 1 July 2011 to 30 June 2021 plus GST and interest on the outstanding portion of the lump sum at the start of each rating year.

Description	LTCCP Charge 2010/2011 \$	LTCCP Charge 2011/2012 \$	Annual Plan Charge 2011/12 \$
Te Ohaki – lump sum	-	-	3220.00
Te Ohaki loan	-	-	566.72

Tauwhare Pa wastewater contributions*

A charge of \$4,637.16 per property will be made in 2011/2012 for the purpose of covering the capital cost of the wastewater system.

There are two available payment methods as outlined below:

1. Payment over one rating year 1 July to 30 June 2012, in three instalments.
2. Payment over 10 years. The annual payment will comprise \$403.23 capital per year from 1 July 2011 to 30 June 2021 plus GST and interest on the outstanding portion of the lump sum at the start of each rating year.

Description	LTCCP Charge 2010/2011 \$	LTCCP Charge 2011/2012 \$	Annual Plan Charge 2011/12 \$
Tauwhare Pa – lump sum	-	-	4,637.16
Tauwhare loan	-	-	819.66

*Interest is currently charged at 8.08% per annum, however, this may change should interest rates change during the period. There will be the option at the start of each rating year to pay off the outstanding amount less interest.

Community Board charges – ex-Franklin District Council

Description	LTCCP Charge 2010/2011 \$	LTCCP Charge 2011/2012 \$	Annual Plan Charge 2011/12 \$
Onewhero/Tuakau	-	24.16	24.16

Town Centre management – ex-Franklin District Council

Description	LTCCP Charge 2010/2011 \$	LTCCP Charge 2011/2012 \$	Annual Plan Charge 2011/12 \$
Tuakau Town Centre upgrade – residential	-	0.000164	0.000164
Tuakau Town Centre upgrade George Street	-	0.003223	0.003223
Tuakau Town Centre upgrade – adjacent	-	0.001270	0.001270
Tuakau Town Centre upgrade – business	-	0.000432	0.000432
Tuakau Town Centre upgrade north of river	-	0.000207	0.000207

Economic development – ex-Franklin District Council

Description	LTCCP Charge 2010/2011 \$	LTCCP Charge 2011/2012 \$	Annual Plan Charge 2011/12 \$
Economic development – all business zoned	-	0.000827	0.000827
Economic development Main Street – all other business zoned	-	0.001905	0.001905
Economic development Main Street – business outer	-	0.002912	0.002912
Economic development Main Street – business inner	-	0.005277	0.005277

Emergency management – ex-Franklin District Council

Description	LTCCP Charge 2010/2011 \$	LTCCP Charge 2011/2012 \$	Annual Plan Charge 2011/12 \$
Hunua rural fire service	-	14.37	14.37

Land drainage

Council has set a targeted rate for land drainage based on the degree of benefit received from the drainage system. This charge is on a land area basis (per hectare), which reflects the level of the benefit. The targeted rates are specific to individual land drainage schemes.

LTCCP charges for 2010/2011 Area Classification	A \$	B \$	C \$	D \$	E \$	F \$
Bells	-	-	43.54	-	-	-
Austins	41.92	26.20	10.48	-	-	-
Blairs	9.72	6.94	2.78	1.39	-	-
Churchill East	61.66	49.33	37.00	-	-	-
Greenhill	10.71	9.38	6.70	-	-	-
Guests	15.54	10.36	-	-	-	-
Hills	21.19	15.13	6.05	3.03	-	-
Hopuhopu	15.49	10.33	5.16	1.72	-	-
Horohoro	57.05	40.75	16.30	8.15	-	-
Huntly west	13.02	9.30	3.72	1.86	-	-
Island Block	12.27	6.14	3.07	-	-	-
Kimihia Pumped	30.44	15.22	-	-	-	-
Horsham Downs	-	-	59.61	29.81	-	5.96
Komakorau	-	-	57.64	28.82	-	2.88
Lake Waikare subdivisions:	-	-	-	-	-	-
Frost	10.04	5.02	2.51	1.26	-	-
Nikau	9.55	7.96	6.37	4.78	3.18	1.59
Ohinewai	32.57	16.29	8.14	4.07	-	-
Rangiriri	4.61	2.77	0.92	-	-	-
West	6.70	5.36	2.68	1.34	-	-
Mangawara	2.57	1.61	1.29	0.32	-	-

LTCCP charges for 2010/2011 Area Classification	A \$	B \$	C \$	D \$	E \$	F \$
Mangati	3.71	2.47	1.24	-	-	-
Matangi	11.65	-	-	-	-	-
Meremere east	53.76	40.32	26.88	13.44	-	-
Meremere west	13.13	9.85	6.56	3.28	-	-
Ngaruawahia north	23.95	-	-	-	-	-
Ohinewai	30.05	15.03	7.51	3.76	-	-
Okowhau	25.60	14.63	7.31	3.66	-	-
Orchard Road	19.93	15.94	-	-	-	-
Pukekopia No 1	3.52	1.76	0.88	-	-	-
Pukeroro	5.15	3.43	2.57	-	-	-
Rangiriri	71.82	59.85	35.91	-	-	-
Ruawaro No 1 central	23.25	16.61	-	-	-	-
Ruawaro No 1 east	-	6.37	4.25	2.12	-	-
Ruawaro Furniss	-	20.06	13.37	-	-	-
Swan Road	-	149.58	99.72	49.86	-	-
Tamahere	2.97	-	-	-	-	-
Te Kowhai	20.17	15.13	7.56	5.04	2.52	1.26
Travers Road	92.87	61.91	46.43	-	-	-
Vrsaljkos	29.42	-	14.71	-	-	-

LTCCP charges for 2011/12 Area Classification	A \$	B \$	C \$	D \$	E \$	F \$
Bells	-	-	43.54	-	-	-
Austins	41.92	26.20	10.48	-	-	-
Blairs	9.72	6.94	2.78	1.39	-	-
Churchill East	61.66	49.33	37.00	-	-	-
Guests	15.54	10.36	-	-	-	-
Hills	21.19	15.13	6.05	3.03	-	-
Hopuhopu	15.49	10.33	5.16	1.72	-	-
Horohoro	57.05	40.75	16.30	8.15	-	-
Huntly west	13.02	9.30	3.72	1.86	-	-
Island Block	12.27	6.14	3.07	-	-	-
Kimihia Pumped	30.44	15.22	-	-	-	-
Horsham Downs	-	-	59.61	29.81	-	5.96
Komakorau	-	-	57.64	28.82	-	2.88
Lake Waikare subdivisions:	-	-	-	-	-	-
Frost	10.04	5.02	2.51	1.26	-	-
Nikau	9.55	7.96	6.37	4.78	3.18	1.59
Ohinewai	32.57	16.29	8.14	4.07	-	-
Rangiriri	4.61	2.77	0.92	-	-	-
West	6.70	5.36	2.68	1.34	-	-
Mangawara	2.57	1.61	1.29	0.32	-	-
Mangati	3.71	2.47	1.24	-	-	-
Matangi	11.65	-	-	-	-	-
Meremere east	53.76	40.32	26.88	13.44	-	-
Meremere west	13.13	9.85	6.56	3.28	-	-
Ngaruawahia north	23.95	-	-	-	-	-
Ohinewai	30.05	15.03	7.51	3.76	-	-
Okowhau	25.60	14.63	7.31	3.66	-	-
Orchard Road	19.93	15.94	-	-	-	-
Pukekapia No 1	3.52	1.76	0.88	-	-	-
Pukeroro	5.15	3.43	2.57	-	-	-

LTCCP charges for 2011/12 Area Classification	A \$	B \$	C \$	D \$	E \$	F \$
Rangiriri	71.82	59.85	35.91	-	-	-
Ruawaro No 1 central	23.25	16.61	-	-	-	-
Ruawaro No 1 east	-	6.37	4.25	2.12	-	-
Ruawaro Furniss	-	20.06	13.37	-	-	-
Swan Road	-	149.58	99.72	49.86	-	-
Tamahere	2.97	-	-	-	-	-
Te Kowhai	20.17	15.13	7.56	5.04	2.52	1.26
Travers Road	92.87	61.91	46.43	-	-	-
Vrsaljkos	29.42	-	14.71	-	-	-

Annual Plan charges for 2011/12 Area Classification	A \$	B \$	C \$	D \$	E \$	F \$
Bells	-	-	34.94	-	-	-
Austins	-	-	-	-	-	-
Blairs	-	-	-	-	-	-
Churchill East	-	-	-	-	-	-
Guests	-	-	-	-	-	-
Hills	-	-	-	-	-	-
Hopuhopu	23.28	15.52	7.76	2.59	-	-
Horohoro	-	-	-	-	-	-
Huntly west	-	-	-	-	-	-
Island Block	-	-	-	-	-	-
Kimihia Pumped	-	-	-	-	-	-
Horsham Downs	-	-	67.18	33.60	-	6.72
Komakorau	-	-	72.71	36.35	-	3.64
Lake Waikare subdivisions:	-	-	-	-	-	-
Frost	3.16	1.58	0.79	0.40	-	-
Nikau	10.78	8.93	7.18	-	3.60	1.79
Ohinewai	36.70	18.35	9.18	4.58	-	-
Rangiriri	5.19	3.11	1.04	-	-	-
West	7.56	6.04	3.02	1.51	-	-
Mangawara	2.90	1.81	1.45	0.36	-	-
Mangati	-	-	-	-	-	-
Matangi	-	-	-	-	-	-
Meremere east	-	-	-	-	-	-
Meremere west	-	-	-	-	-	-
Ngaruawahia north	55.07	-	-	-	-	-
Ohinewai	-	-	-	-	-	-
Okowhau	-	-	-	-	-	-
Orchard Road	-	-	-	-	-	-
Pukekapia No 1	6.46	3.23	1.62	-	-	-
Pukeroro	13.67	9.11	6.84	-	-	-

Annual Plan charges for 2011/12 Area Classification	A \$	B \$	C \$	D \$	E \$	F \$
Rangiriri	-	-	-	-	-	-
Ruawaro No 1 central	-	-	-	-	-	-
Ruawaro No 1 east	-	13.03	8.68	4.35	-	-
Ruawaro Furniss	-	-	-	-	-	-
Swan Road	-	-	-	-	-	-
Tamahere	3.01	-	-	-	-	-
Te Kowhai	27.98	20.98	10.50	7.00	3.50	1.75
Travers Road	104.64	69.76	52.31	-	-	-
Vrsaljkos	-	-	-	-	-	-

Annual Plan charges for 2011/12 Area Classification	A \$	B \$	C \$	D \$	E \$	F \$
Rangiriri	-	-	-	-	-	-
Ruawaro No 1 central	-	-	-	-	-	-
Ruawaro No 1 east	-	13.03	8.68	4.35	-	-
Ruawaro Furniss	-	-	-	-	-	-
Swan Road	-	-	-	-	-	-
Tamahere	3.01	-	-	-	-	-
Te Kowhai	27.98	20.98	10.50	7.00	3.50	1.75
Travers Road	104.64	69.76	52.31	-	-	-
Vrsaljkos	-	-	-	-	-	-

The Waikato district area

Area	418,893 ha
Councillors and Mayor	15
Community Board and Committee Members	64*
Staff (full-time equivalent)	292
Rateable assessments as at 1 July 2008	26,500
Total length of roads	2,364km

- Water supply services are provided to 15,533 properties.
- Wastewater collection services are provided to 8,483 properties.
- Refuse collection services are provided to 16,151 residential properties.

* Includes Council appointed representatives.



Council members



Allan Sanson

His Worship the Mayor
(07) 828 6966



Dynes Fulton

Deputy Mayor
Hukanui -Waerenga
(07) 856 6481
(021) 155 3778



Jennie Hayman

Onewhero
022 103 7809



Clint Baddeley

Raglan
(07) 825 8194



Allan Morse

Ngaruawahia
(07) 824 8268



Moera Solomon

Ngaruawahia
0800 104 412



Rob McGuire

Eureka
(07) 824 3696



Jan Sedgwick

Whangamarino
(07) 826 3013



Graeme Tait

Huntly
(07) 828 8864



Rodney Dixon

Whaingaroa
(07) 825 4581



Wally Hayes

Tamahere
(07) 856 6616



Lionel Petersen

Awaroa ki Tuakau
(09) 236 9189



Peter Sands

Awaroa ki Tuakau
(09) 235 9373



Noel Smith

Newcastle
(07) 824 8300



Shelley Lynch

Huntly
(07) 828 9682

Council structure

MAYOR AND COUNCIL

Council Controlled Organisations (CCOs)
 Strada Corporation Ltd
 Waikato Regional Airport Ltd
 Local Authority Shared Services Ltd
 Waikato District Community Wellbeing Trust

COMMUNITY BOARDS AND COMMUNITY COMMITTEES

Huntly

Frank McInally (Chair)
 Bryce Mounsey
 Robert Tukiri
 Frank McInally
 Ron Farrar
 Sandra Stewart
 Claire Gregson
 Cr Shelley Lynch
 Cr Graeme Tait

Raglan

Rodger Gallagher (Chair)
 Terry Horn
 Linda Cole
 Bob Macleod
 Alan Vink
 Barry Ashby
 Cr Clint Baddeley

Ngaruawahia

Trish Forsyth (Chair)
 Bryce Sherson
 Marae Tukere
 Megan Vernal
 Toni Barton
 Maria Henry
 Cr Allan Morse
 Cr Moera Solomon

Taupiri

Angela Birks
 Ken Clewlow
 Elva Gouk
 Fred Hansen
 Julie Ross
 Tuiti Tamati
 Cr Moera Solomon
 Cr Allan Morse

Meremere

Jim Katu (Chair)
 Pat Carr
 Dudley Creed
 Rangima Hepi
 John Ngatai
 Grant Oldfield
 Matthew Rudduck
 Darren Te Huia
 June Te Huia
 Trinity To'a
 Marina Wihongi
 Cr Jan Sedgwick

Te Kauwhata

Kevin Peach (Chair)
 Doug Boyde
 John Cunningham
 Keith Dawson
 Heather Dillon
 Toni Grace
 Clare Harding
 David Hardwick
 Gerald Jackson
 Freda Stead
 Ron Taylor
 Len Wilson
 Cr Jan Sedgwick

Onewhero-Tuakau

Ann Anderson (Chair)
 John Carr
 Archie Clarke
 Stephanie Henderson
 Bronwyn Watson
 Jan White
 Cr Jennie Hayman
 Cr Lionel Peterson

STANDING COMMITTEES

Mayor Allan Sanson is ex officio on all committees

Creative Communities

Jean Carbon
 Cr Jennie Hayman
 Marlene Keely
 Cathryn Lang
 Cr Shelley Lynch
 Ruth Port
 Kahu Rata
 Gloria Tukere
 Hera White

Iwi Partnership

Mayor Allan Sanson (Co-Chair)
 Cr Clint Baddeley
 Cr Rodney Dixon
 Mr Timi Maipi,
 Ms Maxine Moana-Tuwhangai
 Mr Rahui Papa
 Ms Patience Te Ao

Policy

Mayor Allan Sanson (Chair)
 All Councillors

Strategy & Finance

Cr Clint Baddeley (Chair)
 Mayor Allan Sanson
 Cr Dynes Fulton
 Cr Wally Hayes
 Cr Rob McGuire
 Cr Allan Morse
 Cr Jan Sedgwick
 Cr Lionel Petersen
 Cr Noel Smith

Regulatory

Cr Dynes Fulton (Chair)
 Mayor Allan Sanson
 Cr Noel Smith
 Cr Moera Solomon
 Cr Graeme Tait

Roading

Cr Noel Smith (Chair)
 Mayor Allan Sanson
 Cr Rodney Dixon
 Cr Dynes Fulton
 Cr Jennie Hayman
 Cr Shelley Lynch
 Cr Rob McGuire
 Cr Peter Sands
 Cr Graeme Tait

Rural Ward Discretionary Fund

Mayor Allan Sanson (Chair)
 Cr Rodney Dixon
 Cr Dynes Fulton
 Cr Wally Hayes
 Cr Rob McGuire
 Cr Peter Sands
 Cr Jan Sedgwick
 Cr Noel Smith

Strategy & Finance

Cr Clint Baddeley (Chair)
 Mayor Allan Sanson
 Cr Dynes Fulton
 Cr Wally Hayes
 Cr Rob McGuire
 Cr Lionel Petersen
 Cr Jan Sedgwick
 Cr Noel Smith

Water & Facilities

Cr Allan Morse (Chair)
 Mayor Allan Sanson
 Cr Clint Baddeley
 Cr Wally Hayes
 Cr Shelley Lynch
 Cr Rob McGuire
 Cr Lionel Petersen
 Cr Peter Sands
 Cr Jan Sedgwick

Council works with other groups and committees in the following areas:

- Tamahere
- Matangi
- Eureka
- Gordonton
- Newstead
- Rangiriri
- Te Kowhai
- Ohinewai
- Glen Afton/Pukemiro
- Glen Massey
- Tauwhare

Executive team



Nath Pritchard
General Manager

Regulatory

Building Control
Consents Planning
PIMs and LIMs
Environmental Health
Liquor Licensing
Monitoring and Enforcement
-Abandoned Vehicles
-Road Closures
-Traffic Management Plans
-Underpasses
-Animal Control
-Parking
Permits and Bylaws
Administration
Regulatory Support

Richard Bax
General Manager

Water and Facilities

Facilities and Asset Management
Parks and Reserves
Property Management
Public Swimming Pools
Public Toilets
Refuse
Stormwater and Drainage
Waste Minimisation
Wastewater
Water Supply

Tony Whittaker
General Manager

Strategy and Support

Finance and Treasury
Rates
Information Services
GIS
Legal Services
Policy Planning
Strategic Planning
Structure Planning
Corporate Planning
Elections

Ian Gooden
General Manager

Roading and Projects

Bridges
Footpaths
Community Infrastructure and Utilities
Capital Projects
Road Safety
Road Network Operations and Maintenance
Road Network Capital Improvements
Town Upgrades
Rural Fire Management
Street Cleaning
Street Lighting

Jo Ireland
General Manager

Stakeholder Relations

Civil Defence
Communications and Graphic Design
Community and Iwi Liaison
Customer Delivery
Council Support
Cafeteria
Libraries
Economic Development
Graffiti Reduction
Grants and Donations

Gavin Ion
Chief Executive

Chief Executive's Group

Business Improvement
Corporate and Council Leadership

Kathie Smith
General Manager

Human Resources Group

Human Resource Strategy
Health and Safety
Recruitment and Retention
Employment Relations
Learning and Development

Waikato



DISTRICT COUNCIL

Ngaruawahia District Office

15 Galileo Street
Ngaruawahia
Telephone: (07) 824 8633
Fax: (07) 824 8091

Huntly Area Office

142 Main Street
Telephone: (07) 828 7551

Raglan Area Office

7 Bow Street
Telephone: (07) 825 8129

Tuakau Area Office

72 Dominion Road
Telephone: 0800 492 452

Waikato District Council

Postal Address:
Private Bag 544
Ngaruawahia
NEW ZEALAND

Call free 0800 492 452
www.waikatodistrict.gov.nz