

# 2010/2011 Annual Plan



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# Executive

The Waikato District is a great region. It is one we can all be proud of living in. Our natural environments are second to none, from the stunning beaches in Raglan to the diverse wetlands in the North Waikato and the walkways around Huntly. This is a district rich in history and culture. It is a district the Council is proud to support.

Regions like the Waikato are always evolving, they constantly change to meet the challenges of the future while aiming for a vision of what they want to become. The vision for the Council is:

*'To be a recognised leader in creating a district that prides itself on economic excellence, local participation and sustainable communities'.*

And as always, the challenge in any annual plan is to progress the vision and invest in the future while keeping rate increases to a level acceptable to the community.

The general rate increase for 2010/11 is 2.96 per cent.

The Long Term Council Community Plan (LTCCP) and the Annual Plan signals \$33,985,000 expenditure on capital projects for 2010/11.

All the projects are in the Annual Plan and some of these key works are highlighted below:

- Suitable land will be identified and purchased for the construction of reservoirs to store water in the vicinity of Hamilton City. This water will then be distributed to consumers in Newstead, Tamahere and Gordonton. \$828,000 has been set aside for this work with design on these reservoirs beginning this year.
- Roading projects again take a significant portion of the budget with \$4m being spent on resurfacing 126km of sealed roads; \$6m on 12.5km of area wide pavement treatment; and \$2.3m on 3.12km of seal extension.
- Council has committed just over \$400,000 to the replacement or refurbishment of a community hall at Meremere. This will be done in consultation with the local community.
- Council will spend more than \$1.5m in Raglan in the coming year on a range of wastewater projects including the Whale Bay wastewater project, replacement of rising mains, additional pump storage and sewer main renewals.
- More than \$300,000 has been set aside to purchase land for an expansion of the cemetery in Huntly as its current capacity is expected to be exceeded by 2015.
- Development work at Lake Puketirini will be undertaken in consultation with the Puketirini Strategic Committee.
- Council will spend \$300,000 on the purchase of land for the Te Kauwhata reservoir.

A number of issues face the Council in the coming year and some of these are highlighted below:



  
**Peter Harris - Mayor**

# Summary

## Expansion of the Northern Boundary

Following the restructure of Auckland councils into one 'Super City', Council will, in November this year, take over an area of Franklin District covering some 100,000 hectares of land and with 14,541 new residents and 6,799 new properties. The transition, and its associated costs, will place considerable strain on Council's resources. We have been assured that our ratepayers will not be financially affected and have therefore not provided for these costs in this Annual Plan.

Welcoming the new ratepayers from Franklin into the district in November will be a strong focus as we head into 2010/11. In the meantime we will be working closely with our existing communities to make sure progress on projects and services continues.

## Governance of the Waikato

There has been recent widespread debate among communities about whether their current system of local government serves them best now and in the future. In the Draft Annual Plan we consulted on the issue of local government reform, and opinion was divided among our ratepayers on this matter.

Council is concerned that with the impending changes to our northern boundary, our ability to truly consult with our residents is limited. The outcomes of the Auckland reform and our own boundary changes are unknown at this stage.

During 2010/11 we will monitor progress of these matters and give some consideration to the possibilities for future governance in the Waikato. This will include consideration of the status quo, shared services and amalgamation options. In the meantime, our staff will continue to work with other Councils to find new ways of sharing resources and services.

## Managing Growth

Over the next few years there will be a focus on revitalising and growing towns and villages in the district by attracting and planning for a greater proportion of growth to occur in these settlements. A programme will be developed for structure plans in the district.

The majority of the district is productive farmland, with highly fertile soils complemented by outstanding landscapes and coastlines. The productive potential of rural land will be promoted, key environmental assets protected, and some tightening of rural residential subdivision rules will occur.

## Joint Management Agreement

Waikato-Tainui and Waikato District Council entered into a Joint Management Agreement on 23 March 2010. This provides for joint management of the Waikato River. This is a significant move to partnership with local iwi, which Council has taken the lead in initiating.

## Summary

Waikato District Council has a comprehensive programme of work for the district over the coming year and we look forward to being able to make further progress for the benefit of you, our ratepayers, and for the district as a whole.



G. J. I.

Gavin Ion - Chief Executive



# Executive

He tino wāhi te rohe o Waikato. Me nui tō tātou whakahī i a ia ka tika. Kāore he mea tua atu o ōna taiao, mai i ngā papatai haratau o Whāingaroa ki ngā tūmomo wairepo o Waikato ki te Raki, me ngā ara whikoi o Rāhuipōkeka. He nui whakaharahara ōna hītori, tōna ahurea. He nui rawa atu te whakahī o Te Kaunihera ki te tautoko i tēnei rohe.

He mea whanake tonu ngā rohe pēnei i te Waikato, he takatū ki te tūtaki i ngā wero o ngā rangi kei te heke mai, me te whai whakakitenga i tōna āhua ā taihoa. Ko te whakakitenga o te Kaunihera nei he pēnei:

*'Kia whai mana hei kaiarataki o te hanga rohe e whakahī ana i tōna hīranga ā-ōhanga, te whaiwāhi mai o te iwi, me te hapori manaaki i te rohe'.*

He oti rā, ko te wero nui o te rautaki ā-tau me ahu whakamua te whakakitenga, me whaiwhakaaro nui ki ngā rā kei te heke mai me te āta whakatau i ngā rēti ki tā te hapori e hiahia ai.

Ka 2.96 paihēneti te tupu whānui a te rēti mō te 2010/11.

Ki tā te LTCCP ME TE Rautaki Ā-Tau, ka \$33,985,000 te whakapaunga ki ngā take haupūrawa o 2010/11. Kua tohua ngā take katoa nei ki te Rautaki Ā-Tau.

Ko ētehi o aua take:

- Ka tautuhitia te whenua e tika ana, ka hokona ai hei whakatūnga pāpuni wai ki te takiwā o te Taonenui o Kirikiriroa. Kātahi ka tukua tēnei wai ki ngā kiriutu o Newstead, Tamahere me Gordonton. Ka \$828,000 kua rāhuitia mōna, ā, ka tīmata te hoahoa i tēnei tau.
- Ka riro i ngā take rori te wāhi nui o te pūtea, ka \$4m e whakapauria ana kia tāhīrangia anō e 126 km, ka \$6m ki te ara pereki puta noa i te rohe. Ka \$2.3m kia hīrangia te toronga ake o te 3.12km.
- Kua herea te Kaunihera e \$400,000 ki te whakahōutanga o tētehi hōro ki Meremere. Ka mahi mai i te whakapātanga atu ki te hapori o reira.
- I roto i te tau e heke mai nei ka whakapaua e te Kaunihera ka \$1.5 ki Whāingaroa ki ngā tūmomo take mōumounga wai tae atu ana ki te take ki Whale Bay, ki te whakatikatikatanga o te aranga kōrere matua, te pūkeinga papu, me te whakahōu pininga para matua.
- Kua rāhuitia e \$300,00 hei hoko whenua mō te whakaroanga o te urupā i Rāhuipōkeka, ko te whakapono ka kī rawa tae ki te tau 2015.
- Mā te whakapā atu ki te Komiti Whakahaere o Puketirini, ka tū he mahi anō ki te roto o Puketirini.
- Ka whakapau te Kaunihera e \$300,00 ki te hoko whenua mō te Pāpuni wai o Te Kauwhata.



**Peter Harris - Mayor**



# Summary

O ngā take maha kei mua i te Kaunihera o te tau kei te heke mai, ko ēnei ētehi e rua:

## Rohenga ki Te Raki

Mai i te whakahōunga o ngā kaunihera o Ākarana ki tētehi 'Taone Nui Rawa', mō te Noema o tēnei tau ka riro i te Kaunihera tētehi wāhinga o Franklin District, ka 100,000 ha pea te rahi, ka 14,541 ngā tāngata, ka 6,799 pea ngā wāhi kāinga. Ka nui te toimaha ki runga o te kaha o te Kaunihera. He mea nui te whakatō mai o ngā kaiutu-rēti hōu mai i Franklin a te Noema, i a tātou e ahu ana ki te tau 2010/11. Heoi anō, kei te mahi tahi mātou me ō tātou hapori o te wā kia haere whakamua tonu ngā take me ngā ratonga o tēnei wā.

## Te Kāwanatanga o te Waikato

Kua whānui te tohe o waenga o ngā hapori mē tika ana mō tātou te pūnaha kāwanatanga ā rohe o nāiane, mō āpōpō hoki.

Kua uiui whānui atu mātou ki te taurira Rautaki Ā-Tau i te take mō te take o te whakahōunga kāwanatanga ā-rohe. Kāore i rite nga whakaaro a ngā kaiutu-rēti.

E āwangawanga ana hoki te Kaunihera ki ngā whakarerekētanga ā taihoa ki tō tātou rohenga ki te raki, kua whakawhāititia tō mātou āhehi ki te whakapā atu ki ō tātou kainoho. I tēnei wā kāore i te mārama ngā hua o te whakahōunga i Ākarana me ngā whakarerekētanga ki tō tātou rohe.

Hei te 2010/11 ka āta mātakitakitia ngā ahunga, ka tirohia hoki te kāwanatanga o te Waikato mō ngā rā kei te heke mai. Ka tirohia ngā kōwhiringa o te ritenga o nāiane, te mahi ngātahi o ngā whakaratonga, me te honohonotanga hoki.

Mō tēnei wā, ka mahi tahi tonu ā mātou kaimahi me ērā atu o ngā Kaunihera kia kitea he huarahi hōu mō te mahi tahi i te rawa me te whakaratonga.

## Whakahaere Tupuranga

Mō roto o ngā tau kei te tata mai, ko tētehi aronga nui he whakaora, he whakaara i ngā taone me ngā kāinga o te rohe ki te kukume me te rautaki kia kaha ake te tupu o te tokomaha ki reira. Ka whakawhanaketia tētahi hōtaka mō ngā rautakinga hanganga.

Ko te nuinga o te rohe he pāmu, he makuru te oneone, ā, kei reira hoki te tuawhenua me te taha moana nui whakarahara. Ka whakapuakina te pito mata o te tuawhenua, ka manaakitia ngā rawa taiao nui, ka whakakahatia atu ētehi wāhanga o te taupā wāhi noho ki te tuawhenua.

## Rāpopotonga

Ki tētehi wāhanga o te whakapātanga atu, ka uiuia ngā kainoho kia āta tirohia ā mātou mahi, kia whakamāramatia mai me pēwhea te whakaritenga tika mō waenga o te ngāwari o te utu me te hiranga o te ratonga.

Kei te nui tā mātou hiahia ki te ahu whakamua, mō koutou te take, koutou ō mātou kaiutu-rēti, otirā, mō te rohe puta noa.

  
**Gavin Ion - Chief Executive**



# Key Consultation Issues

Each year Council makes changes to a number of plans and projects that are outlined in its Long Term Council Community Plan (LTCCP). Many of these issues require further consultation with ratepayers. The following outlines some of the key issues we have consulted on this year.

- **Increase in general rate**

It was proposed to increase the general rate by 2.96 per cent this year, 0.08 per cent more than outlined in the LTCCP. This was predominantly due to additional money being allocated to seal extension work.

*Outcome of consultation:* General rates increase is confirmed at 2.96 per cent.

- **Increases in targeted rates**

The costs of targeted rates for water, wastewater and stormwater will be increased as outlined in the LTCCP. These proposed increases are the result of the rising standards (such as the Drinking Water Standards) and compliance costs for consents.

The District Refuse and Recycling rate will also be increasing to reflect the full costs of the contract.

*Outcome of consultation:* Targeted rates increases confirmed.

- **Goods and Services Tax on rates**

Legislation requires Council rates to be struck on 1 July each year. However, the Goods and Service Tax will increase effective from October 2010. As this will have a significant impact on the rates strike of most Councils, Local Government New Zealand (LGNZ) is representing the industry to look at solutions to this issue. We are still awaiting an industry response from the Inland Revenue with respect to the LGNZ suggestions.

*Outcome of consultation:* No change to Annual Plan.

The Annual Plan makes provision for rates to be increased to reflect the GST.

- **Fees and charges**

Building Consent application fees have been consolidated and increased to keep pace with inflation. Council will provide an urgent Land Information Memorandum (LIM) service for an additional charge of \$60 per application. In order to offer the service additional staff will be required. The increase in income will offset \$33,112 of the salary costs, with the remainder to be funded out of the 2009/10 budget savings generated within the Building Quality Team.

*Outcome of consultation:* Changes have been made to Waikato District Council fees and charges related to urgent LIMs.

- **Te Kauwhata Library**

A new library will be built in Te Kauwhata as the current lease expires in March 2011 and cannot be renewed. At the release of the LTCCP, Council had a reasonable expectation that the existing lease would be extended. \$744,000 has been brought forward from 2012/13 to cover this cost.

*Outcome of consultation:* The residents of Te Kauwhata expressed support for the new library.

- **Franklin to Waikato transition costs**

Waikato District Council is currently in discussions with central government to confirm support for funding the Franklin transition costs. We have been assured that our ratepayers will not be financially affected as a result of local government amalgamations in Auckland. Consequently we have not included these costs in the Annual Plan.

The initial assessment of costs has two components:

**Operational - \$3.26m**

This includes the costs of backfilling staff who are required to resource the transition project; project management costs; software migration costs; communication and legal costs; contracts that may need to change following the transition and ongoing costs related to the establishment of an office in Tuakau.

**Capital - \$0.46m**

An estimated amount has been allowed for capital costs associated with the establishment of an office in Tuakau, including replacement computer equipment, with Auckland Council retaining the existing hardware.

**Other Capital Costs**

A range of other capital costs may be incurred dependent on how Waikato District Council chooses to provide a range of services. At least a portion of this cost should be met through the transfer of existing budgets from Franklin District Council.

*Outcome of consultation:* Waikato District Council received overwhelming support for ensuring the district's ratepayers would not be financially disadvantaged as a result of local government amalgamations in Auckland.



# Corporate and Council Leadership

This activity contributes to achieving the following community outcomes:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Safe Waikato	Thriving Waikato	Vibrant Waikato	Well Waikato
✓				✓		✓		✓

The Chief Executive is the principal policy advisor to the Council and provides the overall leadership and business planning for the organisation.

Council also makes contributions to a variety of community groups and projects to improve and enhance the social, cultural, environmental, arts, sporting capacity and infrastructure within the district.

Council administers discretionary funds, which reflect community needs on a self-determination basis. This activity promotes recreational activities, provides community facilities, and fosters arts, cultural and sports development. In addition, it engenders a greater sense of belonging to the local community.

Within the Chief Executive's group is a team that will focus on business improvement specifically improving our processes and procedures. The overall result is expected to be improved customer service and business efficiency.

## Key projects for 2010/11

- Process and business improvement project.

## What we plan to do

Project	LTCCP	Annual Plan
	2010/11	2010/11
	\$	\$
Process and business improvement project	31,020	101,020
District minor improvement programme	129,250	160,000
Staff attrition project	-500,000	0

**Grants and donations**

	<b>LTCCP 2010/11 \$</b>	<b>Annual Plan 2010/11 \$</b>
Events Fund	18,612	15,612
Rugby World Cup bid	12,408	12,408
Sport Waikato contract	130,360	130,360
Huntly Information Centre contract	62,532	62,532
Raglan Information Centre contract	96,411	96,411
Twin Rivers Arts and Information Centre	5,000	11,000
Air Ambulance	10,000	10,000
Northern Surf Life Saving	29,500	29,500
Waikato District Sports Awards	5,000	5,000
Life Education Trust	5,000	5,000
Design Festival	3,000	3,000
Ecosourced Waikato in the district	2,000	2,000
Tourism Promotion	73,343	73,343
Waikato District Crime Prevention and Technology Trust	10,000	10,000
Bush Tramway	1,000	1,000
Raglan Coastguard grant	6,500	6,500
Te Akau Community Complex grant	7,231	7,000
District Museum Huntly	90,000	95,000
Te Kauwhata – premises for DISC	10,035	10,035
Waikato Biodiversity Forum	3,294	3,294
Opus Orchestra	0	1,000
Ngaruawahia Community House	0	5,000
Huntly Events	0	3,000
Te Otamanui Lagoon Walkway	0	25,000
Tamahere Community Committee	0	2,000

In addition to the above grants, Council identified a range of other projects where we will work directly with the organisations to help secure alternative funding. These organisations include:

- Bush Tramway Club
- Huntly Gymnastics Club
- Whitiakahu Hall Committee - car park
- Te Kauwhata Committee - walkways
- Te Awa – The Great New Zealand River Ride
- Ngaruawahia Community Board - security cameras

**Discretionary fund \***

	<b>LTCCP 2010/11 \$</b>	<b>Annual Plan 2010/11 \$</b>
Rural Wide	32,441	32,441
Huntly	24,373	24,373
Ngaruawahia	21,302	21,302
Raglan	14,405	14,405
Te Kauwhata	4,258	4,258
Meremere	1,648	1,648
Taupiri	1,573	1,573

\*The funds that are made available to Community Boards and Committees are to be expended at their discretion. Guidelines on how to make an application for funding are available at any Council office.

## Variations between the LTCCP and Annual Plan

The main variances with explanations to scheduled projects in the LTCCP and Annual Plan for 2010/11 are as follows:

- **Process and business improvement project:** An additional \$70,000 is required to enable continuation of our extensive process improvement project. At this stage, a list of 85 improvement opportunities have been identified.
- **Staff attrition project:** Savings of \$500,000 realised from restructuring last year have been allocated against individual activities.
- **District minor improvement programme:** A number of submitters identified works of a minor nature that would improve and beautify the district. An additional \$35,000 was included to enable some of this work to happen.
- **Various grants:** A range of additional grants were approved as a result of submissions.

# How we know we are on track

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas:

Level of Service	Customer Measure	Target 2010/11	Technical Measure	Target 2010/11
Provide good governance and robust policy that supports the legislative requirements via political and community involvement and a positive staff culture.	The Local Government Official Information and Meetings Act 1987 is complied with.	100%	No more than 10% of decisions are made in the public excluded section of the agenda.	10%
	Council complies with the Local Government Act 2002 requirements in relation to the LTCCP, Annual Plan and Annual Report.	100%	A clear audit opinion is achieved in each case.	100%
	Percentage of local Maori satisfied with the level of involvement and opportunities for Maori to engage with Council.	65%	Number of meetings held with iwi.	1 per quarter
Residents are satisfied that they are able to influence decisions that the Council makes.	Percentage of residents agree that they have the opportunity to be involved and participate in the way the Council makes decisions.	60%	Council develops and consults with the community on Community and Township Development Plans as they are developed.	100%
Relationships between the Council and the community are enhanced.	Percentage of residents understand how the Council makes decisions.	60%	N/A	N/A
Council provides the grants specified within agreed timeframes and does the necessary checks to ensure grants are used for the intended purpose.	Community grants are completed on time and within budget.	100%	Required reporting is received from organisations that have been given grants.	100%

# Estimated expenses and revenue statement - Corporate and Council Leadership

A forecast for the year ending 30 June 2011

	LTCCP 2009/10 \$000's	LTCCP 2010/11 \$000's	Annual Plan 2010/11 \$000's
<b>Revenue</b>			
Finance income	4	3	13
Activity income - other than contributions and subsidies	62	134	93
Less internal interest	(4)	(3)	(13)
<b>Activity Revenue</b>	<b>62</b>	<b>134</b>	<b>93</b>
<b>Expenditure</b>			
Personnel costs	1,571	1,651	1,161
Finance costs	528	490	490
Activity expenditure	1,539	792	1,107
Indirect costs	1,586	1,655	2,227
Less internal interest	(368)	(345)	(347)
<b>Activity Expenditure</b>	<b>4,856</b>	<b>4,243</b>	<b>4,638</b>
<b>Activity Surplus/(Deficit)</b>	<b>(4,794)</b>	<b>(4,109)</b>	<b>(4,545)</b>
Council reserves	349	7	7
General rate	4,373	4,102	4,538
Replacement reserves	50	0	0
External loans raised	22	0	0
<b>Total Surplus/(Deficit) Funding</b>	<b>4,794</b>	<b>4,109</b>	<b>4,545</b>



# Estimated capital funding requirements - Corporate and Council Leadership

A forecast for the year ending 30 June 2011

	LTCCP 2009/10 \$000's	LTCCP 2010/11 \$000's	Annual Plan 2010/11 \$000's
<b>Capital Expenditure</b>			
External loan repayments	184	200	172
Internal loan repayments	326	353	353
<b>Total Capital Funding Requirements</b>	<b>510</b>	<b>553</b>	<b>525</b>
<b>Funded By</b>			
General rate	510	553	525
<b>Total Funding</b>	<b>510</b>	<b>553</b>	<b>525</b>

## Variations between the LTCCP and Annual Plan

Nil

# Strategy and Support

This activity contributes to achieving the following community outcomes:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Safe Waikato	Thriving Waikato	Vibrant Waikato	Well Waikato
			✓	✓		✓		✓

The Strategy and Support group of activities provides a range of planning, strategy, support and service delivery functions for Council, its community and ratepayers. In particular, planning and strategy, financial management, information services and legal functions.

The Finance team within the group meets Council's accounting and treasury requirements. The principal services include rates billing, maintaining the integrity of financial systems, financial reporting and advice, and internal audit and control.

The Information Services team provides an internal support service for core Council departments, activities, staff and elected members throughout the district. Council business requires expertise and specialised software fully integrated into the provision of customer services.

The Planning and Strategy team is responsible for all planning functions. This includes strategic, corporate, environmental, policy and structure planning. The team also participates in policy development and regional and national planning.

## Planning and Strategy

To fulfill Council's planning responsibilities under the Resource Management Act 1991 (RMA) and the Local Government Act 2002 (LGA), the Council undertakes monitoring and administration of the District Plan, the Long Term Community Council Plan (LTCCP) and the Annual Plan by developing policy to promote the sustainable management of natural and physical resources, and to facilitate the social, environmental, economic and cultural wellbeing of communities.

### District Plan

Policy planning is principally about providing advice and facilitating land use in a structured and logical way. The purpose of this activity is to carry out Council's planning functions under the RMA. The District Plan identifies resource management issues in the district and states objectives, policies and methods to address these issues. The RMA prescribes a detailed plan-making process.

## Structure planning

Structure plans provide a framework for future growth in the district, by managing development and land use patterns, areas of open space, layout and the nature of infrastructure.

The greater Hamilton City area is expected to experience 97% of the region's population growth, and this impacts on the district through high residential growth in the wards bordering Hamilton City. Subdivisional development impacts upon the transport network by generating more road users, while also potentially changing the nature of an area.

Council reviewed its Development Contributions Policy in the LTCCP 2009-2019 and will apply it under the LGA.

In line with Council policy, developers must fund the growth related costs of providing infrastructure.

## Corporate planning

Through its community planning focus this activity coordinates the development of community plans in local areas. Council's statutory planning documents include the LTCCP, Annual Plan and the Annual Report.

## Key projects for 2010/11

- Replacement and maintenance of the Council's vehicle fleet.
- Rural fire appliances.
- Fleet management project.

## What we plan to do

### Project

	<b>LTCCP Projected Cost 2010/11 \$</b>	<b>Annual Plan Projected Cost 2010/11 \$</b>
Ongoing replacement and maintenance of the Council's vehicle fleet each year	682,440	514,000
Rural fire appliances	0	60,000
Minor plant purchases	72,380	72,380

### Operating expenditure

	<b>LTCCP 2010/11 \$</b>	<b>Annual Plan 2010/11 \$</b>
Fleet management project	0	22,000
Horotiu Structure Plan	40,000	40,000
Cultural heritage	15,510	15,510
Notable tree project	10,340	10,340
Development of new community plans	5,170	5,170
LTCCP – consultation and community outcomes	15,510	15,510

## Operating expenditure

Sub-regional growth strategy  
Industrial and retail study

	<b>LTCCP 2010/11</b>	<b>Annual Plan 2010/11</b>
	<b>\$</b>	<b>\$</b>
Sub-regional growth strategy	51,700	51,700
Industrial and retail study	0	30,000

## Variations between the LTCCP and Annual Plan

The main variances with explanations to scheduled projects in the LTCCP and the Annual Plan are as follows:

- **Rural fire appliances:** A new water tanker for Maramarua Fire Station was not budgeted in the LTCCP. The expected cost is net of the Fire Service subsidy
- **Fleet management project:** A new cost for management of the fleet by external fleet specialists has been allowed for in the Annual Plan
- **Replacement and maintenance:** The vehicle fleet budget is reduced because the vehicle numbers have not increased.

## How we know we are on track

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas:

<b>Level of Service</b>	<b>Customer Measure</b>	<b>Target 2010/11</b>	<b>Technical Measure</b>	<b>Target 2010/11</b>
The District Plan ensures that resources controlled by Council are managed in accordance with the purpose and principles of the RMA and reflect the will of the community.	All District Plan changes will be undertaken as per the RMA statutory process.	100%	Audit the implementation of the District Plan and the progress towards the achievement of the stated environmental outcomes.	100%
Opportunities are provided for involvement in decision-making.	Consultation undertaken including: <ul style="list-style-type: none"> <li>▪ Informal consultation.</li> <li>▪ Opportunity to submit and present views. Public hearing process.</li> <li>▪ Written advice of Council's decisions on submissions.</li> </ul>	100%	Written feedback provided to submitters and decisions published.	100%

# Estimated expenses and revenue statement - Strategy and Support

A forecast for the year ending 30 June 2011

	LTCCP 2009/10 \$000's	LTCCP 2010/11 \$000's	Annual Plan 2010/11 \$000's
<b>Revenue</b>			
Rates revenue	285	289	0
Finance income	262	298	24
Activity income - other than contributions and subsidies	1,198	1,446	187
Less internal interest	(262)	(298)	(24)
<b>Activity Revenue</b>	<b>1,483</b>	<b>1,735</b>	<b>187</b>
<b>Expenditure</b>			
Audit fees	83	86	101
Depreciation and amortisation expense	1,474	1,736	1,090
Personnel costs	3,994	4,103	3,540
Finance costs	229	213	0
Activity expenditure	3,434	3,708	2,943
Indirect costs	(6,739)	(7,162)	(6,215)
Other expenditure	58	60	60
Less internal interest	(223)	(208)	0
<b>Activity Expenditure</b>	<b>2,310</b>	<b>2,536</b>	<b>1,519</b>
<b>Activity Surplus/(Deficit)</b>	<b>(827)</b>	<b>(801)</b>	<b>(1,332)</b>
Council reserves	(545)	(553)	(515)
General rate	1,598	1,533	1,639
Replacement reserves	(138)	(21)	105
Targeted rate reserves - operational	(34)	(32)	0
Income applied to capital	(54)	(126)	103
<b>Total Surplus/(Deficit) Funding</b>	<b>827</b>	<b>801</b>	<b>1,332</b>



# Estimated capital funding requirements - Strategy and Support

A forecast for the year ending 30 June 2011

	LTCCP 2009/10 \$000's	LTCCP 2010/11 \$000's	Annual Plan 2010/11 \$000's
<b>Capital Expenditure</b>			
Growth/demand	244	249	170
Level of service	668	626	542
Renewal	852	1,201	530
External loan repayments	19	20	0
Internal loan repayments	158	159	0
<b>Total Capital Funding Requirements</b>	<b>1,941</b>	<b>2,255</b>	<b>1,242</b>
<b>Funded By</b>			
Council reserves	272	258	192
Replacement reserves	1,393	1,772	1,050
Targeted rate reserves - operational	100	0	0
Asset sales	122	53	103
External loans raised	0	46	0
Income applied to capital	54	126	(103)
<b>Total Funding</b>	<b>1,941</b>	<b>2,255</b>	<b>1,242</b>

## Variations between the LTCCP and Annual Plan

The variations between the LTCCP and the Annual Plan arose from the restructure of Council during the year. The number of core groups within Council increased and the departments within the core groups have been realigned in accordance with the new structure.

# Stakeholder Relations

This activity contributes to achieving the following community outcomes:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Safe Waikato	Thriving Waikato	Vibrant Waikato	Well Waikato
✓	✓	✓			✓		✓	

The key driver of the Stakeholder Relations team is the customer. This team provides a customer centred interface for our residents, ratepayers and others who interact with the Council. The key areas of customer support are our customer delivery teams, our library services, civil defence, the secretariat, communications, community and iwi liaison.

# Community and Safety

This activity contributes to achieving the following community outcomes:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Safe Waikato	Thriving Waikato	Vibrant Waikato	Well Waikato
					✓		✓	

Public safety and emergency management activities are fundamental to the protection of life and property in the community. Council, working in conjunction with the Waikato Valley Emergency Operating Area (WVEOA) looks to ensure both Council and the community are able to respond, effectively manage and recover from disaster impacts.

Waikato District Council is part of WVEOA which plays a key role in supporting Council to be prepared for emergency situations brought about by natural (climate change, flooding, drought) causes or by human causes (growth in the transportation of hazardous materials, fire).

The specific activities of the WVEOA are outlined in Section 34 of the Civil Defence Emergency Management Act 2002 that highlights outcomes and criteria critical to the management of civil defence in the district. These requirements specify service levels and delivery strategies for WVEOA.

## Key projects for 2010/11

- **Public safety:** Continuation of Civil Defence and Emergency Management planning and response capability.

# What we plan to do

## Operating expenditure

### Project

Waikato Emergency Management Group  
 Waikato Valley Emergency Operating Area

<b>LTCCP Projected Cost 2010/11 \$</b>	<b>Annual Plan Projected Cost 2010/11 \$</b>
19,878	19,878
82,017	82,017

## How we know we are on track

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas:

<b>Level of Service</b>	<b>Customer Measure</b>	<b>Target 2010/11</b>	<b>Technical Measure</b>	<b>Target 2010/11</b>
Provide a key role in ensuring the organisation and the community are able to respond, effectively manage, and recover from disaster impacts.	Coordinated Civil Defence Emergency Management (CDEM) Group Plan for managing hazards for all communities within the Waikato District.  The Civil Defence Emergency Management Act 2002 is complied with to carry out continuity planning relating to other territorial authorities, emergency services and communities.	100%	Undertake a joint annual training exercise.	1 per annum
			Participate in the CDEM Group Plan and WVEOA meetings.	100% attendance
			EOC radios are commissioned and functioning on mandated ES bands and are routinely tested at least monthly.	100%
All Council activities are undertaken safely.	All Council activities are undertaken safely.	100%	Health and safety systems or plans are in place for all operational and capital works undertaken by Council staff or external contractors.	100% compliance

# Customer Delivery

This activity contributes to achieving the following community outcomes:

<b>Accessible Waikato</b>	<b>Active Waikato</b>	<b>Educated Waikato</b>	<b>Green Waikato</b>	<b>Sustainable Waikato</b>	<b>Safe Waikato</b>	<b>Thriving Waikato</b>	<b>Vibrant Waikato</b>	<b>Well Waikato</b>
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Customer delivery provides a key interface between Waikato District Council and the communities it serves. It is responsible for interaction with our stakeholders in person, by telephone or by email.

The team has specially trained Enquiry Managers who are able to support identified key customers through Council regulations and processes.

## How we know we are on track

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas:

<b>Level of Service</b>	<b>Customer Measure</b>	<b>Target 2010/11</b>	<b>Technical Measure</b>	<b>Target 2010/11</b>
Deliver a full range of services and information in a prompt, professional and customer friendly manner.	Obtain a rating of 'good' or better from respondents in a formal customer satisfaction survey, which will be carried out annually.	90%	% of all calls to Council's main telephone number (07 824 8633) are answered within 20 seconds.	70%
	Opening hours clearly and accurately advertised on website (reviewed quarterly).	100%		

# Libraries

This activity contributes to achieving the following community outcomes:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Safe Waikato	Thriving Waikato	Vibrant Waikato	Well Waikato
	✓	✓					✓	

Waikato District Council's libraries provide a wide range of library and information services at Huntly, Ngaruawahia, Raglan, Te Kauwhata and Meremere, including a wide range of up-to-date books, DVD's, CD's, computer programmes and games, digital resources, free access to the Internet, value-added services including fax, photocopying, and laminating, and public space – a 'living room away from home'.

There are also volunteer community libraries at Te Akau, Waitetuna and Perrin Park Retirement Village in Te Kowhai.

## Key projects for 2010/11

- **Te Kauwhata Library:** The owner of the building has decided not to renew the lease and so this project has been brought forward from 2012/13.

## What we plan to do

Project	LTCCP	Annual Plan
	Projected Cost	Projected Cost
	2010/11	2010/11
	\$	\$
Adult books	166,747	166,747
Music CDs	17,490	17,490
DVDs	10,106	10,106
Children's books	59,625	59,625
Te Kauwhata Library	0	744,480

## Variations between the LTCCP and Annual Plan

The one variance with explanation to scheduled projects in the LTCCP and the Annual Plan is as follows:

- **Te Kauwhata Library:** The Te Kauwhata Library project has been brought forward from 2012/13 as the current lease expires in March 2011 and cannot be renewed. Council was only made aware of this position during the latter part of 2009.



# How we know we are on track

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas:

Level of Service	Customer Measure	Target 2010/11	Technical Measure	Target 2010/11
Provide modern, well-resourced libraries that are also a community space for residents.	Expand the Huntly District Library; provide larger premises in Te Kauwhata and Raglan.	Huntly and Te Kauwhata.	N/A	N/A
Meet increasing customer demands in technology, e.g. digital resources, free internet access, library catalogue online.	Library catalogue on-line early in 2010.	100%	N/A	N/A
	Subscription to the EPIC database is maintained.	100%	N/A	N/A
	Additional resources purchased for the library's online catalogue.	100%	N/A	N/A
Waikato District residents can access neighbouring authorities' libraries.			Library agreements with Hamilton City, Waipa District Cambridge Branch, Matamata-Piako, Franklin District Libraries and Hauraki District are current and enable WDC residents' access to the library services at no direct cost for the first two years.	100%
Customers are satisfied with the service they receive.	That the biannual library survey shows that: <ul style="list-style-type: none"> <li>▪ Respondents rate the service they receive as 'good' or better.</li> <li>▪ Respondents indicate their needs are met always or often.</li> </ul>	90%	N/A	N/A

Level of Service	Customer Measure	Target 2010/11	Technical Measure	Target 2010/11
The library offers modern, quality collections to meet the needs of the community.	Customer satisfaction survey results.	90%	<p>Library stock is purchased in accordance with the library's Collection Development Policy. That average age of the collection is less than five years old.</p> <p>(Note: this is based on the active collection being books less than ten years old. Books older than ten years old are generally reference items, local history or core stock that has long-term value.)</p>	100%

# Estimated expenses and revenue statement - Stakeholder Relations

A forecast for the year ending 30 June 2011

	LTCCP 2009/10 \$000's	LTCCP 2010/11 \$000's	Annual Plan 2010/11 \$000's
<b>Revenue</b>			
Activity income - other than contributions and subsidies	0	0	201
<b>Activity Revenue</b>	<b>0</b>	<b>0</b>	<b>201</b>
<b>Expenditure</b>			
Depreciation and amortisation expense	0	0	251
Personnel costs	0	0	2,109
Finance costs	0	0	6
Activity expenditure	0	0	966
Indirect costs	0	0	360
<b>Activity Expenditure</b>	<b>0</b>	<b>0</b>	<b>3,692</b>
<b>Activity Surplus/(Deficit)</b>	<b>0</b>	<b>0</b>	<b>(3,491)</b>
General rate	0	0	3,495
Replacement reserves	0	0	254
Targeted rate reserves - capital	0	0	305
Income applied to capital	0	0	(563)
<b>Total Surplus/(Deficit) Funding</b>	<b>0</b>	<b>0</b>	<b>3,491</b>

## Estimated capital funding requirements - Stakeholder Relations

<b>A forecast for the year ending 30 June 2011</b>	<b>LTCCP 2009/10 \$000's</b>	<b>LTCCP 2010/11 \$000's</b>	<b>Annual Plan 2010/11 \$000's</b>
<b>Capital Expenditure</b>			
Level of service	0	0	744
Renewal	0	0	255
External loan repayments	0	0	4
<b>Total Capital Funding Requirements</b>	<b>0</b>	<b>0</b>	<b>1,003</b>
<b>Funded By</b>			
External loans raised	0	0	440
Income applied to capital	0	0	563
<b>Total Funding</b>	<b>0</b>	<b>0</b>	<b>1,003</b>

## Variations between the LTCCP and Annual Plan

The variations between the LTCCP and the Annual Plan arose from the restructure of Council during the year. The number of core groups within Council increased and the departments within the core groups have been realigned in accordance with the new structure.

# Regulatory

This activity contributes to achieving the following community outcomes:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Safe Waikato	Thriving Waikato	Vibrant Waikato	Well Waikato
✓	✓	✓	✓	✓	✓	✓		✓

This team is the regulatory arm of Council. It is closely linked to the community and the achievement of community outcomes through activities including animal and building control, resource management, consents monitoring, environmental health, liquor licensing, and regulatory activities related to roading.

## Animal Control

This activity contributes to achieving the following community outcomes:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Safe Waikato	Thriving Waikato	Vibrant Waikato	Well Waikato
	✓	✓			✓			

The animal control activity is a community safety service mainly focused on the control of dogs in the community, the registration of all dogs, and the enforcement of relevant legislation and bylaws.

### How we know we are on track

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas:

Level of Service	Customer Measure	Target 2010/11	Technical Measure	Target 2010/11
Ensuring safety from the increasing number of dog attacks and from wandering stock when travelling by car.	Residents feel safe from dog intimidation in community areas.	75%	Patrolling of community area including urban areas, parks, playgrounds and recreational areas – at least weekly.	100%
	Percentage of complaints regarding dog control will be investigated within ten working days of notification.	95%		
	Percentage of complaints regarding stray stock responded to within one hour of notification.	90%		
	Fenced and marked dog runs will be provided, maintained and monitored.	100%		
			Collection of registration fees for all dogs on database.	95%



# Building Control

This activity contributes to achieving the following community outcomes:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Safe Waikato	Thriving Waikato	Vibrant Waikato	Well Waikato
			✓	✓	✓			✓

Council is accredited by the Department of Building and Housing as a Building Consent Authority. The building control activity is responsible for issuing consents to allow building development in the district, as well as conducting inspections to ensure that building consent conditions are met and relevant legislation is complied with.

This activity is also responsible for ensuring swimming pools are effectively fenced, administering building warrants of fitness for public buildings and ensuring earthquake prone and dangerous buildings are identified.

Demand for regulatory services is dependent on a number of external factors, which Council cannot influence or control. These include population growth, market stability, political confidence, demand and supply and the social evolution of communities. Relevant staffing levels and improvements in efficiency, consistency and customer service will allow Council to ensure sufficient resources are allocated to the building control area to maintain and improve service levels.

## What we plan to do

Project	LTCCP 2010/11 \$	Annual Plan 2010/11 \$
Waikato-wide Building Consent process	21,961	21,961

## Variations between the LTCCP and Annual Plan

Nil

# How we know we are on track

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas:

Level of Service	Customer Measure	Target 2010/11	Technical Measure	Target 2010/11
Council maintains accreditation as a Building Control Authority such that regulations are effective in protecting the community.	Building consent applications are processed within the statutory timeframes of 20 days.	100%	Time to issue Building Consent Applications in accordance with statutory requirements and the provisions of the New Zealand Building Code.	100%
			Monitoring and auditing of all buildings holding compliance schedules.	50 per annum
			Audit all buildings holding compliance schedules that provide sleeping, care or paid accommodation.	100%
			Implement Council's policy on earthquake-prone buildings.	100%
Council monitors the installation of swimming pools in accordance with the regulations to effectively protect the community.	All new pools inspected and 3% of existing pools inspected each year.	100%	Existing swimming Pools: Inspect for compliance with the provisions of the Fencing of Swimming Pools Act 1987.	50 per annum
			New Swimming Pools: Inspect for compliance with the provisions of the Fencing of Swimming Pools Act 1987 prior to issue of final Code of Compliance certificate.	100%

# Environmental Health

This activity contributes to achieving the following community outcomes:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Safe Waikato	Thriving Waikato	Vibrant Waikato	Well Waikato
			✓	✓				✓

All activities and functions carried out by Environmental Health Officers are fundamental to Council achieving and maintaining a clean and healthy environment. The environmental health activity is responsible for improving, promoting and protecting the public health of the district, along with the provision and monitoring of all liquor licences and hazardous substances.

It is difficult for Council to predict the demand for this activity, other than to ensure provision of services is in line with service demand and district growth projections.

## What we plan to do

### Project

Rural Drink Drive project

LTCCP 2010/11	Annual Plan 2010/11
\$ 5,170	\$ 5,170

# How we know we are on track

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas:

Level of Service	Customer Measure	Target 2010/11	Technical Measure	Target 2010/11
Protecting the community's health and wellbeing by maintaining a clean and healthy environment.	The activities and locations affecting people's health and wellbeing are monitored by WDC i.e. food and liquor outlets, contaminated sites and noise.	100%	Annual inspections of all registered premises carried out in accordance with the Health Act 1956.	10%
			Liquor licences and certificates issued within ten working days of receipt of all reports and required information (unless subject to objection).	100%
			Register known, possible and confirmed contaminated sites. This is a joint project between Environment Waikato and Waikato District Council.	10%
			Maintain register of notified infectious diseases.	100%
			All infectious diseases responded to within one working day of notification. Reports submitted within five days of investigation completion.	100%
			Maintain contract to respond to nuisance noise control.	100%

# Monitoring and Bylaws

This activity contributes to achieving the following community outcomes:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Safe Waikato	Thriving Waikato	Vibrant Waikato	Well Waikato
✓		✓	✓		✓			

The major regulatory activities include:

## Monitoring

The purpose of the monitoring function is to develop, maintain and implement a strategic monitoring framework to enable the consistent review and reporting on the suitability and effectiveness of the District Plan, the State of the Environment, and the consequences for future policy development within the Council.

## Parking

Council has parking time restrictions in Huntly, Ngaruawahia and Raglan. An enforcement officer is on duty frequently but randomly in each of these towns to ensure that cars do not over-stay. A time limit on parking encourages short stays and increases the chances of other shoppers and visitors to the towns being able to find a park easily and conveniently.

## Bylaws

Council has bylaws that must be administered and enforced in accordance with the relevant legislation.

## Road openings

Council has a requirement under the Local Government Act to manage people working on the road, particularly utility network operators working within the road reserve. The objectives of managing road openings are to ensure people working on the road do so safely and do not present a hazard to the public or other road users, and that Council assets are reinstated properly on completion of any works.

## Rural (RAPID) and urban numbering

Council issues and maintains the Rural Address Property Identification (RAPID) system through the district and urban numbers within the townships.

## How we know we are on track

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas:

Level of Service	Customer Measure	Target 2010/11	Technical Measure	Target 2010/11
The district is easily to get around.	Residents are satisfied with the ability to get around the district.	75% min	Appropriate access available from individual properties.	100%
			Planned road closures advertised in accordance with relevant policy including local newspapers.	100%
			Road openings issued and managed in accordance with the Code of Practice (including Traffic Management plans).	100%

# Resource Consents

The provision of this activity contributes to achieving the following community outcomes:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Safe Waikato	Thriving Waikato	Vibrant Waikato	Well Waikato
			✓	✓		✓		✓

To fulfil Council's planning responsibilities under the RMA, Council undertakes monitoring and administration of the District Plan through the review and processing of resource consents.

The Waikato-Tainui Raupatu Claims (Waikato River) Settlement Act 2010 is now in force and this provides for joint management by Council and Waikato-Tainui on matters that relate to the Waikato River. This legislation requires the input of Waikato-Tainui into resource consent documents and processes and a review of all planning documents to ensure that Council is consistent with the vision and strategy of the Regional Policy Statement.

## Consents planning

Consents planning is primarily concerned with the implementation of the District Plan, through administration and application of policies, objectives and rules in the District Plan and the RMA.

The primary emphasis of consents planning is sustainable management of the environment. In order to achieve this outcome, consent planning encompasses the regulation of how natural and physical resources are used for the social, cultural and economic wellbeing of individuals and communities while ensuring there are no long-term adverse effects on the environment. Consent planning requires processing resource consents for subdivision and the use of land, and balancing development opportunities with effects on the environment as a whole.

## Issuing of resource consents

Council has statutory requirements under the RMA.

## What we plan to do

### Project

Free vehicle disposal

LTCCP 2010/11 \$	Annual Plan 2010/11 \$
3,102	3,102

## Variations between the LTCCP and Annual Plan

Nil

# How we know we are on track

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas:

Level of Service	Customer Measure	Target 2010/11	Technical Measure	Target 2010/11
<p>The community has access to up-to-date information; receives assistance with consent applications, regulations and requirements, and receives an affordable service.</p>	<p>Processing of resource consents will meet statutory timeframes.</p>	<p>90%</p>	<p>Provide free services for advisory services.</p>	<p>100%</p>
			<p>Charge 'fair and reasonable charges' for fees, licences and permits and review regularly, considering actual cost of services (includes public consultation process).</p> <p>Fees and charges reviewed annually in a public process.</p>	
			<p>All processes are compliant with all statutory and regulatory requirements, in addition to all Council policies, procedures and standards.</p>	<p>100%</p>

# Estimated expenses and revenue statement - Regulatory

A forecast for the year ending 30 June 2011

	LTCCP 2009/10 \$000's	LTCCP 2010/11 \$000's	Annual Plan 2010/11 \$000's
<b>Revenue</b>			
Activity income - other than contributions and subsidies	3,131	3,349	3,635
Less internal interest	(10)	(12)	0
<b>Activity Revenue</b>	<b>3,131</b>	<b>3,349</b>	<b>3,635</b>
<b>Expenditure</b>			
Personnel costs	3,742	3,971	3,376
Activity expenditure	1,418	1,296	1,018
Indirect costs	1,549	1,669	1,680
<b>Activity Expenditure</b>	<b>6,709</b>	<b>6,936</b>	<b>6,074</b>
<b>Activity Surplus/(Deficit)</b>	<b>(3,578)</b>	<b>(3,587)</b>	<b>(2,439)</b>
Council reserves	58	59	31
General rate	3,520	3,528	2,408
<b>Total Surplus/(Deficit) Funding</b>	<b>3,578</b>	<b>3,587</b>	<b>2,439</b>



# Estimated capital funding requirements - Regulatory

A forecast for the year ending 30 June 2011

	LTCCP 2009/10 \$000's	LTCCP 2010/11 \$000's	Annual Plan 2010/11 \$000's
<b>Capital Expenditure</b>			
<b>Total Capital Funding Requirements</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Funded By</b>			
Council reserves	0	0	0
<b>Total Funding</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Variations between the LTCCP and Annual Plan

Building Consent application fees have been consolidated and increased to keep pace with inflation. Council will provide an urgent LIM service for an additional charge of \$60 per application. In order to offer the service additional staff will be required. The increase in income will offset \$33,112 of the salary costs, with the remainder to be funded out of the 2009/10 budget savings generated within the Building Quality Team.

Further variations between the LTCCP and the Annual Plan arose from the restructure of Council during the year. The number of core groups within Council increased and the departments within the core groups have been realigned in accordance with the new structure.

# Water and Facilities

This activity contributes to achieving the following community outcomes:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Safe Waikato	Thriving Waikato	Vibrant Waikato	Well Waikato
✓	✓	✓	✓	✓	✓	✓	✓	✓

The main focus for the water and facilities team is the provision of water, wastewater and stormwater services, recycling/refuse collection, parks and reserves and property management services within the district.

## Facilities

This activity contributes to achieving the following community outcomes:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Safe Waikato	Thriving Waikato	Vibrant Waikato	Well Waikato
	✓	✓	✓		✓		✓	✓

Council provides a wide range of services and amenities within the facilities activity, including recreation facilities such as sports parks, reserves for other active and passive use, esplanade reserves, conservation and amenity reserves, swimming pools at Huntly and Ngaruawahia, public toilets, cemeteries and walkways.

### Key projects for 2010/11

- **Huntly Cemetery:** Land will be purchased for the cemetery at Huntly, as the current cemetery is expected to have no further capacity by 2015.
- **Puketirini Reserve:** Council, in conjunction with Solid Energy, proposes to continue its five-year development plan for Puketirini at a cost of \$90,640 for 2010/11. Solid Energy will contribute a further \$80,000 per annum. Any works will be undertaken in consultation with the Puketirini Strategic Committee.
- **Toilet projects:** Council is proposing to build a toilet at Maramarua. It is planned to upgrade the Wainui Beach 'sunny dunny' toilet.
- **Walkways:** Development of walkways in the Tamahere Structure Plan area will continue, subject to the Structure Plan review results.
- **Huntly Pool:** As part of the representation review the Huntly Ward will be increasing in size. The costs for refurbishment of the Huntly Pool are currently funded in part by the general rate with the remainder of funds being generated via a targeted rate from local residents, who have access to the pool. The enlarged Huntly

Ward will come into effect from 1 November and it would be timely for Council to consider whether to extend the catchment area for the Huntly Pool targeted rate.

- **Woodlands:** Council is reviewing its funding of Woodlands with the aim of providing more long-term flexibility for the Woodlands Trust. The changes do not impact on the overall cost to Council of supporting this excellent facility.

## What we plan to do

### Operating Projects greater than \$5000

Project	LTCCP	Annual Plan
	2010/11	2010/11
	\$	\$
Additional rubbish bins	5,284	5,812
Huntly wetlands	16,962	16,962
Kainui Lake – general	16,962	16,500
Ocean Beach dune protection	5,975	5,812
Reserve management plans	11,308	11,000
Riverbank enhancement	6,968	6,968
Street furniture	29,401	28,600
Tamahere gully care	11,308	11,000
Whaingaroa Harbourcare plant supply	11,308	11,000
Puketirini Reserve maintenance (Weavers Lake)	67,848	66,000
Lake Hakanoa maintenance (paths, jetties, plants)	42,970	42,970
Toilet projects	16,191	16,191

### Capital Projects greater than \$5000

Project	LTCCP	Annual Plan
	2010/11	2010/11
	\$	\$
Huntly Cemetery expansion	324,450	324,450
Rotokauri Lake	62,816	55,965
District-wide esplanade reserve land purchase	31,161	31,161
Raglan walkways	78,911	78,911
Taupiri Domain netball pavilion	47,591	47,591
Playground development	43,625	43,625
District-wide off-road walkways and fencing	24,928	24,928
Esplanade reserves fencing	24,928	24,928
District reserve car parks and access	37,230	37,229
Reseal tennis courts	18,697	18,697
General sports facility upgrades	62,322	62,322

Project	LTCCP	Annual Plan
	2010/11	2010/11
	\$	\$
Amenity lighting	11,330	11,330
Various heritage displays, signs and protection	24,951	24,951
Lake Pikopiko access	12,464	12,464
Parks structures – bridges, jetties	11,330	11,330
Woodlands project	12,464	12,464
Puketirini (Weavers Lake) development	90,640	90,640
Wainui Reserve projects	45,324	45,325
Ngaruawahia pool projects	14,324	14,325
Toilet projects	181,152	181,152
Walkways – Tamahere Structure Plan	287,679	287,679
Meremere skateboard park drainage	0	10,000

## Variations between the LTCCP and Annual Plan

Nil

## How we know we are on track

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas:

Level of Service	Customer Measure	Target 2010/11	Technical Measure	Target 2010/11
Recreation and leisure facilities are maintained and enhanced to ensure the community has access to quality facilities.	Residents are satisfied with their local parks and reserves (including sports fields and playgrounds).	85%	Parks, reserves and cemeteries compliant with all statutory and regulatory requirements, in addition to all Council policies, procedures and standards.	100% compliance

Level of Service	Customer Measure	Target 2010/11	Technical Measure	Target 2010/11
Parks and reserves provide opportunities for recreation and leisure activities across the district.	Safe park facilities are provided as per NZS5828 2004.	100%	Number of avoidable recorded accidents per year.	<3
			Number of complaints per annum relating to hazards on reserves.	<5
			Number of complaints per annum relating to playground safety.	<10
	Council will provide four hectares of parks and space for every 1000 people.	100%	Five yearly survey and review of reserves and recreation strategy.	25ha by 2013
Council will provide 100m <sup>2</sup> – 400m <sup>2</sup> of playground area per 1000 residents.	100m <sup>2</sup> /1000 residents (other areas) 400m <sup>2</sup> /1000 residents (urban areas).			
Provide hygienic, safe public toilets in appropriate locations.	Resident users and visitors are satisfied with public toilets.	>40%	Provided in accordance with consent requirements and capital works programmes.	100% compliance
			Assessed level of demand for new facilities, number of residents per each facility.	Urban: 500 Overall: 980
			Compliance with contract cleaning regime.	100%

# Property

This activity contributes to achieving the following community outcomes:

<b>Accessible Waikato</b>	<b>Active Waikato</b>	<b>Educated Waikato</b>	<b>Green Waikato</b>	<b>Sustainable Waikato</b>	<b>Safe Waikato</b>	<b>Thriving Waikato</b>	<b>Vibrant Waikato</b>	<b>Well Waikato</b>
✓				✓		✓		✓

The Property Management team is responsible for the efficient management of all Council properties, plant and furniture. This includes development, sales and purchases, maintenance, leases and licences to occupy. Council owns over 600 properties including offices, libraries, housing for the elderly units, reserves, public cemeteries, camping grounds, community houses, Raglan Harbour endowment properties, a wharf, community centres and halls.

Council's property portfolio is retained, managed and operated to ensure local communities have access to venues for recreational, cultural and governance activities. Community and civic halls and venues provide an environment for an extensive range of cultural and community-based social activities, including theatre, arts, band practice, indoor sports and clubs.

Council's housing for the elderly units provide well-maintained, affordable and safe living environments for elderly and disadvantaged tenants.

Libraries and office buildings are located to best serve the local communities, while reserve land is held for recreation and conservation purposes.

## Key projects for 2010/11

- **Meremere Hall:** The budget provides for the replacement of community hall facilities in Meremere. The work will need to be agreed with the local community.
- **Raglan Wharf:** As a result of the recent fire at the Raglan Wharf, the Structural Renewal budget (2015/16) and the Replacement of the Wharf Buildings budget (2014/15) have been brought forward to 2010/11.

## What we plan to do

Project	LTCCP	Annual Plan
	2010/11	2010/11
	\$	\$
Energy efficiency	10,280	10,280
Ngaruawahia Library renewal	55,820	55,820
Furniture and fittings renewal	20,680	20,680
Raglan Service Centre renewal	17,476	17,476
Huntly Library property renewal	10,280	10,280
Huntly Information Centre property renewal	5,140	5,140
Huntly Civic Centre capital renewal	5,140	5,140
Ngaruawahia District Office renewal	154,200	154,200
Ngaruawahia Dog Pound repaint	10,280	10,280

Project	LTCCP	Annual Plan
	2010/11	2010/11
	\$	\$
Pensioner housing renewal	25,700	25,700
Ngaruawahia Memorial Hall renewal	10,280	10,280
Meremere Hall replacement	411,200	411,200
Raglan Wharf project	0	2,405,500
Te Akau Community Complex roof repair	46,260	45,000
Ngaruawahia Tyre Mart property renewal	24,672	24,762

## Variations between the LTCCP and Annual Plan

The one variance with explanation to scheduled projects in the LTCCP and the Annual Plan is as follows:

- **Raglan Wharf:** Due to the fire at Raglan Wharf this project has been brought forward and will be loan funded.

## How we know we are on track

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas:

Level of Service	Customer Measure	Target 2010/11	Technical Measure	Target 2010/11
Provision of community halls, civic buildings, housing for the elderly, harbour facilities and camping grounds operated and maintained cost effectively and kept to a standard of appearance and functionality that is fit for purpose.	Maintain the number, balance and location of facilities.	100%	Number of facilities owned and maintained.	30
			Parking is provided in compliance with the District Plan or consent requirements.	100%
			Appropriate signage in place for all community facilities i.e. present, accurate, visible.	100%
	Condition survey will be carried out and improvement actions undertaken to meet legislative and quality requirement.	Annual	All buildings are compliant with all statutory and regulatory requirements, in addition to all Council policies, procedures and standards.	100%
			Capital and renewal projects implemented on time, within budget and to the appropriate standards.	100% 75% in time frame
			Facilities are maintained in accordance with relevant maintenance contracts and condition assessment.	100%

# Solid Waste Management

This activity contributes to achieving the following community outcomes:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Safe Waikato	Thriving Waikato	Vibrant Waikato	Well Waikato
			✓	✓	✓	✓		

Council provides solid waste management services for the vast majority of residents in the district.

The services provided by Council include domestic refuse collection, kerbside recycling collection, recycle/refuse transfer stations at Te Uku and Te Mata and waste education programmes are delivered via external providers and the recycling depots. Council also owns and monitors four closed landfill sites at Huntly, Raglan, Te Kauwhata and Ngaruawahia.

## What we plan to do

### Operating Expenditure

Provides for the leasing cost of the Raglan Refuse Transfer Station and implementation of a Waste Minimisation programme.

#### Project

	LTCCP 2010/11 \$	Annual Plan 2010/11 \$
Education - waste minimisation	85,306	90,305
Waste minimisation programme	61,406	56,406
District-wide refuse transfer stations and waste minimisation	0	222,148
Raglan Refuse Transfer Station	172,559	0
Huntly Refuse Transfer Station	28,212	0
Te Kauwhata Refuse Transfer Station	9,530	0
Raglan recycling bins*	0	31,000

#### Project

	LTCCP 2010/11 \$	Annual Plan 2010/11 \$
General district refuse collection*	544,180	566,416
General district refuse and inorganic collection	1,069,441	1,113,140
Raglan kerbside recycling	113,740	113,740
Landfill operation costs (gas monitoring)	188,188	188,188

\*Note: There is no Council expense for refuse collection in Raglan as Xtreme Waste provides a prepaid bag refuse collection service.



# Variations between the LTCCP and Annual Plan

The main variances with explanations to scheduled projects in the LTCCP and the Annual Plan are as follows:

- **Education:** \$5,000 has been shifted between education on waste minimisation and other waste minimisation initiatives.
- **Operating costs:** Refuse station and waste minimisation operating costs have been merged into one district-wide budget, which includes the operating costs of landfills.

## How we know we are on track

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas:

Level of Service	Customer Measure	Target 2010/11	Technical Measure	Target 2010/11
Provide kerbside collection services and disposal facilities across the district where practical.	Consider all requests to extend kerbside collection services. Requests granted where contractor will service area at same rate per household as existing contract.	All areas added.	Refuse collection and recycling map contains accurate route information for areas serviced.	Map updated quarterly.
	Development of existing facilities for special waste disposal (e.g. farm industry waste).	100%		
The provision of reliable waste collection services and efficient waste management facilities.	Time taken to action complaints made.	<3 working days.	Number of complaints received per month.	<21 recycle complaints. <19 refuse complaints.
Waste is managed effectively to minimise adverse effects on the environment. Aim for zero waste by 2020 by monitoring and using technology, while monitoring the trends in waste volumes and affordability.	Council activity supports and funds education within the district through the following programmes: <ul style="list-style-type: none"> <li>▪ EnviroSchools</li> <li>▪ Xtreme Waste</li> <li>▪ Business Waste Advisory Services</li> <li>▪ Waikato Waste Advisory Service (WVAS).</li> </ul>	Annual Plan funding.	Meet Annual Plan budgets for education to within +10% of budget.	100% compliance
	Residents believe that Council's service is being managed for the long term.	>75%		100%

# Stormwater

This activity contributes to achieving the following community outcomes:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Safe Waikato	Thriving Waikato	Vibrant Waikato	Well Waikato
✓			✓	✓	✓	✓		

Council provides drainage systems to manage surface water run-off from urban and rural catchments in a way that achieves an optimum balance between the level of protection, minimum cost to the community and in an environmentally sustainable way.

Council staff carry out day-to-day operation of the urban drainage network, while external contractors are used to manage physical capital works.

The 45 rural drainage district committees operate and maintain the rural drainage networks, and the pumps are operated and maintained by Environment Waikato.

## Key projects for 2010/11

- **Te Kauwhata:** The existing stormwater infrastructure in Te Kauwhata will be upgraded and also new stormwater infrastructure provided to service future growth.
- **Tamahere:** The stormwater infrastructure in the Tamahere Structure Plan area will be upgraded to help address flooding issues associated with development.

## What we plan to do

### Operating Expenditure

Provides for the operation and maintenance of stormwater collection and disposal.

Project	LTCCP	Annual Plan
	2010/11	2010/11
	\$	\$
General district	137,241	648,956
Huntly	206,343	0
Ngaruawahia	111,619	0
Raglan	105,018	0
Te Kauwhata	46,888	0

## Operating Projects (included in totals above)

<b>Project</b>	<b>LTCCP 2010/11 \$</b>	<b>Annual Plan 2010/11 \$</b>
<b>General District</b>		
Asset management plan implementation	11,242	11,242
Education programme	11,242	11,242
Rural drainage problems	28,616	28,616

## Capital Projects greater than \$5000

<b>Project</b>	<b>LTCCP 2010/11 \$</b>	<b>Annual Plan 2010/11 \$</b>
<b>General District</b>		
Emergency work on pipes and manhole replacement at Meremere, Taupiri, Gordonton, Horotiu, Matangi and Te Kowhai	56,926	56,925
<b>Huntly</b>		
Emergency repairs to pipes and manhole replacement	22,770	22,770
Upgrade stormwater pipe to the Catholic Church manhole	13,662	13,662
<b>Ngaruawahia</b>		
Emergency work on pipes and manhole replacement	17,078	17,078
Stormwater projects associated with development work	34,156	34,155
<b>Raglan</b>		
Emergency work on pipes and manhole replacement	45,540	45,540
Upgrade stormwater network	45,540	45,540
Stormwater projects associated with development works	56,926	56,925
<b>Tamahere</b>		
Stormwater improvements associated with development	245,476	245,476
<b>Te Kauwhata</b>		
Emergency works on pipes and manhole replacement	17,078	17,078
Stormwater works associated with improvements	113,850	113,850

## Variations between LTCCP and Annual Plan

The one variance with explanation to scheduled projects in the LTCCP and the Annual Plan is as follows:

- **Operating budget:** Variance to the General District, Huntly, Ngaruawahia and Te Kauwhata is due to the merger of stormwater operating costs into one district-wide budget.

# How we know we are on track

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas.

Level of Service	Customer Measure	Target 2010/11	Technical Measure	Target 2010/11
Provide a reliable, efficient, affordable and environmentally responsible stormwater system.	All customers (with rated stormwater systems) are provided with an option to connect to the Council network or nearest drain or stream, or receive a tangible benefit from the stormwater network.	100%	Compliance with Council's Development Manual. The primary system is designed for a one in two year rainfall event. The secondary systems are designed for a one in 50 year event.	100% compliance for new works
			Information on stormwater accessible via website and brochures.	100% compliance
			Compliance with resource consent conditions, measured by number of significant non-compliance events.	None
	Capital and renewal projects managed to within 10% of the total stormwater capital budget as per Annual Plan and LTCCP programme.	90% compliance with budget range.	Maximise contributions in accordance with Council's Development Contributions Policy.	100%
	Operational and maintenance expenditure managed to within 15% of budget as per the Annual Plan and LTCCP programme.	90% compliance with time.	Comply with the Council Tendering and Procurement Policy to ensure competitive and fair full-cost pricing.	100%

# Wastewater

This activity contributes to achieving the following community outcomes:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Safe Waikato	Thriving Waikato	Vibrant Waikato	Well Waikato
✓			✓	✓	✓	✓		

Council provides wastewater collection, treatment and disposal for residents in Huntly, Ngaruawahia, Te Kauwhata, Rangiriri, Meremere, Raglan, Taupiri, Hopuhopu, and Horotiu with smaller facilities serving some of the residents in Te Kowhai, Matangi and Maramarua. Council aims to provide this service efficiently and effectively to minimise effects on the environment.

Council staff carry out day-to-day operations while external contractors are used to manage physical capital works.

## Key projects for 2010/11

- **Hopuhopu:** The rising main from the Hopuhopu pump station to the Ashwell Crescent pump station will be replaced.
- **Huntly:** Additional storage will be provided at the Lignite Street pump station in Huntly, to reduce possible overflows. Replacement of the waveband at the Huntly Wastewater Treatment Plant and minor upgrade works to resolve operational issues will be undertaken.
- **Meremere:** The rising main from Meremere Lane pump station to near the hall will be upgraded to a larger size to resolve associated capacity issues.
- **Whaanga Coast:** Detailed design on a wastewater reticulation network to service Whaanga Coast including Manu Bay, Whale Bay and Upper Wainui Road properties will be undertaken, subject to the outcomes of the Raglan Structure Plan.
- **Raglan:** The rising main from Nero Street pump station to Marine Parade pump station in Raglan will be upgraded to meet future growth. Additional storage will be provided at the Wallis Street pump station to help reduce possible overflows.
- **Te Kauwhata:** Upgrade work at the Te Kauwhata Wastewater Treatment Plant will be undertaken to help meet new resource consent conditions.

## What we plan to do

### Operating Expenditure

Includes operation and maintenance of wastewater collection, treatment and disposal.

Project	LTCCP	Annual Plan
	2010/11	2010/11
	\$	\$
District-wide wastewater	492,300	483,740
District-wide – wastewater reticulation	2,635,610	2,584,479
District-wide – wastewater treatment plants	1,400,328	1,365,652
Wastewater - Hopuhopu	44,417	42,833

## Operating Projects (included in totals above)

Project	<b>LTCCP</b>	<b>Annual Plan</b>
	<b>2010/11</b>	<b>2010/11</b>
	<b>\$</b>	<b>\$</b>
<b>Tauwhare Pa</b>		
Wastewater collection and disposal systems	49,056	49,056
<b>General Districts</b>		
Asset management plan implementation	8,176	8,176
Screen cleaning contract	68,474	68,474
<b>Huntly</b>		
Network and pump station assessment	11,242	11,242
Te Ohaki extension	11,242	11,242
<b>Maramarua</b>		
Video reticulation of network	5,621	5,621
<b>Matangi</b>		
Infiltration elimination	56,210	56,210
Pipe network and pump station assessment	5,621	5,621
<b>Meremere</b>		
Pipe network and pump station assessment	5,621	5,621
<b>Ngaruawahia</b>		
Collect and dispose dumped sludge at wetland to landfill	44,968	44,968
<b>Raglan</b>		
Pipe network and pump station assessment	12,264	12,264
<b>Te Kauwhata</b>		
Pipe network and pump station assessment	11,242	11,242

## Capital Projects greater than \$5000

Project	<b>LTCCP</b>	<b>Annual Plan</b>
	<b>2010/11</b>	<b>2010/11</b>
	<b>\$</b>	<b>\$</b>
<b>Hopuhopu</b>		
Sewer main renewals	173,880	173,880
<b>Huntly</b>		
Treatment plant renewals	37,570	37,570
Emergency repairs to pipes and manholes	22,770	22,770
Pump station upgrades	113,850	113,850
Wastewater projects associated with developments	22,770	22,770
Bridge Street pump station renewal	7,970	0
East Mine Road pump station renewal	10,702	0
Pump station renewals	0	21,632

<b>Project</b>	<b>LTCCP 2010/11 \$</b>	<b>Annual Plan 2010/11 \$</b>
<b>Maramarua</b>		
Treatment plant upgrade	28,462	28,462
<b>Matangi</b>		
Treatment plant renewals	8,539	8,539
Emergency renewals/repairs to pipes and manholes	11,386	11,386
Good Street pump station refurbishment	0	91,080
<b>Meremere</b>		
Upgrade rising main from Meremere Lane pump station	117,266	117,265
Sewer main renewals	152,145	0
<b>Ngaruawahia</b>		
Emergency renewals/repairs to pipes and manholes	22,770	22,770
Growth projects associated with development	34,156	34,155
Pump station refurbishments	91,080	0
Havelock Road pump station renewal	6,831	0
Regent Street pump station renewal	6,831	0
Waipa Esplanade pump station renewal	8,083	0
Washer Road pump station renewal	8,083	0
Croall Crescent pump station renewal	8,539	0
Pump station renewals	0	46,109
<b>Raglan</b>		
Install safety grills at pump stations	29,032	29,032
Whale Bay wastewater project	217,351	217,350
Replace rising mains	358,627	358,628
Relocate and rebuild Lorenzen Bay pump station and rising main	51,750	51,750
Provide additional pump storage	163,013	163,012
Growth projects associated with development	45,540	45,540
Sewer main renewals	505,338	505,339
<b>Te Kauwhata</b>		
Treatment plant minor upgrade works	28,462	28,462
Permanent chemical dosing arrangement at treatment plant	91,080	41,080
Emergency renewals and repairs to pipes and manholes	11,386	11,385
Wastewater upgrades associated with new developments	56,926	56,925
Treatment plant upgrade	103,500	103,500
<b>Te Kowhai</b>		
Emergency renewals or repairs to pipes and manholes	5,692	5,692

## Variations between the LTCCP and Annual Plan

The main variances with explanations to scheduled projects in the LTCCP and the Annual Plan are as follows:

- **Operating costs:** The variance is due to the merger of wastewater budgets (excluding Hopuhopu) into one district-wide operating budget.
- **Pump station renewal:** The individual pump station renewal projects in the LTCCP have been combined into one project in Huntly and Ngaruawahia. The difference in budgets is due to a change in the scope of work.
- **Pump station refurbishment:** The Good Street pump station refurbishment at Matangi was inadvertently reflected in the LTCCP as a project in Ngaruawahia. This budget is now correctly reflected in the Annual Plan under Matangi.
- **Te Kauwhata:** The budget for the permanent chemical dosing at Te Kauwhata under the LTCCP is reduced by \$50,000 in the Annual Plan due to part of this project being funded by the Department of Corrections in 2009/10.



## How we know we are on track

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas:

Level of Service	Customer Measure	Target 2010/11	Technical Measure	Target 2010/11
Provide a reliable, efficient, affordable and environmentally responsible wastewater system.	Residents and/or ratepayers that are within the rated wastewater areas are satisfied with the infrastructure and service.	>70%	Respond to system failure incidents within 12 hours.	100% compliance
			Number of network blockages per 100km per scheme.	<45 per year
			Number of overflows per pump station due to electrical or mechanical faults.	Three per year
			Compliance with the maintenance contract conditions and schedule for pump stations (electrical and telemetry).	90% compliance
			Routine inspections of critical assets: <ul style="list-style-type: none"> <li>▪ Wastewater Treatment Plant (weekly)</li> <li>▪ Pump stations (monthly)</li> <li>▪ Critical pipes (annually).</li> </ul>	100% compliance
	Capital and renewal projects managed to within 10% of the total wastewater capital budget as per Annual Plan and LTCCP programme.	90% compliance with budget range.	Maximise contributions in accordance with Council's Development Contributions Policy.	100%
	Operational and maintenance expenditure managed to within 15% of budget as per the Annual Plan and LTCCP programme.	90% compliance with time.	Comply with Council's Tendering and Procurement Policy to ensure competitive and fair full-cost pricing.	100%

# Water Supply

The provision of this activity contributes to achieving the following community outcomes of:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Safe Waikato	Thriving Waikato	Vibrant Waikato	Well Waikato
✓				✓		✓		✓

Council provides a high quality sustainable water supply to the community for domestic, commercial and farm use. Water from the Waikato River is treated at Council treatment plants at Ngaruawahia, Hopuhopu, Huntly and Te Kauwhata, and distributed to communities around these townships.

Council purchases bulk water from Hamilton City and distributes it to communities at Gordonton, Puketaha, Newstead, Eureka, Matangi and Tamahere in the south-eastern parts of the district, and Ruffell Road and Stonebridge in the south-western parts of the district.

The community at Raglan receives its drinking water from a spring and a bore, and Te Akau receives water drawn from a bore.

Council ensures that a high standard of production is maintained and monitors water quality to ensure compliance with Drinking Water Standards of New Zealand 2005.

## Key projects for 2010/11

- **Hopuhopu:** A new 200mm diameter water main will be installed from the Hopuhopu reservoir, along Old Taupiri Road, but isolating the Hopuhopu management complex, and provide a direct supply to Taupiri.
- **Huntly:** The remaining cement pipes in Rayner Road, McVie Road, Harris Street and some other areas in Huntly will be replaced to help ensure continuity of supply.
- **Water reservoirs:** Suitable land will be identified and purchased for the construction of reservoirs to store water from Hamilton City. This water will then be distributed to consumers in Newstead, Tamahere and Gordonton. Design work on these reservoirs will commence during the year. Extensions to the Southern Districts water supply will continue to meet the demand.
- **Meremere:** The old cement pipes at Te Puea Ave, Te Wheoro Street and other areas in Meremere, will be replaced during the year to help ensure continuity of supply.
- **Water main:** A new water main will be installed in Horotiu Bridge Road, and across the bridge to link the Horotiu water supply with the River Road supply. The old cast iron and cement pipes in Ellery Street East, Galileo Street, Market Street and some other areas of Ngaruawahia will be replaced to help ensure continuity of supply.
- **Raglan:** The old cement pipes in Bow Street, Wainui Road, Gilmour Street and other areas of Raglan will be progressively replaced to help ensure continuity of supply. Installation of water meters in Raglan over five years will commence subject to Council agreement and consultation with the community.
- **Te Kauwhata:** Upgrades of water mains in Travers Road, Te Kauwhata will be undertaken as well as a section of the undersized rising main from the treatment plant to the Te Kauwhata reservoir. Land will be purchased for a new reservoir at Te Kauwhata.

# What we plan to do

## Operating Expenditure

Includes operation and maintenance of water collection, treatment and disposal.

Project	LTCCP	Annual Plan
	2010/11	2010/11
	\$	\$
District-wide water	278,546	309,428
District-wide water reticulation	1,434,057	1,407,677
District-wide water treatment plants	1,191,635	1,086,458
Water - Southern districts	1,626,497	1,615,314
Water - Western districts	73,846	74,445
Water - North Waikato	966,602	970,935
Water - Hopuhopu	183,219	171,343

## Operating Projects (included in totals above)

Project	LTCCP	Annual Plan
	2010/11	2010/11
	\$	\$
<b>General Districts</b>		
Asset management improvement plan implementation	5,110	5,110
Water conservation programme	22,484	22,484
<b>Hopuhopu</b>		
Condition monitoring of network assets	5,621	5,621
Structural assessment of Hopuhopu reservoir	11,242	11,242
<b>Huntly</b>		
Condition monitoring of network assets	10,220	10,220
Leak detection survey of network	16,863	16,863
Repaint Treatment Plant buildings	0	15,330
<b>Southern Districts</b>		
Condition monitoring of network assets	5,621	5,621
Leak detection survey of network	22,484	22,484
Water supply extensions	10,118	10,118
Testing backflow preventers	11,242	11,242
<b>Ngaruawahia</b>		
Condition monitoring of network assets	8,176	8,176
Leak detection survey of network	5,110	5,110
Testing backflow preventers	7,869	7,869
<b>Raglan</b>		
Leak detection survey of network	5,110	5,110

<b>Project</b>	<b>LTCCP 2010/11 \$</b>	<b>Annual Plan 2010/11 \$</b>
<b>Te Kauwhata (North Waikato)</b>		
Condition monitoring of network assets	8,176	8,176
Leak detection survey of network	8,176	8,176
Reticulation extensions to service growth	11,242	11,242
Testing backflow preventers	7,869	7,869

### **Capital Projects (greater than \$5,000)**

<b>Project</b>	<b>LTCCP 2010/11 \$</b>	<b>Annual Plan 2010/11 \$</b>
Install a new Scada system	113,740	113,740
<b>Hopuhopu</b>		
Water main renewal	74,002	74,002
Emergency renewals of pipes, valves, hydrants, pump stations	5,692	5,692
Emergency renewals of treatment plant equipment	5,692	5,692
Replace water main to Taupiri along Old Taupiri Road	113,850	113,850
<b>Huntly</b>		
Emergency renewals of treatment plant equipment	17,078	17,078
Emergency renewals of pipes, valves, hydrants, pump stations	17,078	17,078
Replace water meters	9,108	9,108
Water main renewals	258,751	73,750
Install meters at commercial premises	37,286	37,286
New intake structure at treatment plant	0	370,000
<b>General Districts</b>		
Reservoir upgrades to meet Health and Safety requirements.	0	36,225
<b>Meremere</b>		
Water supply mains renewal	169,045	95,044
<b>Ngaruawahia</b>		
Emergency renewals of treatment plant equipment	11,386	11,385
Water main replacement	129,375	55,375
Emergency renewals of pipes, valves, hydrants, pump stations	11,386	11,385
Replace water meters	7,970	7,969
Water supply network upgrade and extensions	163,013	163,012
<b>Raglan</b>		
Water main renewal	141,278	104,278
Emergency renewals of treatment plant equipment	11,386	11,385
Install water meters at residential and unmetered commercial premises	119,542	119,542

Project	LTCCP	Annual Plan
	2010/11	2010/11
	\$	\$
<b>Taupiri</b>		
Emergency renewals of pipes, valves, hydrants, pump stations	11,386	3,415
<b>Te Kauwhata (North Waikato)</b>		
Emergency renewals of treatment plant equipment	9,108	9,108
Emergency renewals of pipes, valves, hydrants, pump stations	17,078	17,078
Reticulation extensions to service growth	543,375	543,375
New storage reservoir land purchase	0	300,000
<b>Southern Districts</b>		
Reservoir renewal	6,034	6,034
Emergency renewals of pipes, valves, hydrants, pump stations	11,386	11,385
Construction of storage reservoir	828,000	828,000
Replace water meters and backflow devices	34,156	34,155
Water supply extensions	491,625	491,625
<b>Western Districts</b>		
Emergency renewals of pipes, valves, hydrants, pump stations	5,692	5,692

## Variations between the LTCCP and Annual Plan

The main variances with explanations to scheduled projects in the LTCCP and the Annual Plan are as follows:

- **Operating budget:** The operating budget variation is due to the merger of the individual budgets in the LTCCP into one district-wide budget with the exception of southern and western districts, Hopuhopu and North Waikato.
- **Health and safety:** A new budget of \$36,000 to improve health and safety requirements at all the reservoirs in the district is included in the Annual Plan.
- **Te Kauwhata:** The purchase of land for the reservoir at Te Kauwhata was budgeted in the LTCCP in 2011/12. This has been brought forward to this year's Annual Plan.

# How we know we are on track

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas.

Level of Service	Customer Measure	Target 2010/11	Technical Measure	Target 2010/11	
Provide a reliable, efficient, affordable water supply system.	Residents and/or ratepayers that are within the rated water supply areas are satisfied with the infrastructure and service.	>70%	Minimum 200kPa mains pressure in urban and rural areas.	90%	
			>24 hours planned shutdown notification.	95%	
			Response to burst mains or urgent faults within three hours.	95%	
			Restoration of service after burst mains or urgent faults within eight hours.	95%	
			Response to minor leaks (pipes/fittings/connections) within three working days.	90%	
			Response to water quality complaint (taste, colour or odour) within eight hours.	90%	
	Capital and renewal projects managed to within 10% of the total water capital budget as per Annual Plan and LTCCP programme.	Operational and maintenance expenditure managed to within 15% of budget as per the Annual Plan and LTCCP programme.	90% compliance with budget range.	Minimise lost water - % of unaccounted for water in each of the metered schemes per year.	<23%
				Maximise contributions in accordance with Council's Development Contributions Policy.	100%
				Comply with the Council Tendering and Procurement Policy to ensure competitive and fair full-cost pricing.	100%

Level of Service	Customer Measure	Target 2010/11	Technical Measure	Target 2010/11
	<p>Capital and renewal projects managed to within 10% of the total water capital budget as per Annual Plan and LTCCP programme.</p> <p>Operational and maintenance expenditure managed to within 15% of budget as per the Annual Plan and LTCCP programme.</p>	<p>90% compliance with budget range.</p> <p>90% compliance with time.</p>	<p>As each treatment plant is upgraded it will meet the Health (Drinking Water) Amendment Act 2007 within 18 months of its completion.</p>	100%
Any possible health hazards from the supply of water are minimised, and facilities provided are safe with no danger of accident or injury to users.	Number of reported illnesses per annum verified as caused by the water supply.	0%	<p>Compliance with NZ Drinking Water Standards.</p> <ul style="list-style-type: none"> <li>▪ No e-coli in drinking water at any water supply</li> <li>▪ Turbidity transgressions at each treatment plant</li> <li>▪ Priority 2 determinant transgressions</li> <li>▪ Sampling and monitoring as required in the standards.</li> </ul>	<p>Zero</p> <p>Less than two per month.</p> <p>Zero</p> <p>100%</p>
			<p>Routine inspections of critical assets:</p> <ul style="list-style-type: none"> <li>▪ Water treatment plant (weekly)</li> <li>▪ Pumpstations (monthly)</li> <li>▪ Intakes (monthly)</li> <li>▪ Reservoirs (six-monthly)</li> <li>▪ Critical pipes (annually).</li> </ul>	100% compliance.

# Estimated expenses and revenue statement - Water and Facilities

A forecast for the year ending 30 June 2011

	LTCCP 2009/10 \$000's	LTCCP 2010/11 \$000's	Annual Plan 2010/11 \$000's
<b>Revenue</b>			
Rates revenue	7,375	8,249	8,607
Finance income	212	237	627
Activity income - other than contributions and subsidies	4,285	4,497	5,381
Activity income - contributions	908	998	998
Activity income - subsidies	0	0	5
Less internal interest	(212)	(237)	(627)
<b>Activity Revenue</b>	<b>12,568</b>	<b>13,744</b>	<b>14,991</b>
<b>Expenditure</b>			
Depreciation and amortisation expense	4,863	5,219	5,207
Personnel costs	3,479	3,720	2,769
Finance costs	1,040	1,502	1,761
Activity expenditure	8,514	9,045	9,998
Indirect costs	2,097	2,230	980
Less internal interest	(420)	(742)	(931)
<b>Activity Expenditure</b>	<b>19,573</b>	<b>20,974</b>	<b>19,784</b>
<b>Activity Surplus/(Deficit)</b>	<b>(7,005)</b>	<b>(7,230)</b>	<b>(4,793)</b>
Council reserves	(297)	(192)	(235)
General rate	8,761	7,271	5,493
Replacement reserves	1,304	1,244	1,215
Targeted rate reserves - capital	(756)	(576)	(557)
Targeted rate reserves - operational	1,740	1,725	1,393
Income applied to capital	(3,747)	(2,242)	(2,516)
<b>Total Surplus/(Deficit) Funding</b>	<b>7,005</b>	<b>7,230</b>	<b>4,793</b>



# Estimated capital funding requirements - Water and Facilities

A forecast for the year ending 30 June 2011

	LTCCP 2009/10 \$000's	LTCCP 2010/11 \$000's	Annual Plan 2010/11 \$000's
<b>Capital Expenditure</b>			
Legislation/standards	852	131	85
Growth/demand	4,090	4,069	4,369
Level of service	1,333	1,350	1,506
Renewal	5,281	3,013	5,710
External loan repayments	913	966	993
Internal loan repayments	10	10	175
<b>Total Capital Funding Requirements</b>	<b>12,479</b>	<b>9,539</b>	<b>12,838</b>
<b>Funded By</b>			
Council reserves	108	447	446
General rate	(1,692)	145	(45)
Replacement reserves	4,921	4,182	4,685
Targeted rate reserves - capital	2,729	1,476	1,748
Targeted rate reserves - operational	(159)	(668)	(679)
External loans raised	2,825	1,715	4,167
Income applied to capital	3,747	2,242	2,516
<b>Total Funding</b>	<b>12,479</b>	<b>9,539</b>	<b>12,838</b>

## Variations between the LTCCP and Annual Plan

The variations between the LTCCP and the Annual Plan arose from the restructure of Council during the year. The number of core groups within Council increased and the departments within the core groups have been realigned in accordance with the new structure.

# Roading and Projects

This activity contributes to achieving the following community outcomes:

Accessible Waikato	Active Waikato	Educated Waikato	Green Waikato	Sustainable Waikato	Safe Waikato	Thriving Waikato	Vibrant Waikato	Well Waikato
✓	✓	✓	✓	✓	✓	✓		✓

Roading has the highest expenditure of any of Council's activities. This group of activities includes operational, planning and design of roads, as well as design, project management and supervision for parks and reserves, roading, stormwater, water and wastewater capital and renewal projects.

Council also provides a fire control service outside the urban fire districts to enable a quick response to rural fires. This is achieved through cooperation with the New Zealand Fire Service and the use of Council and contractor resources. A District Fire Plan is updated annually, which details the responsibilities, resources and procedures that are used to meet these objectives.

## The Road Network

The transport network provides all weather access and efficient movement of vehicles between communities within the district. Roads are the major component of the transport system, and represent a significant investment.

In addition to Council's roads, there are also significant stretches of state highway passing through the district that form an integral part of the transportation network, connecting the regions and major cities. State Highway 1 almost bisects the district from north to south, therefore the rapid development of the Auckland to Cambridge (Waikato) Expressway is important. The 'interim' State Highways 39 and 1B continue to attract increasingly higher traffic volumes. Highways 26 and 23 provide important links between Hamilton and Morrinsville and Raglan respectively.

This activity is also made up of a number of sub-activities, including pavement and drainage maintenance, surface water channels, carriageway resurfacing, pavement renewal and unsealed roads.

Council receives subsidy funding of around 50 per cent for certain maintenance, renewal, safety and upgrading works on the roading network. This subsidy has been reduced by approximately \$8 million by New Zealand Transport Agency (NZTA), the funding agency, over the three year period from 2009/10 to 2011/12.

### **Network, pavement and drainage maintenance, surface water channels**

Regular maintenance of the roading network ensures that the asset is maintained in a safe and serviceable condition, while extending the life of the asset to protect Council's investment.

- **Maintenance of the roading network:** Includes addressing surface faults and ensuring that drainage is well maintained.

- **Maintenance of the road surface:** Includes the repair of potholes and seal failures, as well as the regular grading of unsealed roads.
- **Drainage maintenance:** Includes the clearing and renewing of side drains and the repair and replacement of drainage systems and installation of kerb and channel and small culverts.

## Key projects for 2010/11

- **Ruapuke:** Ruapuke Road seal extension.

## What we plan to do

### Project

	<b>LTCCP Projected Cost 2010/11 \$</b>	<b>Annual Plan Projected Cost 2010/11 \$</b>
<b>Pavement and Drainage Maintenance and Surface Water Channels</b>		
Pavement maintenance	515,000	250,000
Surface water channel maintenance	201,600	201,600
Drainage maintenance	540,000	325,000
<b>Carriageway Resurfacing and Pavement Renewal</b>		
125km of sealed roads are resurfaced	4,720,876	3,900,000
12.5km of area wide pavement treatment	6,561,382	6,132,382
1 km thin asphalt	130,000	130,000
<b>Unsealed Roads</b>		
Cost of seal extension	1,237,437	2,311,192
Length of seal extension	0.9km	3.12km
Unsealed upgrade	134,685	134,685
Isolated improvements	862,000	510,000

### Area Wide Treatment (AWT)

Area-wide treatment in 2010/11 will be selected from the following roads:

- Kimihia Road
- Middle Road
- Waingarō Road
- Okaeria Road
- Woodlands Road
- Holland Road
- Seddon Road
- Tahuna Road

### Seal Extension

Seal extensions in 2010/11 will be selected from the following roads:

- Ruapuke Road
- Maungatawhiri Road
- Ranstead Road
- Puke Road

# Variations between the LTCCP and Annual Plan

The main variances with explanations to scheduled projects in the LTCCP and the Annual Plan are as follows:

- **Subsidy Reduction:** The New Zealand Transport Agency has reduced its subsidy to Council for road maintenance by \$2,081,876 (gross). This funding reduction will require Council to defer non-urgent maintenance and reduce the carriageway resurfacing and pavement renewal work programmes.
- **Area-wide treatment:** For Highway 22, Piako, Horotiu and Te Kowhai Roads have been advanced into the 2010 year. These projects will be replaced by area-wide treatment on other roads in the district.
- **Seal extension:** Work on Maungatawhiri Road will be brought forward to take advantage of competitive pricing and resource availability. This programme change will also reduce the future size of the rural seal extension programme and create more balance over the LTCCP period.

# Bridges

Council is responsible for over 296 bridges and culverts throughout the district, which serve as an important and vital component of the road network. Timely and appropriate maintenance is carried out to maximise the serviceable life of these structures. Generally bridges and culverts are replaced when it is no longer viable or safe to maintain them.

The district has a number of single lane bridges, which may be upgraded and widened over time, particularly if they are impacting on safety, and as traffic volumes increase.

Council also aims to ensure that its bridge structures are sound and safe for the loads they are required to carry. Inspections are undertaken every two years.

## Key projects for 2010/11

- **Rotowaro Road:** Repair twin culverts at route position 10,900m on Rotowaro Road.

## What we plan to do

### Project

	<b>LTCCP Projected Cost 2010/11</b>	<b>Annual Plan Projected Cost 2010/11</b>
	<b>\$</b>	<b>\$</b>
Bridge maintenance	730,500	600,000

# Variations between the LTCCP and Annual Plan

The one variance with explanation to scheduled projects in the LTCCP and the Annual Plan is as follows:

- **Subsidy reduction:** The New Zealand Transport Agency has reduced its subsidy to Council for bridge maintenance by \$130,500. This funding reduction will require Council to defer non-urgent maintenance.

# Corridor Maintenance

The transport network includes not only the paved road and footpath surfaces, but also the land between the property boundaries that make up the road reserve, all of which is referred to as the transport corridor.

Corridor maintenance activities include: traffic services (signs and road marking), carriageway (street) and amenity lighting (including some under verandah lights), amenity works/corridor maintenance (mowing, weed spraying, street cleaning, kerb sweeping and catch pit cleaning, litter patrol and bin cleaning), removal of graffiti, and the maintenance of railway/road level crossing warning devices.

Our aim is to provide an appropriate level of service that achieves road safety, efficient traffic flow and consistent appearance of the roading network at an affordable cost.

## Key projects for 2010/11

- **Maintenance:** Council plans to maintain the road corridors to a standard that meets the specified service levels.

## What we plan to do

### Project

	<b>LTCCP Projected Cost 2010/11 \$</b>	<b>Annual Plan Projected Cost 2010/11 \$</b>
Amenity lighting	10,500	10,500
Traffic services	498,750	498,750
Carriageway lighting	180,000	180,000
Street cleaning and amenity maintenance	86,268	86,268

## Variations between the LTCCP and Annual Plan

Nil

# Footpaths and Cycleways

This activity improves the quality of our pedestrian infrastructure by repairing or replacing damaged footpaths and installing new ones where appropriate to ensure that walking destinations are linked.

Much of the district's walking network is included in the road reserve (i.e. is placed alongside the road) while other walkways run off-road or into our many parks and reserves. To encourage more walking it is important that these walkways are connected and readily accessible. Where repairs and new installation of footpaths is adjacent to the road edge, the kerb and channel and associated drainage system is often repaired or installed in conjunction with the footpath works.

Council is currently revising its walking and cycling strategy to ensure good alignment and planning of footpath, walkway priorities and funding.

## Key projects for 2010/11

- **Footpaths:** Council plans to maintain and develop the footpath network in line with the specified service levels, including Inglis Road (Glen Afton) footpath.

## What we plan to do

Project	LTCCP	Annual Plan
	Projected Cost	Projected Cost
	2010/11	2010/11
	\$	\$
Footpaths	510,250	327,983

## Variations between the LTCCP and Annual Plan

The one variance with explanation to scheduled projects in the LTCCP and the Annual Plan is as follows:

- **Subsidy reduction:** The New Zealand Transport Agency has removed its footpath subsidy to Council. This change will require Council to reduce its footpath maintenance and renewal programme by \$182,267 by deferring capital works.

# Network Administration

This activity includes the administration of the transportation network, including Council's in-house maintenance, design and project management teams. Council's transportation group is responsible for the asset management and operation of the transportation network. Under the Land Transport Management Act 2003, Council is required to produce a Land Transport Programme that is consistent with the New Zealand Transport Strategy and the Regional Land Transport Strategy.

## Key projects for 2010/11

- **Management and administration:** Land transport programme administration, pavement management system administration, renewal of the Roding Asset Maintenance Management (RAMM) asset database contract and management of the maintenance, design and project management teams.

## What we plan to do

# Passenger Transport

Council in partnership with Environment Waikato contributes to the availability of quality bus services within the district. Council aims to support and encourage services where the community signals a need for them, where they will be supported by patronage and where they can be provided at reasonable cost.

The management of service levels for the actual bus service lies with Environment Waikato. The services currently supported include:

- Huntly internal service
- Hamilton to Ngaruawahia/Huntly
- Te Kauwhata/Meremere to Pukekohe
- Raglan to Hamilton.

Council also maintains and provides bus stops and some bus shelters for these services.

## Key projects for 2010/11

- **Existing services:** Council intends to maintain the four existing bus routes.

## What we plan to do

Project	LTCCP	Annual Plan
	2010/11	2010/11
	\$	\$
Huntly internal passenger transport	12,694	12,360
Hamilton to Ngaruawahia/Huntly passenger transport	199,752	194,500
Te Kauwhata/Meremere to Pukekohe passenger transport	2,403	2,403
Raglan to Hamilton passenger transport	93,087	90,640
Bus shelter installation	25,675	25,675

## Variations between the LTCCP and Annual Plan

The one variance with explanation to scheduled projects in the LTCCP and the Annual Plan is as follows:

- **Passenger transport:** Council expects increased passenger usage to reduce expenses on the Hamilton to Ngaruawahia/Huntly and Raglan to Hamilton routes.

# Road Safety

The aim of Council's road safety activity is to reduce the incidence and severity of crashes in the district in line with New Zealand Transport Agency's 'Safer Journeys – New Zealand's Road Safety Strategy to 2020', Council's initiatives for safety address engineering, education, and enforcement.

Council's Road Safety Coordinator works closely with both local and neighbouring communities to help them develop and implement educational and promotional initiatives. Council staff work closely with the Police to coordinate other safety initiatives.

Council has implemented a safety management system to ensure that all decisions about maintenance and construction are made within the context of improving safety.

## Key projects for 2010/11

- **Road safety:** Numerous road safety campaigns are scheduled to be implemented during 2010/11.

## What we plan to do

Project	LTCCP	Annual Plan
	2010/11	2010/11
	\$	\$
New Zealand Transport Agency minor safety	1,554,500	1,524,593
Road safety education	156,104	179,423



# Variations between the LTCCP and Annual Plan

The main variances with explanations to scheduled projects in the LTCCP and the Annual Plan are as follows:

- **Subsidy reduction:** There is a reduced minor safety subsidy available from New Zealand Transport Agency due to reduced programme.
- **Subsidy increase:** The Road Safety programme increased due to the increase in subsidy from New Zealand Transport Agency.

## How we know we are on track

Within the framework of applicable legislation we aim to provide consistent service levels in the following areas:

Level of Service	Customer Measure	Target 2010/11	Technical Measure	Target 2010/11
Provision of an affordable transportation network.	Capital projects as consulted in the Annual Plan and LTCCP, are implemented on time and within 5% of budget. 85% of projects completed within timeframe.	100%	All NZTA subsidised projects comply with NZTA funding requirements.	100%
Provision of a well maintained transportation network.	Residents are satisfied with the Waikato District's roads overall.	66%	Network (including footpath network) maintained in accordance with the maintenance contract conditions and available budget.	100%
Safe movement of people and vehicles on the network.	Valid complaints per annum regarding safety of road alignment and condition.	<10 per annum.	Fatal road crashes where road factors are implicated.	Zero
			All new roads are designed in compliance with NZTA approved standards.	100%
			Safety audits actioned and implemented in accordance with NZTA requirements.	100%

# Estimated expenses and revenue statement - Roading and Projects

A forecast for the year ending 30 June 2011

	LTCCP 2009/10 \$000's	LTCCP 2010/11 \$000's	Annual Plan 2010/11 \$000's
<b>Revenue</b>			
Finance income	117	193	155
Activity income - other than contributions and subsidies	787	776	622
Activity income - contributions	2,660	2,698	2,698
Activity income - subsidies	12,199	12,655	11,103
Less internal interest	(117)	(193)	(155)
<b>Activity Revenue</b>	<b>15,646</b>	<b>16,129</b>	<b>14,423</b>
<b>Expenditure</b>			
Depreciation and amortisation expense	7,644	8,058	7,885
Personnel costs	2,561	2,634	2,502
Finance costs	1,061	1,223	1,225
Activity expenditure	6,716	6,732	7,011
Indirect costs	1,507	1,608	1,381
Less internal interest	(57)	(59)	(89)
<b>Activity Expenditure</b>	<b>19,432</b>	<b>20,196</b>	<b>19,915</b>
<b>Activity Surplus/(Deficit)</b>	<b>(3,786)</b>	<b>(4,067)</b>	<b>(5,492)</b>
Council reserves	(1,692)	(1,692)	(1,898)
General rate reserves - net transfers	15,695	16,516	16,010
Replacement reserves	344	0	(598)
Targeted rate reserves - operational	(981)	(1,002)	(1,002)
Income applied to capital	(9,580)	(9,755)	(7,020)
<b>Total Surplus/(Deficit) Funding</b>	<b>3,786</b>	<b>4,067</b>	<b>5,492</b>

# Estimated capital funding requirements - Roading and Projects

A forecast for the year ending 30 June 2011

	LTCCP 2009/10 \$000's	LTCCP 2010/11 \$000's	Annual Plan 2010/11 \$000's
<b>Capital Expenditure</b>			
Growth/demand	1,751	1,570	1,699
Level of service	5,152	5,110	5,731
Renewal	11,975	11,748	9,318
External loan repayments	1,318	1,560	1,629
<b>Total Capital Funding Requirements</b>	<b>20,196</b>	<b>19,988</b>	<b>18,377</b>
<b>Funded By</b>			
Council reserves	1,260	1,451	1,451
General rate	424	506	506
Replacement reserves	5,335	5,517	5,517
Targeted rate reserves - capital	12	12	12
External loans raised	3,585	2,747	3,871
Income applied to capital	9,580	9,755	7,020
<b>Total Funding</b>	<b>20,196</b>	<b>19,988</b>	<b>18,377</b>

## Variations between the LTCCP and Annual Plan

The change in subsidy from New Zealand Transport Agency has made it necessary for Council to review its work programmes as reported under the individual sections of the group.

Further variations between the LTCCP and the Annual Plan arose from the restructure of Council during the year. The number of core groups within Council increased and the departments within the core groups have been realigned in accordance with the new structure.

# Council Controlled Organisations

**The Council owns shares in three Council Controlled Organisations (CCOs). These organisations independently manage facilities and deliver services. The following information explains what the organisations do and how their performance is measured.**

## Strada Corporation Limited

### Why does it exist?

Strada Corporation Limited (formerly Tanlaw Corporation prior to 1 July 2009) was established in 1992 as a wholly owned Council controlled organisation. Council wished to separate the development of its work programme and planning from the physical works. Strada was established to achieve this and to operate as a profitable business for the benefits of the Council, and ultimately Waikato District ratepayers. The Council holds shares in this organisation as this operation provides roading and related services, which are seen as being part of the core business of Council. Since its formation, the company has traded profitably and provided significant dividends that supplement Council's income.

Strada provides services to Waikato District Council and a number of other clients. The relationship between Council and Strada Corporation is at arm's length and most of the work is fully contestable through the tender process.

### What does it do?

Strada's core business is civil engineering, road construction and maintenance, quarry operations, drainage and subdivision work and any associated business.

## Performance measures

The initial performance measures show best estimates and will be reviewed on a year-by year basis to ensure that the products being offered continue to provide state of the art and cost effective processes for the shareholders.

<b>Performance measures</b>	<b>2010/11</b>
Ratio of consolidated shareholders' funds to total assets	55%
Net profit after tax as a percentage of average shareholders' funds	4.5%
Debt/equity ratio	30:70
Interest coverage	2:1

# Waikato Regional Airport

## Why does it exist?

In December 1995, the Council along with four other local authorities purchased the Crown's 50 per cent shareholding in the Waikato Regional Airport Limited . The purchase increased Council's shareholding to 15.625 per cent. Council considers that the airport is a significant infrastructural asset for the region and is important for economic growth and development. For this reason, the Council has elected to retain its shareholding. In addition, the LGA defines shareholding in an airport as a strategic asset.

## What does it do?

The company's objectives are to provide affordable, reliable and safe access to the air transport system and to enhance the economic development of the Waikato Region on a commercially sound basis.

<b>Performance measures</b>	<b>2010/11</b>
Net profit after tax as a percentage of average shareholders' funds	0.76%
Net profit after tax to total assets	0.55%
Net profit before tax/interest to average shareholders' funds	3.29%
Debt/equity ratio	27:73

# Local Authority Shared Services Limited

Local authorities of the Waikato Region have established Local Authority Shared Services (LASS) Ltd as a Council controlled organisation by way of a company, in which each local authority will have a single share. This company will be used as an umbrella for future development of shared services through the region. The company was established during 2005/06. LASS Ltd is jointly owned by the 13 local authorities of the region, being Environment Waikato, Hamilton City Council, Franklin District Council, Hauraki District Council, Matamata-Piako District Council, Otorohanga District Council, Rotorua District Council, South Waikato District Council, Taupo District Council, Thames-Coromandel District Council, Waikato District Council, Waipa District Council and Waitomo District Council.

## Why does it exist?

The local authorities of the Waikato Region have worked closely together over a number of years on mutually beneficial joint projects. These projects have demonstrated the benefits that can be gained both in terms of outcomes achieved and reduction in costs to the community.

The Councils believe that the company will generate savings through economies of scale and through additional purchasing power and the ability to recover costs.

## What does it do?

There are a number of services provided by local authorities, particularly in respect of information collection and management, where improved services at lower aggregate cost can be achieved by having a number of authorities participate in purchase or development of the infrastructure for the service, and ongoing operation of it. Historically, the above have been addressed by one Council developing the service and sharing it with others on an agreed basis.

LASS has currently three shared service activities operating; Shared Valuation Data Services, Waikato Regional Transport Model and Waikato Regional Aerial Photography. Waikato District Council is a participant in the latter two.

## Performance measures

The initial performance measures show best estimates and will be reviewed on a year-by-year basis to ensure that the products being offered continue to provide state of the art and cost effective processes for the shareholders.

<b>Performance measures</b>	<b>2010/11</b>
Positive cash flow equity ratio	40%.
Customer satisfaction	90%.
Expenditure shall not exceed budget unless prior approval is obtained from Directors	5%
The CEO will report on business operations and financial position	6 monthly

# Forecast Financial Information

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# Statement of prospective comprehensive income

A forecast for the year ending 30 June 2011

	LTCCP 2009/10 NZ\$000's	LTCCP 2010/11 NZ\$000's	Annual Plan 2010/11 NZ\$000's
<b>Income</b>			
Rates income - targeted rates and general rates	39,142	40,839	41,307
Finance income	174	277	279
Activity income - other than contributions and subsidies	9,463	10,202	10,429
Activity income - contributions	3,568	3,695	3,695
Activity income - subsidies	12,199	12,655	11,108
Gains/(loss) on the revaluation of investment properties	14	15	0
<b>Total Income</b>	<b>64,560</b>	<b>67,683</b>	<b>66,818</b>
<b>Expenditure</b>			
Audit fees	83	86	101
Depreciation and amortisation expense	13,981	15,014	14,432
Personnel costs	15,347	16,078	15,878
Finance costs	1,960	2,271	2,313
Activity expenditure	21,569	21,521	23,054
Other expenditure	524	545	544
<b>Total operating expenditure</b>	<b>53,464</b>	<b>55,515</b>	<b>56,322</b>
<b>Surplus/(Deficit) before tax</b>	<b>11,096</b>	<b>12,168</b>	<b>10,496</b>
<b>Other comprehensive income</b>			
Revaluation gains/(losses) taken to Equity - Property, Plant and Equipment	24,093	11,136	10,264
<b>Total comprehensive Income</b>	<b>35,189</b>	<b>23,304</b>	<b>20,760</b>



# Reconciliation statement of prospective comprehensive income with estimated consolidated cost of service statement

A forecast for the year ending 30 June 2011

	LTCCP 2009/10 NZ\$000's	LTCCP 2010/11 NZ\$000's	Annual Plan 2010/11 NZ\$000's
<b>Income</b>			
Statement of prospective comprehensive income (pg 74)	64,560	67,683	66,818
Consolidated estimated cost of service statement (pg 79)	32,890	35,091	33,530
<b>Difference</b>	<b>31,670</b>	<b>32,592</b>	<b>33,288</b>
<b>The difference is due to the following revenue items:</b>			
Investment income	174	277	279
Penalties	592	610	612
Asset revaluation	14	15	0
Treasury income	0	0	308
General rate	30,890	31,690	32,089
	<b>31,670</b>	<b>32,592</b>	<b>33,288</b>
<b>Expenditure</b>			
Statement of prospective comprehensive income (pg 74)	53,464	55,515	56,322
Consolidated estimated cost of service statement (pg 79)	52,880	54,885	53,507
<b>Difference</b>	<b>584</b>	<b>630</b>	<b>2,815</b>
<b>The difference is due to the following expenditure items:</b>			
Rate remissions	233	244	243
Penalty remissions	232	240	240
External interest	126	140	2,255
Revaluation	0	0	72
Other	1	1	1
Landfill provision	(8)	5	4
	<b>584</b>	<b>630</b>	<b>2,815</b>

# Statement of prospective changes in equity

A forecast for the year ending 30 June 2011

	LTCCP 2009/10 NZ\$000's	LTCCP 2010/11 NZ\$000's	Annual Plan 2010/11 NZ\$000's
<b>Equity at beginning of year</b>			
Retained earnings	480,450	527,756	532,354
Other reserves - Revaluation	487,661	511,536	480,136
Other reserves - Restricted	57	57	29
Other reserves - Council created	4,845	9,351	931
Other reserves - Special rates and user pays	9,455	(11,778)	(2,973)
Other reserves - Capital replacement fund	(7,902)	(25,522)	(10,063)
Other reserves - Development contribution	2,441	578	(2,232)
Other reserves - Fair value through equity	123	123	123
<b>Total equity at beginning of year</b>	<b>977,130</b>	<b>1,012,101</b>	<b>998,305</b>
<b>Comprehensive income for the year</b>			
Retained earnings	11,096	12,168	10,496
Other reserves - Revaluation	24,093	11,136	10,264
<b>Total comprehensive income for the year</b>	<b>35,189</b>	<b>23,304</b>	<b>20,760</b>
<b>Transfers to / from retained earnings</b>			
Retained earnings	36,210	22,232	299
Other reserves - Restricted	0	0	0
Other reserves - Council created	4,506	2,669	756
Other reserves - Special rates and user pays	(21,233)	(16,024)	(860)
Other reserves - Capital replacement fund	(17,620)	(8,400)	(80)
Other reserves - Development contribution	(1,863)	(477)	(115)
<b>Total transfers to/from retained earnings</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other reserve movements</b>			
Revaluation Reserve Other	(218)	0	0
<b>Equity at end of year</b>			
Retained Earnings	527,756	562,156	543,150
Other reserves - Revaluation	511,536	522,672	490,400
Other reserves - Restricted	57	57	29
Other reserves - Council created	9,351	12,020	1,687
Other reserves - Special rates and user pays	(11,778)	(27,802)	(3,833)
Other reserves - Capital replacement fund	(25,522)	(33,922)	(10,143)
Other reserves - Development contribution	578	101	(2,347)
Other reserves - Fair value through equity	123	123	123
<b>Total equity at end of year</b>	<b>1,012,101</b>	<b>1,035,405</b>	<b>1,019,066</b>

# Statement of prospective financial position

A forecast for the year ending 30 June 2011

	LTCCP 2009/10 NZ\$000's	LTCCP 2010/11 NZ\$000's	Annual Plan 2010/11 NZ\$000's
<b>Assets</b>			
Current assets			
Cash and cash equivalents	732	2,386	1,420
Debtors and other receivables	7,780	8,032	8,330
Biological assets	0	0	56
Prepayments	153	154	231
<b>Total Current Assets</b>	<b>8,665</b>	<b>10,572</b>	<b>10,037</b>
<b>Non-current Assets</b>			
Property, plant and equipment	1,039,573	1,064,782	1,052,294
Intangible assets	2,766	2,581	2,543
Investment property	545	560	615
Other financial assets	8,069	8,031	7,994
Total non-current assets	1,050,953	1,075,954	1,063,446
<b>Total Assets</b>	<b>1,059,618</b>	<b>1,086,526</b>	<b>1,073,483</b>
<b>Liabilities</b>			
Current liabilities			
Creditors and other payables	9,575	9,605	11,015
Employee entitlements	1,540	1,617	1,755
Borrowings	15,083	268	268
<b>Total Current Liabilities</b>	<b>26,198</b>	<b>11,490</b>	<b>13,038</b>
<b>Non-current liabilities</b>			
Provisions	868	873	880
Employee entitlements	120	123	56
Borrowings	20,331	38,635	40,051
Derivative financial instruments			392
Total non-current liabilities	21,319	39,631	41,379
<b>Total Liabilities</b>	<b>47,517</b>	<b>51,121</b>	<b>54,417</b>
<b>Net Assets</b>	<b>1,012,101</b>	<b>1,035,405</b>	<b>1,019,066</b>
Equity			
Retained earnings	527,756	562,156	543,150
Other reserves	484,345	473,249	475,916
<b>Total Equity</b>	<b>1,012,101</b>	<b>1,035,405</b>	<b>1,019,066</b>

# Statement of prospective cash flows

A forecast for the year ending 30 June 2011

	LTCCP 2009/10 NZ\$000's	LTCCP 2010/11 NZ\$000's	Annual Plan 2010/11 NZ\$000's
<b>Cash flows from Operating Activities</b>			
Receipts from rates revenue	39,064	40,771	41,221
Subsidies received	12,132	12,609	11,615
Contributions received	3,568	3,695	3,695
Receipts from activities revenue	8,964	10,091	10,492
Interest received	174	277	279
Dividends received	0	0	0
Payments to suppliers	(22,270)	(22,179)	(23,791)
Payments to employees	(15,228)	(15,998)	(15,768)
Interest paid	(1,916)	(2,213)	(2,255)
<b>Net Cash from Operating Activities</b>	<b>24,488</b>	<b>27,053</b>	<b>25,488</b>
<b>Cash flows from investing activities</b>			
Proceeds from sale of property, plant and equipment	4,536	140	102
Community loans repayments received	37	39	95
Purchase of intangible assets	(1,100)	(365)	(363)
Purchase of property, plant and equipment	(42,662)	(28,702)	(30,579)
Acquisition of investments	(1,875)	0	0
<b>Net cash from Investing Activities</b>	<b>(41,064)</b>	<b>(28,888)</b>	<b>(30,745)</b>
<b>Cash flows from Financing Activities</b>			
Proceeds from borrowings	18,016	19,508	21,609
Repayment of borrowings	(1,424)	(16,019)	(16,019)
<b>Net cash from Financing Activities</b>	<b>16,592</b>	<b>3,489</b>	<b>5,590</b>
Net decrease/increase in cash, cash equivalent and bank overdrafts	16	1,654	333
Cash, cash equivalents and bank overdrafts at the beginning of the year	716	732	1,087
<b>Cash, Cash Equivalents and Bank Overdrafts at 30 June</b>	<b>732</b>	<b>2,386</b>	<b>1,420</b>

# Consolidated estimated cost of service statement

A forecast for the year ending 30 June 2011

	LTCCP 2009/10 NZ\$000's	LTCCP 2010/11 NZ\$000's	Annual Plan 2010/11 NZ\$000's
<b>Income</b>			
Rates income - targeted rates	7,660	8,538	8,607
Finance income	605	743	819
Activity income - other than contributions and subsidies	9,463	10,202	10,119
Activity income - contributions	3,568	3,696	3,696
Activity income - subsidies	12,199	12,655	11,108
Less internal interest	(605)	(743)	(819)
<b>Total Income</b>	<b>32,890</b>	<b>35,091</b>	<b>33,530</b>
<b>Expenditure</b>			
Audit fees	83	86	101
Depreciation and amortisation expense	13,981	15,013	14,433
Personnel costs	15,347	16,079	15,878
Finance costs	2,858	3,428	3,482
Activity expenditure	21,621	21,573	23,107
Indirect costs	0	0	(72)
Other expenditure	58	60	60
Less internal interest	(1,068)	(1,354)	(1,367)
<b>Total Operating Expenditure</b>	<b>52,880</b>	<b>54,885</b>	<b>55,622</b>
<b>Surplus/(Deficit) before tax</b>	<b>(19,990)</b>	<b>(19,794)</b>	<b>(22,092)</b>
Council reserves	(2,128)	(2,372)	(2,610)
General rate - net transfers	33,947	32,952	33,583
Replacement reserves	1,561	1,223	976
Targeted rate reserves - capital	(1,737)	(1,579)	(1,254)
Targeted rate reserves - operational	1,706	1,693	1,393
External loans raised	22	0	0
Income applied to capital	(13,381)	(12,123)	(9,996)
<b>Total Surplus/(Deficit) Funding</b>	<b>19,990</b>	<b>19,794</b>	<b>22,092</b>

# Consolidated estimated capital funding requirements

A forecast for the year ending 30 June 2011

	LTCCP 2009/10 NZ\$000's	LTCCP 2010/11 NZ\$000's	Annual Plan 2010/11 NZ\$000's
<b>Capital Expenditure</b>			
Legislation/standards	852	131	85
Growth/demand	6,085	5,888	6,238
Level of service	7,153	7,086	8,523
Renewal	18,108	15,962	15,813
External loan repayments	2,434	2,746	2,798
Internal loan repayments	494	522	528
<b>Total Capital Projects</b>	<b>35,126</b>	<b>32,335</b>	<b>33,985</b>
<b>Funding</b>			
Council reserves	1,640	2,156	2,089
General rate - net transfers	(758)	1,204	986
Replacement reserves	11,649	11,471	11,252
Targeted rate reserves - capital	2,741	1,488	1,760
Targeted rate reserves - operational	(59)	(668)	(679)
Asset sales	122	53	103
External loans raised	6,410	4,508	8,478
Income applied to capital	13,381	12,123	9,996
<b>Total Funding</b>	<b>35,126</b>	<b>32,335</b>	<b>33,985</b>

# Reconciliation statement of estimated capital funding requirements and prospective cash flows

A forecast for the year ending 30 June 2011

	LTCCP 2009/10 NZ\$000's	LTCCP 2010/11 NZ\$000's	Annual Plan 2010/11 NZ\$000's
<b>Capital Expenditure</b>			
Total capital projects	35,126	32,335	33,985
Purchase of intangible assets	1,100	365	363
Purchase of property, plant and equipment	42,662	28,702	30,579
<b>Difference</b>	<b>(8,636)</b>	<b>3,268</b>	<b>3,043</b>
<b>The difference is due to the following items:</b>			
Loan repayments	2,928	3,268	3,043
Projects carried forward from previous year	(11,564)	0	0
	<b>(8,636)</b>	<b>3,268</b>	<b>3,043</b>

# Statement of Accounting Policies

## **Reporting Entity**

Waikato District Council is a territorial authority governed by the Local Government Act 2002 (LGA 2002) and is domiciled in New Zealand.

The Waikato District Council group (the Council) consists of the ultimate parent The Waikato District Council and its 100 per cent owned subsidiary Strada Corporation Limited (Strada). Strada has 100 per cent ownership of Pemberton Construction Limited. Strada is also a 50 per cent party to a Joint Venture Agreement, Waikato Quarries Limited. All the companies, in which Council has an interest, directly or through Strada, are incorporated and domiciled in New Zealand.

The Council's primary objective is to provide goods and services for the community or social benefit rather than making a financial return. Accordingly, Council has designated itself and the group as public benefit entities for the purposes of New Zealand equivalents to International Financial Reporting Standards (NZ IFRS).

## **Basis Of Preparation**

### ***Statement of compliance***

Council's financial statements have been prepared in accordance with the requirements of LGA 2002, which includes the requirement to comply with New Zealand Generally Accepted Accounting Practice (NZ GAAP).

These financial statements have been prepared in accordance with NZ GAAP. They comply with NZ IFRS, and other applicable Financial Reporting Standards, as appropriate for public benefit entities. The financial statements incorporated in the LTCCP have been prepared in compliance with Financial Reporting Standard No. 42 (FRS 42): Prospective Financial Statements.

### ***Measurement base***

The financial statement has been prepared on a historical cost basis, modified by the revaluation of land and buildings, certain infrastructural assets, investment properties, and certain financial instruments (including derivative instruments).

The actual results for the 2008/2009 financial year, and the Annual Plan financial performance and cash flows for the 2009/10 financial year, as modified by

known changes, have been used to arrive at the opening balances for the Annual Plan as at 1 July 2010.

### ***Functional and presentation currency***

The financial statements are presented in New Zealand dollars and all values are rounded to the nearest thousand dollars (\$000's). The functional currency of the Council is New Zealand dollars.

### ***Changes in accounting policies***

The accounting policies set out below have been applied consistently to all periods presented in these prospective financial statements.

Long Service Leave, previously on actual basis, is now accounted for on the actuarial basis.

## **Significant Accounting Policies**

### ***Basis of consolidation***

The Council has not consolidated the prospective financial statements to include its subsidiary Strada and group, because Council believes the consolidation does not enhance the understanding of Council's core activities and services.

### ***Revenue***

Revenue is measured at the fair value of the consideration received or receivable.

Rates are set annually by a resolution from Council and relate to a financial year. All ratepayers are invoiced within the financial year to which the rates have been set. Rates are recognised when levied.

Water billing revenue is recognised on an accrual basis. Unbilled usage, as a result of unread meters at year-end, is accrued on an average usage basis.

The Council receives government grants from New Zealand Transport Agency, which subsidises part of the Council's costs in maintaining the local roading infrastructure. The subsidies are recognised as revenue upon entitlement as conditions pertaining to eligible expenditure have been fulfilled.

Revenue from the sale of goods is recognised when a product is sold to the customer. Revenue from the rendering of services is recognised by reference to the stage of completion of the transaction at balance date, based on the actual service provided as a percentage of the total services to be provided.



Rental income from investment properties is recognised as revenue on a straight-line basis over the term of the lease.

Traffic and parking infringements are recognised when tickets are issued.

Where a physical asset is acquired for nil or nominal consideration, the fair value of the asset received is recognised as income. Assets vested in the Council are recognised as income when control over the asset is obtained.

Development contributions and financial contributions are recognised as revenue when the Council provides, or is able to provide, the service for which the contribution was charged. Otherwise, development contributions and financial contributions are recognised as liabilities until such time as the Council provides, or is able to provide, the service.

Interest income is recognised using the effective interest method.

Dividends receivable are recognised when the right to receive the payment has been established.

#### **Construction contracts**

Profits on contracts are recognised progressively over the period of each contract. The amount included in the statement of comprehensive income, and the value of the contract work in progress, are established by assessment of individual contracts taking into account the proportion of work completed, cost analysis and estimated final results.

Foreseeable losses on a contract are recognised immediately.

#### **Borrowing costs**

Borrowing costs are recognised as an expense in the period in which they are incurred.

#### **Grant expenditure**

Non-discretionary grants are those grants that are awarded if the grant application meets the specified criteria and are recognised as expenditure when an application that meets the specified criteria for the grant has been received.

Discretionary grants are those grants where the Council has no obligation to award on receipt of the grant application and are recognised as expenditure when a successful applicant has been notified of the Council's decision.

#### **Income tax**

Income tax expense in relation to the surplus or deficit for the period comprises current tax and deferred tax.

Current tax is the amount of income tax payable based on the taxable profit for the current year, plus any adjustments to income tax payable in respect of prior years and calculated using rates that have been enacted or substantively enacted at balance date.

Deferred tax is the amount of income tax payable or recoverable in future periods in respect of temporary differences and unused tax losses.

Temporary differences are differences between the carrying amount of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit.

Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against the deductible temporary differences or tax losses can be utilised.

Deferred tax is not recognised if the temporary difference arises from the initial recognition of goodwill or from the initial recognition of an asset and liability in a transaction that is not a business combination, and at the time of the transaction, affects neither accounting profit nor taxable profit.

Deferred tax is recognised on taxable temporary differences arising on investments in subsidiaries and associates, and interests in joint ventures, except where the company can control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised, using tax rates that have been enacted or substantially enacted by balance date.

Current tax and deferred tax is charged or credited to the statement of comprehensive income, except when it relates to items charged or credited to equity, in which case the tax is dealt with in equity.

## **Leases**

### **Finance leases**

A finance lease is a lease that transfers to the lessee substantially all the risks and rewards incidental to ownership of an asset, whether or not title is eventually transferred. At the commencement of the lease term, the Council recognises finance leases as assets and liabilities in the statement of financial position at the lower of the fair value of the leased item or the present value of the minimum lease payments. The finance charge is charged to the statement of comprehensive income over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability.

The amount recognised as an asset is depreciated over its useful life. If there is no certainty as to whether the Council will obtain ownership at the end of the lease term, the asset is fully depreciated over the shorter of the lease term and its useful life.

### **Operating leases**

An operating lease is a lease that does not transfer substantially all the risks and rewards incidental to ownership of an asset. Lease payments under an operating lease are recognised as an expense on a straight-line basis over the lease term unless another systematic basis is more representative of the time pattern of the user's benefit.

### **Cash and cash equivalents**

Cash and cash equivalents include cash on hand, deposits held at call with banks, and other short-term highly liquid investments with original maturities of three months or less and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities in the statement of financial position.

### **Debtors and other receivables**

Debtors and other receivables are initially measured at fair value, and subsequently measured at amortised cost using the effective interest method, less any provision for impairment.

Contract payments and contract retentions due but not paid in respect of completed contract work are recognised as accounts receivable. Where the payment of retentions is uncertain, the estimated associated costs are provided for.

### **Inventories**

Raw material stocks and trading stocks are valued at the lower of cost, determined on a first-in first-out basis, and net realisable value. Work in progress and

finished products are valued at the lower of standard or average cost.

Costs included a systematic allocation of appropriate production overheads that relate to putting the inventories in their present location and condition. The allocation of production overheads is based on the normal capacity of the production facilities.

Net realisable value represents the estimated selling price less all estimated costs of completion and costs to be incurred in marketing, selling and distribution.

### **Financial assets**

Financial assets are initially recognised at fair value plus transaction costs unless they are carried at fair value through profit or loss in which case the transaction costs are recognised in the statement of comprehensive income.

The Council classifies its financial assets into the following categories:

- Loans and receivables
- Fair value through equity
- Fair value through profit or loss
- Unquoted equity instruments with no active market at cost.

The classification depends on the purpose for which the investments were acquired. Management determines the classification of its investments at initial recognition.

### **Loans and receivables**

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are included in current assets, except for maturities greater than 12 months after the balance date, which are included in non-current assets. The Council's loans and receivables comprise cash and cash equivalents, debtors and other receivables, and community loans.

After initial recognition they are measured at amortised cost using the effective interest method less impairment. Gains and losses when the asset is impaired or derecognised are recognised in the statement of comprehensive income.

Loans to community organisations made by the Council at nil, or below-market interest rates are initially recognised at the present value of their expected future cash flows, discounted at the

current market rate of return for a similar financial instrument. The loans are subsequently measured at amortised cost using the effective interest method. The difference between the face value and present value of expected future cash flows of the loan is recognised in the statement of comprehensive income as a grant.

#### ***Financial assets at fair value through equity***

Financial assets at fair value through equity are those that are designated as fair value through equity. They are included in non-current assets unless management intends to dispose of the investment within 12 months of the balance date. The Council's financial asset at fair value through equity comprise its shares in NZ Government Insurance which is stated at net asset backing.

After initial recognition the investments are measured at their fair value, with gains and losses recognised directly in equity except for impairment losses, which are recognised in the statement of comprehensive income.

On derecognition the cumulative gain or loss previously recognised in equity is recognised in the statement of comprehensive income.

#### ***Financial assets at fair value through profit or loss***

Financial assets at fair value through profit and loss include financial assets held for trading. A financial asset is classified in this category if acquired principally for the purpose of selling in the short term. Council's derivatives are categorised as held for trading unless they are designated as hedges. Assets in this category are classified as current assets.

#### ***Financial assets valued at cost***

The Council's investments in the Waikato Regional Airport Limited and Local Authority Shared Services are classified as available-for-sale financial assets and are stated at cost.

The Council's investment in its subsidiary is also held at cost.

#### ***Impairment of financial assets***

At each balance sheet date the Council assesses whether there is any objective evidence that a financial asset or group of financial assets is impaired. Any impairment losses are recognised in the statement of comprehensive income.

#### ***Loans and other receivables***

Impairment of a loan or a receivable is established when there is objective evidence that the Council will not be able to collect amounts due according to the original terms. Significant financial difficulties of the debtor/issuer, probability that the debtor/ issuer will enter into bankruptcy, and default in payments are considered indicators that the asset is impaired. The amount of the impairment is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted using the original effective interest rate. For debtors and other receivables, the carrying amount of the asset is reduced through the use of an allowance account, and the amount of the loss is recognised in the statement of comprehensive income. When the receivable is uncollectible, it is written off against the allowance account. Overdue receivables that have been renegotiated are reclassified as current (i.e. not past due). For community loans, impairment losses are recognised directly against the instruments' carrying amount.

#### ***Unquoted equity investments***

For equity investments classified as fair value through equity, a significant or prolonged decline in the fair value of the investment below its cost is considered an indicator of impairment. If such evidence exists for investments at fair value through equity, the cumulative loss (measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognised in the statement of comprehensive income) is removed from equity and recognised in the statement of comprehensive income. Impairment losses recognised in the statement of comprehensive income on equity investments are not reversed through the statement of comprehensive income.

#### ***Derivative financial instruments***

The Council uses derivative financial instruments to hedge exposure to interest rate risks arising from financing activities. The Council does not hold or issue derivative financial instruments for trading purposes.

Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently remeasured at their fair value at each balance date. The associated gains or losses of derivatives are recognised in the statement of comprehensive income.

### **Non-current assets held for sale**

Non-current assets held for sale are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use.

Non-current assets held for sale are measured at the lower of their carrying amount and fair value less costs to sell.

Any impairment losses for write-downs of non-current assets held for sale are recognised in the statement of comprehensive income.

Any increase in fair value (less costs to sell) are recognised up to the level of any impairment losses that have been previously recognised.

Non-current assets (including those that are part of a disposal group) are not depreciated or amortised while they are classified as held for sale.

### **Property, plant and equipment**

Property, plant and equipment consists of:

*Operational assets:* these include land, buildings, landfill post closure, library books, plant and equipment, furniture, computers and motor vehicles.

*Restricted assets:* these are parks and reserves owned by the Council which provide a benefit or service to the community, and can only be disposed of after following a rigorous legal and public consultation process.

*Infrastructure assets:* these are the fixed utility systems owned by the Council. Each asset class includes all items that are required for the network to function. For example, wastewater reticulation includes reticulation piping and wastewater pump stations.

Council's pensioner housing, which are held for service delivery objectives, are accounted for as property, plant and equipment.

Property, plant and equipment are shown at cost or valuation, less accumulated depreciation and impairment losses.

#### **Additions**

The cost an item of property, plant and equipment is recognised as an asset if, and only if, it is probable that future economic benefits or service potential

associated with the item will flow to the Council and the cost of the item can be measured reliably.

In most instances, an item of property, plant and equipment is recognised at its cost. Where an asset is acquired at no cost, or for a nominal cost, it is recognised at fair value as at the date of acquisition

#### **Assets under construction**

Assets under construction are not depreciated. The total cost of a project is transferred to the relevant asset class on its completion and then depreciated.

#### **Disposals**

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount of the asset. Gains and losses on disposals are reported net in the statement of comprehensive income. When revalued assets are sold, the amounts included in the asset revaluation reserves in respect of those assets are transferred to retained earnings.

#### **Depreciation**

The Draft Annual Plan was built around the assumption that work programmes during 2009/10 would be fully capitalised prior to 1st July. The current levels of expenditure in 2009/10 suggest that not all capital works budgets will be spent, and therefore the opening balances have been adjusted for assets. This has resulted in a decrease in the depreciation expense for 2010/11.

Depreciation is provided on a straight-line basis on all property, plant and equipment other than land, at rates that will write off the cost (or valuation) of the assets to their estimated residual values over their useful lives. The useful lives and associated depreciation rates of major classes of assets have been estimated as follows:

	<b>Useful Life (Years)</b>	<b>Depreciation Rate</b>
Audio-visual materials and electronic games – libraries	5	20%
Buildings	20 - 100	1% - 5%
Vehicles	6.6	15%
Library books	8	12.5%
Computers (including intangible assets)	4 – 7	14% – 25%

Office equipment	3 – 10	10% - 33%
Furniture and fixtures	10	10%
Water treatment	10 – 100	1% - 10%
Water reticulation	10 – 100	1% - 10%
Wastewater	8 – 100	1% - 12.5%
Drainage	35 – 100	1% - 2.8%
Urban stormwater	35 – 100	1% - 2.8%
<b>Roading</b>		
Pavement – sealed	65 – 100	1% - 1.5%
Pavement (basecourse)		
- sealed	65 – 100	1% - 1.5%
- unsealed metal	20	5%
Surface water channel	20 - 80	1.25% - 5%
Culverts	80	1.25%
Guardrails/barriers	40 - 80	1.25% - 2.5%
Footpaths	15 – 80	1.25% - 6.7%
Street lighting	20	5%
Bridges	20 - 100	1% - 5%
Signs	20	5%

The residual value, depreciation method and useful life of an asset are reviewed, and adjusted if applicable, at each balance sheet date.

#### **Revaluation**

Land and buildings (operational and restricted), and infrastructural assets (except land under roads) are revalued on a regular basis to ensure that their carrying amount does not differ materially from fair value, and at least every three years. All other asset classes are stated at depreciated historical cost.

The Council assesses the carrying values of its revalued assets at each balance sheet date to ensure that they do not differ materially from the assets' fair value. If there is a material difference, the off-cycle asset classes are revalued.

The Council accounts for revaluations of property, plant and equipment on a class of asset basis.

The results of revaluing are credited or debited to an asset revaluation reserve for that class of asset. Where this results in a debit balance in the asset revaluation reserve, this balance is expensed in the statement of comprehensive income. Any subsequent increase on revaluation that offsets a previous decrease in value recognised in the statement of

comprehensive income will be recognised first in the statement of comprehensive income up to the amount previously expensed, and then credited to the revaluation reserve for that class of asset.

#### **Operational and restricted land and buildings**

Land and buildings and properties valued by their components have been valued at fair value as determined from market-based evidence by an independent valuer. The most recent valuation was performed by Geoff Guyett of Valuation and Management Services Limited, and the valuation is effective as at 1 July 2009.

#### **Parks and reserves**

Parks and reserves assets have been valued at fair value as determined on a depreciated replacement cost basis by an independent valuer. The most recent valuation was performed by Graeme Hughson and Miles Wyatts of AECOM New Zealand Ltd 2009. The valuation is effective as at 1 July 2009.

#### **Infrastructural asset classes: water, wastewater, stormwater and refuse transfer stations**

Utilities and solid waste assets have been valued at fair value determined on an optimised depreciated replacement cost basis by an independent valuer. The most recent valuation was performed by Sara Dennis, Catherine Bayly, Julian Watts, Mark Sneddon and Charlotte Antonievich of GHD. The valuation is effective as at 1 July 2008 for these assets classes except for rural stormwater drainage which was valued by Graeme Hughson of Maunsell Limited effective as at 1 July 2007.

#### **Infrastructural asset classes: roading and bridges**

Road and bridge assets have been valued at fair value determined on an optimised depreciated replacement cost basis by an independent valuer. The most recent valuation was performed by Wayne Hatcher and Mel England of Opus International Consultants Ltd. The valuation is effective as at 1 July 2008.

#### **Land under roads**

Land under roads was valued based on the average value of land in the Waikato District by Simon Badham of Beca Ltd, effective 1 July 2000. On transition to NZ IFRS, the Council elected to use the fair value of land under roads as at 1 July 2000 as deemed cost. Land under roads is no longer revalued.

### **Strada Group**

Strada Group's land and buildings were valued by the independent valuer Wayne Gerbich of Darroch Valuations (registered valuers) as at 30 June 2008.

Opening asset value at 1 July 2010 was calculated using 30 June 2009 actual assets re-valued at 30 June 2010, using appropriate BERL factors. In addition, new assets per the 2009/19 LTCCP were added at cost.

### **Intangible assets**

#### **Goodwill**

Goodwill, representing the excess of the cost of acquisition over the fair value of the identifiable assets, liabilities and contingent liabilities acquired, is recognised as an indefinite intangible asset because the life of the new combined entity cannot be readily assessed. Goodwill is not amortised but tested for impairment annually and whenever there is an indication that the goodwill may be impaired. To the extent that the balance of goodwill is no longer probable of being recovered from the expected future economic benefits, it is recognised immediately as an expense. Impairment is determined by assessing the recoverable amount of the cash-generating unit to which the goodwill applies. Where the recoverable amount is less than the carrying amount, an impairment loss is recognised. An impairment of goodwill is not subsequently reversed.

#### **Software acquisition and development**

Acquired computer software licenses are capitalised on the basis of costs incurred to acquire and bring to use the specific software. Costs associated with maintaining computer software are recognised as an expense when incurred. Costs that are directly associated with the development of software for internal use by the Council are recognised as an intangible asset. Direct costs include the software development employee costs and an appropriate portion of relevant overheads. This asset class, which is amortised on a straight-line basis, has a useful life of three to seven years and the amortisation rates are between 14% to 33%. Staff training costs are recognised as an expense when incurred.

#### **Consents**

Consent costs for capital works are recognised at cost, and amortised over the life of the consents.

The amortisation charge for each period is recognised in the statement of comprehensive income.

### **Impairment of property, plant and equipment and intangible assets**

Intangible assets that have an indefinite useful life, or not yet available for use, are not subject to amortisation and are tested annually for impairment. Assets that have a finite useful life are reviewed for indicators of impairment at each balance date. Where there is an indicator of impairment the asset's recoverable amount is estimated. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

Value in use is depreciated replacement cost for an asset where the future economic benefits or service potential of the asset are not primarily dependent on the asset's ability to generate net cash inflows and where the entity would, if deprived of the asset, replace its remaining future economic benefits or service potential.

The value in use for cash-generating assets and cash generating units is the present value of expected future cash flows.

If an asset's carrying amount exceeds its recoverable amount, the asset is impaired and the carrying amount is written down to the recoverable amount. For revalued assets the impairment loss is recognised against the revaluation reserve for that class of asset. Where that results in a debit balance in the revaluation reserve, the balance is recognised in the statement of comprehensive income.

For assets not carried at revalued amount, the total impairment loss is recognised in the statement of comprehensive income.

The reversal of an impairment loss on a revalued asset is credited to the revaluation reserve. However, to the extent that an impairment loss for that class of asset was previously recognised in statement of comprehensive income, a reversal of the impairment loss is also recognised in the statement of comprehensive income.

For assets not carried at a revalued amount (other than goodwill) the reversal of an impairment loss is recognised in the statement of comprehensive income.



### ***Investment property***

Properties leased to third parties under operating leases are classified as investment property unless the property is held to meet service delivery objectives, rather than to earn rentals or for capital appreciation.

Investment property is measured initially at cost, including transaction costs. After initial recognition, the Council measures all investment properties at fair value as determined annually by an independent valuer. Gains or losses arising from a change in the fair value of investment property are recognised in the statement of comprehensive income.

### ***Creditors and other payables***

Creditors and other payables are initially measured at fair value and subsequently measured at amortised cost using the effective interest method.

### ***Employee entitlements***

#### ***Short-term employee entitlements***

Employee benefits that the Council expects to be settled within 12 months of balance date are measured at nominal values based on accrued entitlements at current rate of pay. These include salaries and wages accrued up to balance date, annual leave earned, but not yet taken at balance date, retiring and long service leave entitlements expected to be settled within 12 months, and sick leave.

The Council recognises a liability for sick leave to the extent that absences in the coming year are expected to be greater than the sick leave entitlements earned in the coming year. The amount is calculated based on the unused sick leave entitlement that can be carried forward at balance date, to the extent that the Council anticipates it will be used by staff to cover those future absences. A provision has been recognised for the unused entitlement

#### ***Long-term employee entitlements***

Entitlements that are payable beyond 12 months, such as long service leave, have been calculated on an actuarial basis. The calculation is based on:

- Likely future entitlements accruing to staff, based on years of service, years to entitlement, the likelihood that staff will reach the point of entitlement and contractual entitlement information;
- The present value of the estimated future cash flows

The discount rate is based on the relevant interest rate for government stock. The inflation factor

is based on the expected long-term increase in remuneration for employees.

The Council's retirement gratuities are provided for on an actual basis.

A provision has been recognised for the long service leave and retirement gratuities.

### ***Superannuation schemes***

#### ***Defined contribution schemes***

Obligations for contribution to defined contribution superannuation schemes are recognised as an expense in the statement of comprehensive income as incurred.

#### ***Provisions***

The Council recognises a provision for future expenditure of uncertain amount or timing when there is a present legal or constructive obligation as a result of a past event, and it is probable that expenditure will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Provisions are measured at the present value of the expenditure expected to be required to settle the obligation using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as an interest expense and is included in 'finance costs'.

#### ***Borrowings***

Borrowings are initially recognised at their fair value net of transaction costs incurred. After initial recognition, all borrowings are measured at amortised cost using the effective interest method.

They are included in current or non-current assets based on whether or not they mature within 12 months of the balance date.

#### ***Equity***

Equity is the community's interest in the Council and is measured as the difference between total assets and total liabilities. Equity is disaggregated and classified into a number of reserves.

The components of equity are:

- Retained earnings
- Asset revaluation reserves
- Restricted reserves
- Council created reserves

- Targeted rates reserves
- Capital replacement fund
- Development contribution reserves
- Fair value through equity reserves.

Restricted reserves and Council created reserves are components of equity generally representing a particular use to which various parts of equity have been assigned.

#### **Restricted reserves**

Restricted reserves are those reserves subject to specific conditions accepted as binding by the Council and which the Council may not revise without reference to the Courts or third party. Transfers from these reserves may be made only for certain specified purposes or when certain specified conditions are met.

#### **Council-created reserves**

Council-created reserves are reserves established by Council decisions. Council may alter them without reference to any third party or the Courts. Transfers to and from these reserves are at the discretion of Council.

#### **Goods and Services Tax (GST)**

All items in the financial statements are stated exclusive of GST except for Debtors and Other Receivables and Creditors and Other Payables, which are presented on a GST inclusive basis. When GST is not recoverable as an input tax, it is recognised as part of the related asset or expense.

The net amount of GST recoverable from, or payable to, the Inland Revenue Department (IRD) is included as part of receivables or payables in the statement of financial position.

The net GST paid to, or received from the IRD, including the GST relating to investing and financing activities is classified as an operating cash flow in the statement of cash flows.

Commitments and contingencies are disclosed exclusive of GST.

#### **Cost allocation policy**

The Council has derived the cost of service for each significant activity of the Council using the cost allocation system outlined below.

Direct costs are those costs directly attributable to a significant activity. Indirect costs are those costs, which cannot be identified in an economically feasible manner with a specific significant activity.

Direct costs are charged directly to significant activities. Indirect costs are charged to significant activities using cost drivers such as actual usage, staff numbers and floor area.

#### **Cautionary note for prospective financial statements**

The purpose for the preparation of the prospective financial statements is to enable ratepayers, residents and any other interested parties to obtain information about the expected future financial performance, position and cash flows of the Council for the period identified. The information contained in these statements may not be appropriate for purposes other than that as previously described.

The preparation of prospective financial statements requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may vary from these estimates and the variations may be material.

The significant assumptions underlying the prospective financial statements are unchanged from the 2009-2019 LTCCP.

#### **Commitments and Contingencies for 2009-19 LTCCP**

During May 2004 the shareholders of Waikato Regional Airport Limited (of which Waikato District Council has a 15.625% shareholding) authorised the company to issue further shares totalling \$21.6m to existing shareholders.

The Airport Directors invoked their right to call up \$12m of this capital in 2009.



# Funding impact statement

The Local Government Act introduces the concept of a Funding Impact Statement, which outlines how the activities contained in the LTCCP will be funded.

All rates quoted in the Funding Impact Statement are inclusive of GST.

## Revenue and financing mechanism

The revenue and financing mechanisms to be used by the Council, including the amount to be produced by each mechanism are as follows:

	<b>LTCCP Charge 2009/10 \$000</b>	<b>LTCCP Charge 2010/11 \$000</b>	<b>Annual Plan Charge 2010/11 \$000</b>
General rate	26,489	26,955	27,356
Uniform annual general charge	8,262	8,696	8,745
<b>TOTAL</b>	<b>34,751</b>	<b>35,651</b>	<b>36,100</b>
Fees and other charges	7,846	8,276	8,571
Rates penalties	591	612	612
Investment income	174	277	279
Financial contributions	4,014	4,157	4,157
Grants and subsidies	12,199	12,655	11,108
Sale of property, plant and equipment	238	158	115
Loan repayment from external parties	0	0	0
External borrowing	18,016	4,508	8,477
<b>TOTAL</b>	<b>43,078</b>	<b>30,643</b>	<b>33,319</b>
<b>Total Targeted Rates:</b>	<b>11,396</b>	<b>12,802</b>	<b>12,778</b>
DD Austins	7	8	9
DD Blairs	1	1	2
DD Churchill East	27	28	28
DD Greenhill Rd	1	1	2
DD Guests	2	2	4
DD Hills	1	1	1
DD Hopuhopu	4	4	6
DD Horohoro	28	30	35
DD Huntly West	4	4	10
DD Island Block	1	1	1
DD Kimihia Pumped	1	1	1
DD Kirikiriroa Horsham Downs	10	11	11
DD Kirikiriroa Komakorau	4	5	5
DD Lake Waikare Frost	2	2	0
DD Lake Waikare Nikau	1	1	0

		<b>LTCCP Charge 2009/10 \$000</b>	<b>LTCCP Charge 2010/11 \$000</b>	<b>Annual Plan Charge 2010/11 \$000</b>
DD	Lake Waikare Ohinewai	1	2	1
DD	Lake Waikare Rangiriri	1	1	0
DD	Lake Waikare West	3	3	3
DD	Matangi	24	25	25
DD	Mangawara	1	1	1
DD	Meremere East	21	22	23
DD	Meremere West	1	1	1
DD	Ngaruawahia North	1	1	2
DD	Ohinewai	0	0	0
DD	Okowhau	2	2	2
DD	Orchard Road	1	1	1
DD	Pukekapia No 1	1	1	1
DD	Pukeroro	1	1	1
DD	Rangiriri	5	5	5
DD	Ruawaro No 1 Central	1	1	0
DD	Ruawaro No 1 East	1	1	2
DD	Ruawaro West	0	0	0
DD	Swan Road	59	62	59
DD	Tamahere	8	8	4
DD	Tamahere Rural	150	159	164
DD	Te Kowhai	2	2	2
DD	Travers Road	2	2	2
DD	Vrsaljkos	1	1	1
CF	Eureka Hall	5	5	5
CF	Gordonton Hall	10	10	10
CF	Horsham Downs Hall	7	7	7
CF	Huntly	72	72	72
CF	Huntly Pool	47	47	47
CF	Maramarua Hall	6	6	6
CF	Matangi Hall	16	16	16
CF	Meremere Hall	4	4	4
CF	Ngaruawahia Hall	29	30	30
CF	Ohinewai Hall	3	3	3
CF	Orini Hall	4	4	4
CF	Puketaha Hall	7	6	7
CF	Raglan Hall	28	29	29
CF	Ruawaro Hall	6	6	6

		<b>LTCCP Charge 2009/10 \$000</b>	<b>LTCCP Charge 2010/11 \$000</b>	<b>Annual Plan Charge 2010/11 \$000</b>
CF	Tamahere Hall	66	70	69
CF	Taupiri Hall	10	10	10
CF	Tauwhare Hall	6	6	6
CF	Te Akau/Waingaro Hall	6	6	6
CF	Te Hoe Hall	3	3	3
CF	Te Kowhai Hall	21	21	21
CF	Te Mata Hall	4	4	4
CF	Whitikahu Hall	8	8	8
R	General district	2,000	2,303	2,303
R	Raglan	131	142	142
R	Te Mata / Te Uku	22	23	23
USW	Raglan	362	372	372
USW	District-wide	372	395	394
W	Southern districts	499	577	656
W	Gordonton	4	4	4
W	Tauwhare Pa	18	20	6
W	Western districts	9	10	12
W	District-wide	1,688	1,863	1,863
WW	District-wide	2,697	3,057	3,056
WbyM	Southern districts	990	1,127	1,090
WbyM	Western district	46	52	49
WbyM	North Waikato	0	0	0
WbyM	District-wide	1,758	2,017	1,972
CWC	Tauwhare Pa	0	16	0
CWC	Whale Bay	0	0	0
CWC	Taniwharau Street	8	8	8
CWC	Taupiri	36	34	34
CWC	Rangiriri	7	6	6

W – Water, WW – Wastewater, USW – Urban Stormwater, DD – Land Drainage, R – Refuse, CF – Community Facilities, WbyM – Water by Meter, CWC – Capital Works Contribution

## Variations between the LTCCP and Annual Plan

The main variances with explanations to scheduled projects in the LTCCP and the Annual Plan are as follows:

- **Targeted rates:** Utilities have changed from separate rates for each water, wastewater or stormwater scheme to a district-wide rate for each category of service.
- **District-wide costs:** The district-wide costs are generally higher than predicted in the LTCCP. For detailed explanations of these increases refer to the comments in the Water & Facilities and Roading & Projects sections of the Annual Plan.

# Rate types

Rates may be levied by general rate, uniform annual general charge or targeted rates (either on the basis of value or as a fixed charge). The following rates are to be set by Council for the financial year commencing 1 July 2010 and ending 30 June 2011.

## General rate

A general rate will be set on the capital value of rateable properties. The general rate required to undertake the work programme outlined in this Annual Plan will be \$184.62 per \$100,000 of the capital value. (\$177.84 in 2009/10). This level is based on the existing rating databases and a review of the number and value of properties, which may be added to the rating base, prior to setting the rate based on an effective date of 30 June.

## Differential rating

Historically, Council is not in favour of differential rating for general rate. Council believes that some of the rating inequities are removed through the capital value rating system and therefore does not consider it appropriate to introduce differential rating.

## Rating of utilities

By legislation, Council is required to value the assets of utility companies. This includes gas, electricity and telecommunication networks as well as Council-owned networks for water, wastewater and stormwater.

After considerable debate, Council elected to fully rate these assets. Several utility companies made submissions on rating issues but, after considering the issues raised, Council is still of the opinion that fully rating is the only fair and equitable approach to adopt. Council does not consider that utility assets have a significantly different pattern of rating benefit to justify a differential rate. Council does not intend to charge utility operators targeted rates because of the nature of the assets – mainly pipelines and power poles. These assets are not connected to water, wastewater or stormwater systems. In addition, infrastructural assets do not require a refuse collection.

## Uniform Annual General Charge (UAGC)

A UAGC of \$463.00 (\$450.00 in 2009/10), which is not linked to property values, will be assessed per rating unit for the 2010/11 year.

Council considered and agreed on a range of services, which a UAGC might cover. The appropriate services are viewed as people-related, rather than property-related.

The \$463.00 UAGC will contribute towards the funding of people-related services, which include libraries, parks and reserves, public cemeteries, public swimming pools, public toilets, community centres, community liaison, grants and donations, safer communities, animal control, civil defence and safety, building control, environmental health, resource management planning, environmental consents planning, area offices and democracy/local government.

Council considered that the public portion of all the activities listed could legitimately be funded by way of UAGC. In practice this is not legally possible as the Local Government (Rating) Act 2002 (LGRA) restricts the level at which the UAGC can be set.

At \$463.00, the UAGC is set at approximately 19.28% of the legislative maximum, (which is 30%). Council considered this was fair and equitable and took into account the needs of our diverse community. Council has proposed a significant increase in the UAGC for the coming year as a means of bringing equity back into its rating following the impact of the last district revaluation.

## Targeted rates

Targeted rates are set on each rateable property within a defined rating area to cover the operation, maintenance and part of the capital costs of:

- Halls, community centres and community facilities
- Land drainage and urban stormwater

- Refuse collection, recycling and disposal.
- Wastewater collection, treatment and disposal.
- Water supplies.

Council has chosen to set the targeted rates on a fixed charge basis - in other words, all properties that receive the service pay a set amount, regardless of property value. The exception to this is: land drainage, which is levied on a set dollar amount per hectare and water by meter, which is charged by consumption. Council adopts the following as definitions for the differential categories for the 2010/11 financial year:

- Residential - any part of a rating unit that is used primarily for residential purposes
- Commercial - any part of a rating unit that is not categorised as residential

### **Rating of separately used or inhabited parts of a rating unit**

#### **Objective**

- To fairly apportion charges to properties containing multiple residences where it is equitable to do so.

#### **Conditions and Criteria**

- The Council will raise multiple charges against each separately inhabited part of a rating unit.
- The basis of a unit of occupancy is that which can be separately let and permanently occupied. For the purpose of this charge, where the occupancy is an accessory one or is ancillary to another property or part thereof, no separately used part exists. For example:

Not separately used parts of a rating unit:

- A residential sleep-out or granny flat without independent kitchen facilities
- A hotel room with or without kitchen facilities
- Motel rooms with or without kitchen facilities
- Individual storage garages/sheds/partitioned areas of a warehouse
- Individual offices/premises of partners in a partnership.

Separately used parts of a rating unit:

- Houses/Flats/Apartments
- Flats that share kitchen/bathroom facilities.

### **Details of individual targeted rates are as follows:**

#### **Community Facilities**

The Council has set a targeted rate for the purpose of covering the costs of maintenance and operation of community facilities in the respective defined rating areas. This charge is set per rating unit within the ward boundary. The targeted rates are specific to individual areas and are set as a fixed charge across each area.

<b>Area</b>	<b>LTCCP Charge 2009/10 \$</b>	<b>LTCCP Charge 2010/11 \$</b>	<b>Annual Plan Charge 2010/11 \$</b>
Huntly	40.00	40.00	40.00
Huntly Pool rural catchment area*	15.00	15.00	15.00
Ngaruawahia	15.00	15.00	15.00
Raglan	15.00	15.00	15.00

\*The Huntly Community Facilities rate is to be retained as \$40 for ten years (ending 2017/18) to assist with the costs of the pool-covering project.

## Community Centres

The Council has set a targeted rate for the purpose of covering the costs of maintenance and operation of halls, other facilities and community centres in the respective defined rating areas. This charge is set per separately used or inhabited portion of a property within the defined hall/community centre area. The targeted rates are specific to individual areas and are set as a fixed charge across each area. The rates are differentiated in that residential parts are charged. This is taking into account that commercial parts do not use this service.

Area	LTCCP Charge	LTCCP Charge	Annual Plan Charge
	2009/10	2010/11	2010/11
	\$	\$	\$
Eureka	25.00	25.00	25.00
Gordonton	25.00	25.00	25.00
Horsham Downs	25.00	25.00	25.00
Maramarua	22.50	22.50	22.50
Matangi	22.50	22.50	22.50
Meremere	22.50	22.50	22.50
Ohinewai	22.50	22.50	22.50
Orini	25.00	25.00	25.00
Puketaha	36.00	36.00	36.00
Ruawaro	27.50	27.50	27.50
Tamahere	66.00	66.00	66.00
Taupiri	22.50	22.50	22.50
Tauwhare	25.00	25.00	25.00
Te Akau / Waingaro	30.00	30.00	30.00
Te Hoe	22.50	22.50	22.50
Te Kowhai	40.00	40.00	40.00
Te Mata	22.50	22.50	22.50
Whitikahu	50.00	50.00	50.00

Council invoices and collects the following rates on behalf of the mentioned Councils.

## Hall/Community Centre

Hall/Community Centre	LTCCP Charge	Annual Plan Charge
	2009/10	2010/11
	\$	\$
<b>Franklin District Council Charge (per dwelling unit)</b>		
Glen Murray	33.75	45.00
Mangatangi	22.50	22.50
Naike	40.00	40.00

**Matamata-Piako District Council (charge on land value)**

Hoe-o-Tainui	0.0000294	0.0000294
Tauhei	0.000063	0.000063

**Waipa District Council (per dwelling)**

Fencourt	14.00	14.00
Koromatua	20.00	20.00
Hautapu	17.50	17.50

**District refuse**

The Council has set a targeted rate for the purpose of covering the costs of household refuse collection, recycling and disposal where the refuse collection service is provided (excluding Raglan and Te Mata/Te Uku). This charge is set per separately used or inhabitable portion of a property or building and is set as a fixed charge.

	<b>LTCCP Charge 2009/10</b>	<b>LTCCP Charge 2010/11</b>	<b>Annual Plan Charge 2010/11</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
District refuse (excluding Raglan and Te Mata/Te Uku)	146.00	169.00	169.00

**Raglan recycling and waste minimisation**

The Council has set a targeted rate for the purpose of covering the costs of recycling and waste minimisation where the service is provided in Raglan. This charge is per separately used or inhabitable portion of a property or building and is set as a fixed charge.

	<b>LTCCP Charge 2009/10</b>	<b>LTCCP Charge 2010/11</b>	<b>Annual Plan Charge 2010/11</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
Raglan recycling and waste minimisation	75.00	78.00	78.00

**Te Mata / Te Uku recycling collection point**

The Council has set a targeted rate for the purpose of covering the costs of recycling and waste minimisation collection points for the Te Mata and Te Uku area. The targeted rate is levied on a defined rating area. This charge is set per rating unit and is set as a fixed charge.

	<b>LTCCP Charge 2009/10</b>	<b>LTCCP Charge 2010/11</b>	<b>Annual Plan Charge 2010/11</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
Te Mata / Te Uku recycling collection point	30.00	32.00	32.00

## Water supply

The Council has set a targeted rate for water supply based on the provision (connected to the supply) or availability (property situated within 100 metres of any part of the waterworks) of a water supply service to land.

The targeted rates are set as a fixed charge per connection or 50 per cent of this fixed charge for availability in the main urban centres. The charges are differentiated taking into account the extent of use of the water supply service. Properties with meters are charged 25 per cent of the connected rate as they contribute through their consumption charges. Non-metered commercial properties and commercial properties with accommodation are charged 100 per cent of the connected rate.

The charges for southern and western districts are excluded from the district-wide targeted rate as they are supplied from Hamilton City and the charging regime is different.

Area connected	Connected/ Available	LTCCP Charge	LTCCP Charge	Annual Plan Charge
		2009/10	2010/11	2010/11
		\$	\$	\$
Gordonton	Connected	131.00	144.00	144.00
Southern districts	Connected	274.00	301.00	301.00
Tauwhare Pa	Connected	448.00	492.00	144.00
Western districts	Connected	165.00	182.00	122.00
District-wide	Available	240.00	264.00	264.00
District-wide	Connected	120.00	132.00	132.00
District-wide meter	Connected	60.00	66.00	66.00
District-wide commercial non-meter	Connected	240.00	264.00	264.00

## Water by meter

The Council has set a targeted rate for water according to the quantity of water consumed by any person receiving the same as measured or controlled by meter.

The district-wide targeted rate has been set across all water supply schemes on a per cubic metre basis. The targeted rate is differentiated, with northern Waikato paying a higher rate to take into account the different cost structures of providing water. Water by meter rates are applicable per six-month usage.

The charges for southern and western districts are excluded from the district-wide targeted rate as they are supplied from Hamilton City Council and the charging regime is different.

Area	LTCCP Charge	LTCCP Charge	Annual Plan Charge
	2009/10	2010/11	2010/11
	\$	\$	\$
Gordonton	1.34	1.45	1.60
Southern districts	1.34	1.45	1.60
Western districts	1.34	1.45	1.60
District-wide	0.97	1.06	1.06
District-wide Genesis	0.97	1.06	1.06
District-wide Northern Waikato	1.14	1.26	1.26



## Wastewater

The Council has set a targeted rate for wastewater based on the provision or availability (property situated within 30 metres of a public wastewater drain - to which it is capable of being effectively connected) of the service.

The targeted rates are set as a fixed charge per connection or 50 per cent of this fixed charge for availability in the main urban centres. There are three levels of differentiation to take into account the different cost structures of providing wastewater.

The three levels of differentiation are as follows:

Zone A - Huntly, Ngaruawahia\*

Zone B - Raglan, Te Kauwhata, Rangiriri

Zone C - Maramarua, Matangi, Meremere, Te Kowhai, Taupiri

\*Including Horotiu

Area	Connected/ Available	LTCCP Charge	LTCCP Charge	Annual Plan Charge
		2009/10	2010/11	2010/11
		\$	\$	\$
District wide - Zone A	Connected	288.00	331.00	331.00
District wide - Zone A	Available	144.50	166.00	165.00
District wide - Zone B	Connected	413.00	454.00	454.00
District wide - Zone B	Available	206.00	227.00	227.00
District wide - Zone C	Connected	546.00	600.00	600.00
District wide - Zone C	Available	273.00	300.00	300.00

## Wastewater pan

The Council has set a targeted rate for wastewater based on the provision of services (connected to the supply) for each of the third and subsequent pans. As per Note 4 of the Local Government Rating Act 2002 (LGR) this rate will not apply to residential properties. This targeted rate is differentiated based on the use to which the land is put.

The following are the differential land use definitions for wastewater in relation to the third and subsequent pans:

**Non-rateable:** Organisations classified by the LGR as fully non-rateable or organisations deemed by Council to be non-profitable are charged 10 per cent of the connected rate for the third and subsequent pans in accordance with the aim of Council to assist non-profit organisations.

**Assistance for the elderly:** Organisations deemed by Council to be supportive of the elderly, including retirement homes, rest homes and Council owned pensioner flats are charged 20 per cent of the connected rate for the third and subsequent pans in accordance with the Council aim of assisting with the elderly.

**Commercial:** Commercial organisations (such as motels, clubs such as the Raglan Club, RSAs and Workingmen's Clubs), hotels and retail/business premises and other organisations are charged 50 per cent of the connected rate for the third and subsequent pans for the additional use they make of the wastewater systems.

	<b>LTCCP Charge 2009/10</b>	<b>LTCCP Charge 2010/11</b>	<b>Annual Plan Charge 2010/11</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>District-wide Zone A</b>			
Non-rateable	29.00	33.00	33.00
Assistance for the elderly	58.00	66.00	66.00
Commercial	144.00	165.00	165.00
<b>District-wide Zone B</b>			
Non-rateable	42.00	46.00	46.00
Assistance for the elderly	83.00	91.00	91.00
Commercial	206.00	227.00	227.00
<b>District-wide Zone C</b>			
Non-rateable	55.00	60.00	60.00
Assistance for the elderly	109.00	120.00	120.00
Commercial	273.00	300.00	300.00

### Urban Stormwater

The Council has set a targeted rate for urban stormwater based on the availability of drainage to land and it is set on a fixed charge basis.

The district-wide targeted rate will be differentiated for Raglan to take into account the different cost structures of providing stormwater reticulation in different areas.

	<b>LTCCP Charge 2009/10</b>	<b>LTCCP Charge 2010/11</b>	<b>Annual Plan Charge 2010/11</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
District-wide	78.00	82.00	82.00
Raglan	210.00	226.00	210.00

### Tamahere rural stormwater

Council has set a targeted rate for Tamahere rural stormwater based on the availability of drainage to land. This targeted rate is specific to the Tamahere stormwater rating area and is set on a fixed charge basis across the scheme.

Council has set another targeted rate for extensions to the existing stormwater infrastructure to ensure that the potential for high water flows to cause erosion in the gully system is minimized. This targeted rate is specific to the Tamahere structure plan rating area and is set on a fixed charge basis across the area for a period of ten years up to and including the rating year 2017/2018.

In addition to these targeted rates, ratepayers will also incur a land drainage targeted rate.

	<b>LTCCP Charge 2009/10</b>	<b>LTCCP Charge 2010/11</b>	<b>Annual Plan Charge 2010/11</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
Tamahere	12.13	12.13	13.00
Tamahere stormwater infrastructural development	184.97	184.97	184.97

### **Capital works contribution**

Council has set a targeted rate for the purpose of covering the capital cost and interest charges of work not met by a lump sum contribution. The targeted rates are differentiated taking into account the extent of use of the service. The targeted rates are set on a fixed charge basis for Taniwharau Street wastewater. For other schemes Council provides ratepayers with an option on whether to pay for the cost of the capital work by lump sum contribution or by rates over a period of years.

### **Taniwharau Street wastewater contributions**

A targeted rate was set for the purpose of covering the capital cost and interest charges of work not met by a lump sum contribution for the Taniwharau/Miria Te Kakara Streets wastewater.

This targeted rate applies until, and including, the rating year 2012/2013.

	<b>LTCCP Charge 2009/10</b>	<b>LTCCP Charge 2010/11</b>	<b>Annual Plan Charge 2010/11</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
Taniwharau Street	704.60	704.60	704.60

### **Taupiri wastewater contributions**

A charge of \$2,531.25 per property was made for the purpose of covering the capital cost of the wastewater system.

There are two available payment methods as outlined below:

1. Payment over the year 1 July 2010 to 30 June 2011, in three instalments.
2. Payment over ten years. The annual payment will comprise \$225.00 capital per year from 1 July 2007 to 30 June 2017 plus GST and interest on the outstanding portion of the lump sum at the start of each rating year. Interest is currently charged at 7.3% per annum. However, this may change should interest rates change during the period. There will be the option at the start of each rating year to pay off the outstanding amount less interest.

	<b>LTCCP Charge 2009/10</b>	<b>LTCCP Charge 2010/11</b>	<b>Annual Plan Charge 2010/11</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
Taupiri – lump sum	2,025.00	1,771.88	1,771.88
Taupiri loan	391.71	386.07	386.07

### **Rangiriri wastewater contributions**

A charge of \$2,812.50 per property was made for the purpose of covering the capital cost of the wastewater system.

There are two available payment methods as outlined below:

1. Payment over one rating year 1 July 2010 to 30 June 2011, in three instalments.
2. Payment over ten years. The annual payment will comprise \$250.00 capital per year from 1 July 2008 to 30 June 2018 plus GST and interest on the outstanding portion of the lump sum at the start of each rating year. Interest is currently charged at 7.3 per cent per annum. However, this may change should interest rates change during the period. There will be the option at the start of each rating year to pay off the outstanding amount less interest.

	<b>LTCCP Charge 2009/10 \$</b>	<b>LTCCP Charge 2010/11 \$</b>	<b>Annual Plan Charge 2010/11 \$</b>
Rangiriri – lump sum	2,531.25	2,250.00	2,250.00
Rangiriri loan	455.76	451.69	451.69

### **Land drainage**

Council has set a targeted rate for land drainage based on the degree of benefit received from the drainage system. This charge is on a land area basis (per hectare), which reflects the level of the benefit. The targeted rates are specific to individual land drainage schemes.

**LTCCP Charges for 2009/10**
**Area Classification**

	<b>A</b>	<b>B</b>	<b>C</b>	<b>D</b>	<b>E</b>	<b>F</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
Bells *			43.54			
Austins	41.92	26.20	10.48			
Blairs	9.72	6.92	2.78	1.39		
Churchill East	61.66	49.33	37.00			
Greenhill	10.71	9.38	6.70			
Guests	15.54	10.36				
Hills	21.19	15.13	6.05	3.03		
Hopuhopu	15.49	10.33	5.16	1.72		
Horohoro	57.05	40.75	16.30	8.15		
Huntly West	13.02	9.30	3.72	1.86		
Island Block	12.27	6.14	3.07			
Kimihia Pumped	30.44	15.22				
Horsham Downs			59.61	29.81		5.96
Komakorau			57.64	28.82		2.88
Lake Waikare subdivisions:						
Frost	10.04	5.02	2.51	1.26		
Nikau	9.55	7.96	6.37	4.78	3.18	1.59
Ohinewai	32.57	16.29	8.14	4.07		
Rangiriri	4.61	2.77	0.92			
West	6.70	5.36	2.68	1.34		
Mangawara	2.57	1.61	1.29	0.32		
Mangati	3.71	2.47	1.24			
Matangi	11.65					
Meremere East	53.76	40.32	26.88	13.44		
Meremere West	13.13	9.85	6.56	3.28		
Ngaruawahia North	23.95					
Ohinewai	30.05	15.03	7.51	3.76		
Okowhau	25.60	14.63	7.31	3.66		
Orchard Road	19.93	15.94				
Pukekapia No 1	3.52	1.76	0.88			
Pukeroro	5.15	3.43	2.57			
Rangiriri	71.82	59.85	35.91			
Ruawaro No 1 Central	23.25	16.61				
Ruawaro No 1 East		6.37	4.25	2.12		
Ruawaro Furniss		20.06	13.37			
Swan Road		149.58	99.72	49.86		
Tamahere	2.97					
Te Kowhai	20.17	15.13	7.56	5.04	2.52	1.26
Travers Road	92.87	61.91	46.43			
Vrsaljkos	29.42		14.71			

**LTCCP Charges for 2010/11**
**Area Classification**

	<b>A</b>	<b>B</b>	<b>C</b>	<b>D</b>	<b>E</b>	<b>F</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
Bells *			43.54			
Austins	41.92	26.20	10.48			
Blairs	9.72	6.94	2.78	1.39		
Churchill East	61.66	49.33	37.00			
Greenhill	10.71	9.38	6.70			
Guests	15.54	10.36				
Hills	21.19	15.13	6.05	3.03		
Hopuhopu	15.49	10.33	5.16	1.72		
Horohoro	57.05	40.75	16.30	8.15		
Huntly West	13.02	9.30	3.72	1.86		
Island Block	12.27	6.14	3.07			
Kimihia Pumped	30.44	15.22				
Horsham Downs			59.61	29.81		5.96
Komakorau			57.64	28.82		2.88
Lake Waikare subdivisions:						
Frost	10.04	5.02	2.51	1.26		
Nikau	9.55	7.96	6.37	4.78	3.18	1.59
Ohinewai	32.57	16.29	8.14	4.07		
Rangiriri	4.61	2.77	0.92			
West	6.70	5.36	2.68	1.34		
Mangawara	2.57	1.61	1.29	0.32		
Mangati	3.71	2.47	1.24			
Matangi	11.65					
Meremere East	53.76	40.32	26.88	13.44		
Meremere West	13.13	9.85	6.56	3.28		
Ngaruawahia North	23.95					
Ohinewai	30.05	15.03	7.51	3.76		
Okowhau	25.60	14.63	7.31	3.66		
Orchard Road	19.93	15.94				
Pukekapia No 1	3.52	1.76	0.88			
Pukeroro	5.15	3.43	2.57			
Rangiriri	71.82	59.85	35.91			
Ruawaro No 1 Central	23.25	16.61				
Ruawaro No 1 East		6.37	4.25	2.12		
Ruawaro Furniss		20.06	13.37			
Swan Road		149.58	99.72	49.86		
Tamahere	2.97					
Te Kowhai	20.17	15.13	7.56	5.04	2.52	1.26
Travers Road	92.87	61.91	46.43			
Vrsaljkos	29.42		14.71			

**Annual Plan Charges for 2010/11**
**Area Classification**

	<b>A</b>	<b>B</b>	<b>C</b>	<b>D</b>	<b>E</b>	<b>F</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
Bells *			22.98			
Austins	54.33	33.96	13.58			
Blairs	33.29	23.78	9.51	4.76		
Churchill East	67.98	54.38	40.79			
Greenhill	20.41	17.86	12.76			
Guests	23.30	15.54				
Hills	22.23	15.88	6.35	3.18		
Hopuhopu	21.69	14.46	7.23	2.41		
Horohoro	68.47	48.90	19.56	9.78		
Huntly West	31.61	22.58	9.03	4.52		
Island Block	24.55	12.27	6.14			
Kimihia Pumped	21.75	10.88				
Horsham Downs			62.59	31.30		6.26
Komakorau			67.74	33.87		3.39
Lake Waikare subdivisions:						
Frost	2.94	1.47	0.74	0.37		
Nikau	10.04	8.36	6.69		3.35	1.67
Ohinewai	34.20	17.10	8.55	4.27		
Rangiriri	4.84	2.90	0.97			
West	7.04	5.63	2.81	1.41		
Mangawara	2.70	1.69	1.35	0.34		
Matangi	12.84					
Meremere East	59.27	44.45	29.63	14.82		
Meremere West	12.51	9.38	6.25	3.13		
Ngaruawahia North	51.31					
Okowhau	30.48	17.42	8.71	4.35		
Orchard Road	20.91	16.73				
Pukekapia No 1	6.02	3.01	1.51			
Pukeroro	12.74	8.49	6.37			
Puketaha	45.42	31.79	22.71	13.63	6.81	2.27
Puketaha Urban	454.42					
Rangiriri	75.41	62.84	37.71			
Ruawaro No 1 Central	17.71	12.65				
Ruawaro No 1 East		12.14	8.09	4.05		
Ruawaro Furniss		25.07	16.71			
Ruawaro North	14.02	10.02	4.01			
Ruawaro West	8.53	6.40	4.27	2.13		
Swan Road		149.63	99.75	49.88		
Tamahere	2.97					
Te Kowhai	26.07	19.55	9.78	6.52	3.26	1.63
Travers Road	97.49	64.99	48.74			
Vrsaljkos	40.11		20.05			

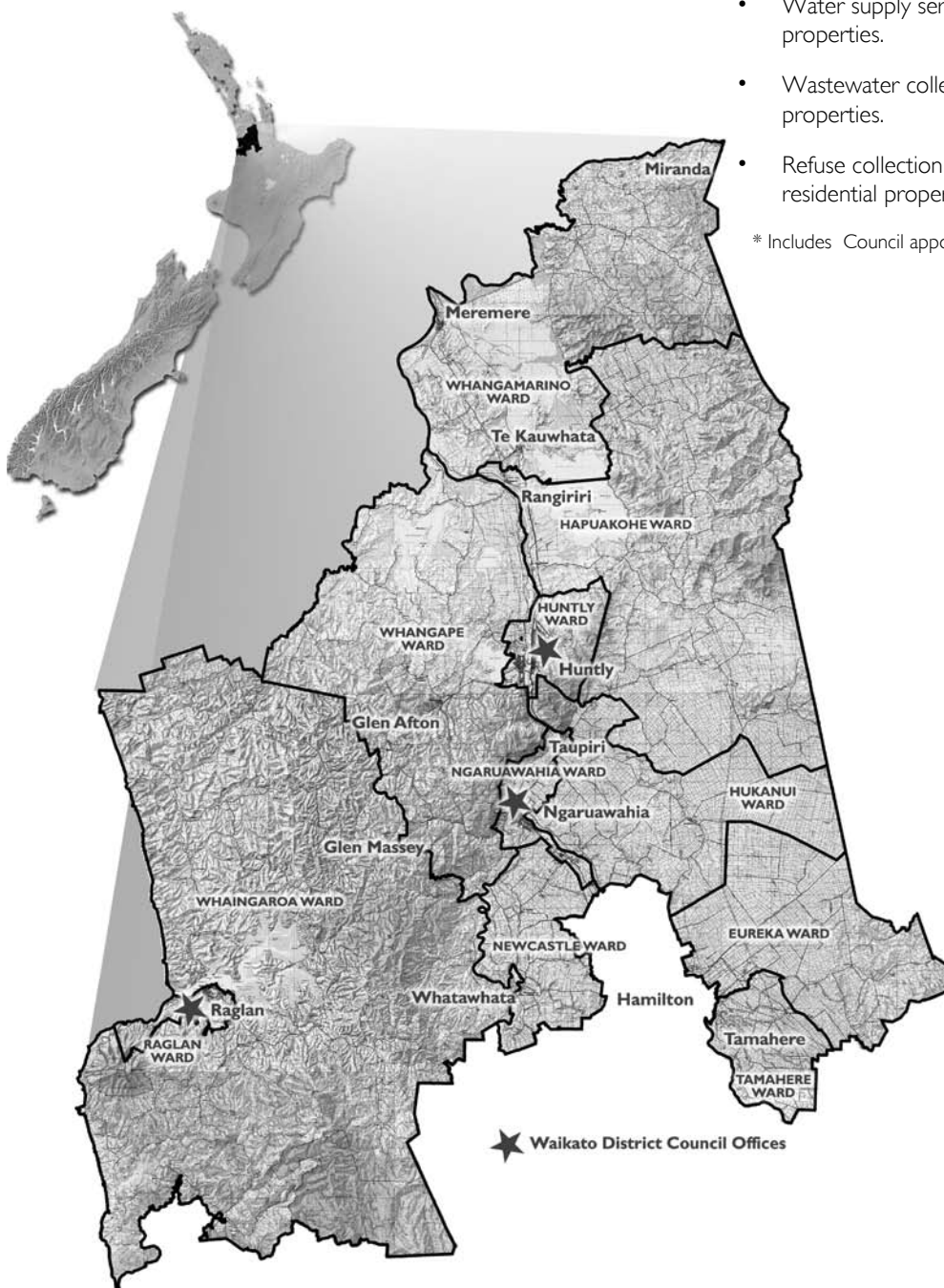
\* Council collects this rate on behalf of Franklin District Council.

# The Waikato District Area

Area	318,893ha
Councillors and Mayor	14
Community Board and Committee Members	53*
Staff (full-time equivalent)	225
Rateable assessments as at 1 July 2009	19,855
Total length of roads	1,682km
Sealed roads	
- Rural	1,091.40km
- Urban	149.33km
Unsealed roads	
- Rural	438km
- Urban	3.45km
Footpaths	145km

- Water supply services are provided to 12,015 properties.
- Wastewater collection services are provided to 7,776 properties.
- Refuse collection services are provided to 15,939 residential properties.

\* Includes Council appointed representatives.





# Council Members



**Peter Harris**

His Worship the Mayor  
(07) 824 8633



**Clint Baddeley**

Deputy Mayor  
Raglan  
(07) 825 8194  
(021) 155 3778



**Rod Wise**

Hukanui  
(07) 824 3421



**Allan Morse**

Ngaruawahia  
(07) 824 8268



**Moera Solomon**

Ngaruawahia  
0800 104 412



**Rob McGuire**

Eureka  
(07) 824 3696



**Shirley Boyde**

Huntly  
(07) 828 8540



**Graeme Tait**

Huntly  
(07) 828 8864



**Rodney Dixon**

Whaingaroa  
(07) 825 4581



**Wally Hayes**

Tamahere  
(07) 856 6616



**Dynes Fulton**

Hapuakohe  
(07) 856 6481



**George Vickers**

Whangamarino  
(07) 826 3884



**Noel Smith**

Newcastle  
(07) 824 8300



**Allan Sanson**

Whangape  
(07) 828 6966

# Council Structure

## MAYOR AND COUNCIL

Council Controlled Organisations (CCOs)  
 Strada Corporation Ltd  
 Waikato Regional Airport Ltd  
 Local Authority Shared Services Ltd

### COMMUNITY BOARDS AND COMMUNITY COMMITTEES

#### Huntly

Frank McNally (Chair)  
 Shirley Boyde\*  
 Claire Gregson  
 Shelley Lynch  
 Bryce Mounsey  
 James Read  
 Graeme Tait\*  
 Bob Tukiri

#### Raglan

Peter Storey (Chair)  
 Clint Baddeley\*  
 Leanna Darby  
 Terry Gibbs  
 Sarah Harihari  
 Rangimonehu Kereopa  
 Priscilla Spooner

#### Ngaruawahia

Bryce Sherson (Chair)  
 Toni Barton  
 John Deacon  
 Patricia Forsyth  
 Maria Henry  
 Allan Morse\*  
 Moera Solomon\*  
 Joe Wright

#### Taupiri

Joanne Jerome-Leota (Chair)  
 Lorraine Bridgeman  
 Major Herewini  
 Howard Lovell  
 Allan Morse\*  
 Bernie Nelley  
 Moera Solomon\*  
 John Tamati

#### Meremere

Jim Katu (Chair)  
 Pat Carr  
 Cedric Clover  
 Dudley Creed  
 Sonia Katu  
 Vivienne Milton  
 Darren Te Huia  
 June Te Huia  
 Grant Oldfield  
 Mathew Rudduck  
 George Vickers\*

#### Te Kauwhata

Kevin Peach (Chair)  
 Noel Bunn  
 Brenda Buxton  
 Keith Dawson  
 Heather Dillon  
 Toni Grace  
 Clare Harding  
 Gerald Jackson  
 Freda Stead  
 David Hardwick  
 George Vickers\*

#### Council works with other groups and committees in the following areas:

- Tamahere
- Matangi
- Eureka
- Gordonton
- Newstead
- Rangiriri
- Te Kowhai
- Ohinewai
- Glen Afton/Pukemiro
- Glen Massey
- Tauwhare
- Maramarua

### STANDING COMMITTEES

Mayor Peter Harris is ex officio on all committees

#### Community Services

Cr Graeme Tait (Chair)  
 Cr Clint Baddeley (Deputy)  
 Cr Shirley Boyde  
 Cr Wally Hayes  
 Cr Rob McGuire  
 Cr Moera Solomon  
 Cr George Vickers

#### Finance and Corporate

Cr Allan Morse (Chair)  
 Cr George Vickers (Deputy)  
 Cr Rodney Dixon  
 Cr Wally Hayes  
 Cr Allan Sanson  
 Cr Graeme Tait  
 Cr Rod Wise

#### Hearings

Cr Rod Wise (Chair)  
 Cr Dynes Fulton (Deputy)  
 Cr Graeme Tait  
 Cr Allan Morse  
 Cr Noel Smith  
 Cr Moera Solomon

#### Policy

Cr Dynes Fulton (Chair)  
 Cr Moera Solomon (Deputy)  
 All Councillors

#### Roading

Cr Allan Sanson (Chair)  
 Cr Noel Smith (Deputy)  
 Cr Clint Baddeley  
 Cr Dynes Fulton  
 Cr Shirley Boyde  
 Cr Rodney Dixon  
 Cr Rob McGuire

#### Rural Ward Discretionary Fund

Mayor Peter Harris (Chair)  
 Cr Rodney Dixon (Deputy)  
 Cr Dynes Fulton  
 Cr Wally Hayes  
 Cr Rob McGuire  
 Cr Allan Sanson  
 Cr Noel Smith  
 Cr George Vickers  
 Cr Rod Wise

\*indicates a Council  
appointment to the Board

# Executive Team



**Nath Pritchard**  
General Manager

**Regulatory**  
Building Control  
Consents Planning  
PIMs and LIMs  
Environmental Health  
Liquor Licensing  
Monitoring and Enforcement  
-Abandoned Vehicles  
-Road Closures  
-Traffic Management Plans  
-Underpasses  
-Animal Control  
-Parking  
Permits and Bylaws  
Administration  
Regulatory Support

**Richard Bax**  
General Manager

**Water and Facilities**  
Facilities and Asset Management  
Parks and Reserves  
Property Management  
Public Swimming Pools  
Public Toilets  
Refuse  
Stormwater and Drainage  
Waste Minimisation  
Wastewater  
Water Supply

**Tony Whittaker**  
General Manager

**Strategy and Support**  
Finance and Treasury  
Rates  
Information Services  
GIS  
Legal Services  
Policy Planning  
Strategic Planning  
Structure Planning  
Corporate Planning  
Elections

**Ian Gooden**  
General Manager

**Roading and Projects**  
Bridges  
Footpaths  
Community Infrastructure and Utilities  
Capital Projects  
Road Safety  
Road Network Operations and Maintenance  
Road Network Capital Improvements  
Town Upgrades  
Rural Fire Management  
Street Cleaning  
Street Lighting

**Jo Ireland**  
General Manager

**Stakeholder Relations**  
Civil Defence  
Communications and Graphic Design  
Community and Iwi Liaison  
Customer Delivery  
Council Support  
Cafeteria  
Libraries  
Economic Development  
Graffiti Reduction  
Grants and Donations

**Gavin Ion**  
Chief Executive

**Chief Executive's Group**  
Business Improvement  
Corporate and Council Leadership

**Kathie Smith**  
General Manager

**Human Resources Group**  
Human Resource Strategy  
Health and Safety  
Recruitment and Retention  
Employment Relations  
Learning and Development