

## What are small metro and large provincial councils?

This council group is defined by councils with populations of between 30,000 and 100,000. It includes city and district councils.



### Council profiles

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**Note:** You can access council profiles or group comparison tables directly by clicking (or using “CTRL click”) on the hyperlinked title (e.g., “Personnel” or “Waikato District Council”).



Demographics	What is this?
Population for 2024 (no.)	Number of people ordinarily resident in the council area
Population change for 2023 to 2024 (%)	Percentage change in population between 2023 and 2024
Land area for 2025 (km <sup>2</sup> )	Total surface area of land within council boundaries

Rates revenue	What is this?
Change for 2023 to 2024 (%)	Actual and forecast percentage changes of total rates revenue (including growth, penalties and remissions, and metered water revenue) from year to year. These are <b>unlikely</b> to reflect real rates increases for households and businesses.
Forecast change for 2024 to 2025 (%)	
Forecast change for 2025 to 2026 (%)	

Debt*	What is this?
Credit rating (and rating agency) for 2025	Independent opinion of the capability and willingness of a council to repay its debts, reflecting the council's financial strength or creditworthiness. Not all councils have credit ratings.
Net debt/total revenue for 2024 (%)	Total debt, less liquid assets, over cash earnings (such as rates and other revenue, excluding certain contributions). A higher percentage generally indicates a greater reliance on debt.
Net debt/total revenue change for 2023 to 2024	Actual difference in net debt/total revenue from year to year (i.e., not a percentage change of the previous percentage)
Debt headroom for 2024	Net debt/total revenue remaining until a council reaches its borrowing limit with the Local Government Funding Agency

Operating expenditure	What is this?
Actual operating expenditure in 2024 (\$000)	Total amount spent on operations (e.g., salaries and utilities)

Personnel	What is this?
Staff numbers for 2024 (FTE)	Total full-time equivalents (working at least 37.5 hours per week)
Personnel costs for 2024 (\$000)	Total personnel costs (excluding elected member remuneration)

Capital expenditure by activity for 2024 (%)



Percentage of total capital expenditure for each activity group (e.g., roading) in 2024



Capital expenditure	What is this?
Total capital expenditure for 2024 (\$000)	Total amount spent to acquire or upgrade assets (such as equipment or buildings)
Actual/planned capital expenditure for 2024 (%)	Actual capital expenditure divided by planned. Less than 100% indicates a council has not spent as much as planned.
Forecast total capital expenditure for 2025 to 2027 (\$000)	Sum of forecast capital expenditure for the next three years

Balanced budget	What is this?
Revenue/operating expenses for 2022 (%)	Outcome of dividing council revenue by operating expenditure (excluding certain contributions, assets, gains or revaluations). Less than 100% indicates that operating expenses are greater than revenue, as defined in regulations.
Revenue/operating expenses for 2023 (%)	
Revenue/operating expenses for 2024 (%)	

\*The Local Government Funding Agency supplied results for debt measures.



Demographics	Result	Group median
Population for 2024 (no.)	36,800	57,650
Population change for 2023 to 2024 (%)	1.9	1.4
Land area for 2025 (km <sup>2</sup> )	6,181	2,391



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	8.3	10.0
Forecast change for 2024 to 2025 (%)	8.2	15.4
Forecast change for 2025 to 2026 (%)	7.3	9.2



Debt	Result	Group median
Credit rating (and rating agency) for 2025	AA+ (Fitch)	AA
Net debt/total revenue for 2024 (%)	119.5	97.9
Net debt/total revenue change for 2023 to 2024	41.0	8.8
Debt headroom for 2024	170.5	156.8

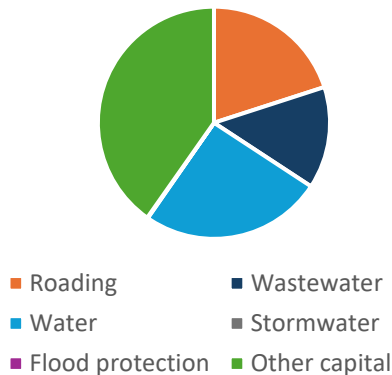


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	94,227	139,986



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	225	349
Personnel costs for 2024 (\$000)	20,301	31,342

Capital expenditure by activity  
for 2024 (%)



■ Roading      ■ Wastewater  
■ Water      ■ Stormwater  
■ Flood protection      ■ Other capital



Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	59,935	58,194
Actual/planned capital expenditure for 2024 (%)	151	87
Forecast total capital expenditure for 2025 to 2027 (\$000)	177,782	249,466

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	101	104
Revenue/operating expenses for 2023 (%)	114	92
Revenue/operating expenses for 2024 (%)	98	93

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Demographics	Result	Group median
Population for 2024 (no.)	73,500	57,650
Population change for 2023 to 2024 (%)	0.8	1.4
Land area for 2025 (km <sup>2</sup> )	6,687	2,391



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	7.1	10.0
Forecast change for 2024 to 2025 (%)	6.1	15.4
Forecast change for 2025 to 2026 (%)	11.7	9.2



Debt	Result	Group median
Credit rating (and rating agency) for 2025	AA (Fitch)	AA
Net debt/total revenue for 2024 (%)	65.7	97.9
Net debt/total revenue change for 2023 to 2024	14.0	8.8
Debt headroom for 2024	224.3	156.8

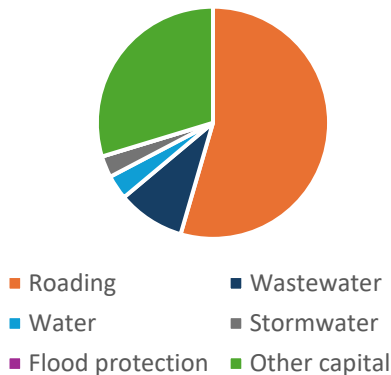


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	182,626	139,986



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	366	349
Personnel costs for 2024 (\$000)	32,631	31,342

Capital expenditure by activity for 2024 (%)



Roading

Water

Flood protection

Wastewater

Stormwater

Other capital



Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	80,080	58,194
Actual/planned capital expenditure for 2024 (%)	77	87
Forecast total capital expenditure for 2025 to 2027 (\$000)	482,100	249,466

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	111	104
Revenue/operating expenses for 2023 (%)	101	92
Revenue/operating expenses for 2024 (%)	101	93

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Demographics	Result	Group median
Population for 2024 (no.)	89,200	57,650
Population change for 2023 to 2024 (%)	1.4	1.4
Land area for 2025 (km <sup>2</sup> )	5,227	2,391



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	10.0	10.0
Forecast change for 2024 to 2025 (%)	17.9	15.4
Forecast change for 2025 to 2026 (%)	16.6	9.2



Debt	Result	Group median
Credit rating (and rating agency) for 2025	A+ (S&P)	AA
Net debt/total revenue for 2024 (%)	122.7	97.9
Net debt/total revenue change for 2023 to 2024	2.4	8.8
Debt headroom for 2024	167.3	156.8

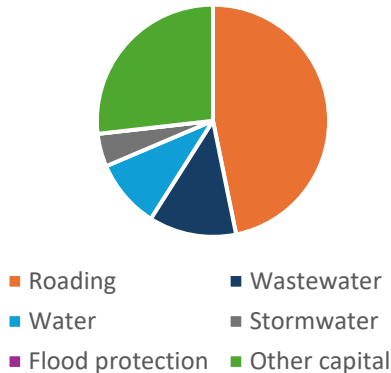


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	297,756	139,986



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	478	349
Personnel costs for 2024 (\$000)	48,115	31,342

Capital expenditure by activity for 2024 (%)



Roading

Wastewater

Water

Stormwater

Flood protection

Other capital



Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	162,769	58,194
Actual/planned capital expenditure for 2024 (%)	107	87
Forecast total capital expenditure for 2025 to 2027 (\$000)	785,417	249,466

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	107	104
Revenue/operating expenses for 2023 (%)	91	92
Revenue/operating expenses for 2024 (%)	149	93

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Demographics	Result	Group median
Population for 2024 (no.)	38,200	57,650
Population change for 2023 to 2024 (%)	1.6	1.4
Land area for 2025 (km <sup>2</sup> )	1,064	2,391



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	9.9	10.0
Forecast change for 2024 to 2025 (%)	18.3	15.4
Forecast change for 2025 to 2026 (%)	10.6	9.2



Debt	Result	Group median
Credit rating (and rating agency) for 2025	A+ (S&P)	AA
Net debt/total revenue for 2024 (%)	213.7	97.9
Net debt/total revenue change for 2023 to 2024	6.3	8.8
Debt headroom for 2024	76.3	156.8

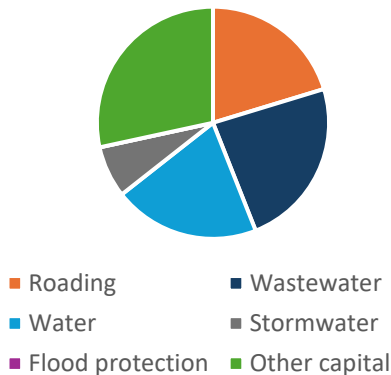


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	84,826	139,986



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	207	349
Personnel costs for 2024 (\$000)	20,548	31,342

Capital expenditure by activity for 2024 (%)



Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	35,487	58,194
Actual/planned capital expenditure for 2024 (%)	101	87
Forecast total capital expenditure for 2025 to 2027 (\$000)	137,404	249,466

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	86	104
Revenue/operating expenses for 2023 (%)	86	92
Revenue/operating expenses for 2024 (%)	90	93

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Demographics	Result	Group median
Population for 2024 (no.)	57,600	57,650
Population change for 2023 to 2024 (%)	0.9	1.4
Land area for 2025 (km <sup>2</sup> )	390	2,391



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	7.1	10.0
Forecast change for 2024 to 2025 (%)	10.6	15.4
Forecast change for 2025 to 2026 (%)	7.8	9.2



Debt	Result	Group median
Credit rating (and rating agency) for 2025	AA+ (Fitch)	AA
Net debt/total revenue for 2024 (%)	61.7	97.9
Net debt/total revenue change for 2023 to 2024	8.4	8.8
Debt headroom for 2024	228.3	156.8

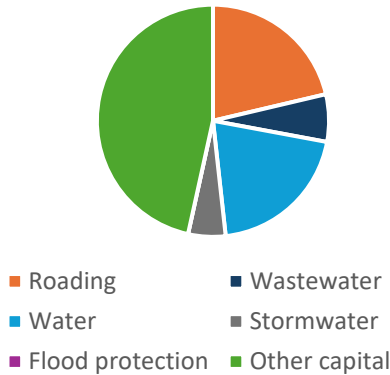


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	143,699	139,986



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	379	349
Personnel costs for 2024 (\$000)	34,522	31,342

Capital expenditure by activity for 2024 (%)



Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	48,855	58,194
Actual/planned capital expenditure for 2024 (%)	94	87
Forecast total capital expenditure for 2025 to 2027 (\$000)	265,558	249,466

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	107	104
Revenue/operating expenses for 2023 (%)	92	92
Revenue/operating expenses for 2024 (%)	93	93

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Demographics	Result	Group median
Population for 2024 (no.)	57,700	57,650
Population change for 2023 to 2024 (%)	0.3	1.4
Land area for 2025 (km <sup>2</sup> )	732	2,391



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	7.7	10.0
Forecast change for 2024 to 2025 (%)	20.0	15.4
Forecast change for 2025 to 2026 (%)	8.4	9.2



Debt	Result	Group median
Credit rating (and rating agency) for 2025	AA- (S&P)	AA
Net debt/total revenue for 2024 (%)	198.5	97.9
Net debt/total revenue change for 2023 to 2024	15.2	8.8
Debt headroom for 2024	91.5	156.8

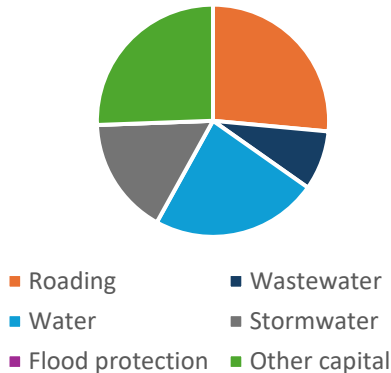


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	110,010	139,986



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	414	349
Personnel costs for 2024 (\$000)	37,007	31,342

Capital expenditure by activity for 2024 (%)



Roading

Water

Flood protection

Wastewater

Stormwater

Other capital



Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	81,651	58,194
Actual/planned capital expenditure for 2024 (%)	91	87
Forecast total capital expenditure for 2025 to 2027 (\$000)	238,324	249,466


Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	102	104
Revenue/operating expenses for 2023 (%)	98	92
Revenue/operating expenses for 2024 (%)	98	93

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Demographics	Result	Group median
Population for 2024 (no.)	33,700	57,650
Population change for 2023 to 2024 (%)	1.5	1.4
Land area for 2025 (km <sup>2</sup> )	2,567	2,391




Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	9.1	10.0
Forecast change for 2024 to 2025 (%)	7.5	15.4
Forecast change for 2025 to 2026 (%)	7.8	9.2



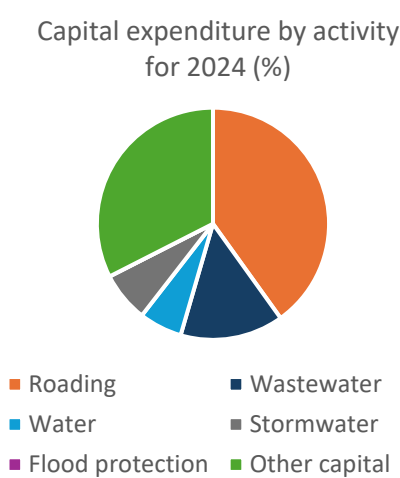
Debt	Result	Group median
Credit rating (and rating agency) for 2025	Unrated	AA
Net debt/total revenue for 2024 (%)	106.6	97.9
Net debt/total revenue change for 2023 to 2024	0.7	8.8
Debt headroom for 2024	68.4	156.8



Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	76,317	139,986



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	155	349
Personnel costs for 2024 (\$000)	15,234	31,342



Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	29,211	58,194
Actual/planned capital expenditure for 2024 (%)	90	87
Forecast total capital expenditure for 2025 to 2027 (\$000)	120,087	249,466

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	112	104
Revenue/operating expenses for 2023 (%)	97	92
Revenue/operating expenses for 2024 (%)	99	93

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Demographics	Result	Group median
Population for 2024 (no.)	39,100	57,650
Population change for 2023 to 2024 (%)	2.1	1.4
Land area for 2025 (km <sup>2</sup> )	1,755	2,391



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	12.4	10.0
Forecast change for 2024 to 2025 (%)	16.0	15.4
Forecast change for 2025 to 2026 (%)	5.8	9.2



Debt	Result	Group median
Credit rating (and rating agency) for 2025	Unrated	AA
Net debt/total revenue for 2024 (%)	53.9	97.9
Net debt/total revenue change for 2023 to 2024	6.6	8.8
Debt headroom for 2024	121.1	156.8

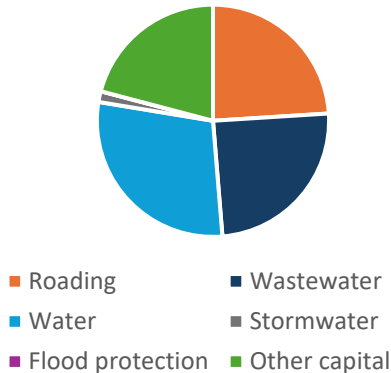


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	81,997	139,986



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	270	349
Personnel costs for 2024 (\$000)	24,059	31,342

Capital expenditure by activity for 2024 (%)



Roading

Water

Flood protection

Wastewater

Stormwater

Other capital



Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	30,072	58,194
Actual/planned capital expenditure for 2024 (%)	87	87
Forecast total capital expenditure for 2025 to 2027 (\$000)	164,787	249,466

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	90	104
Revenue/operating expenses for 2023 (%)	85	92
Revenue/operating expenses for 2024 (%)	88	93

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Demographics	Result	Group median
Population for 2024 (no.)	66,800	57,650
Population change for 2023 to 2024 (%)	0.9	1.4
Land area for 2025 (km <sup>2</sup> )	105	2,391



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	12.6	10.0
Forecast change for 2024 to 2025 (%)	19.5	15.4
Forecast change for 2025 to 2026 (%)	9.2	9.2



Debt	Result	Group median
Credit rating (and rating agency) for 2025	Unrated	AA
Net debt/total revenue for 2024 (%)	1.3	97.9
Net debt/total revenue change for 2023 to 2024	14.3	8.8
Debt headroom for 2024	173.7	156.8

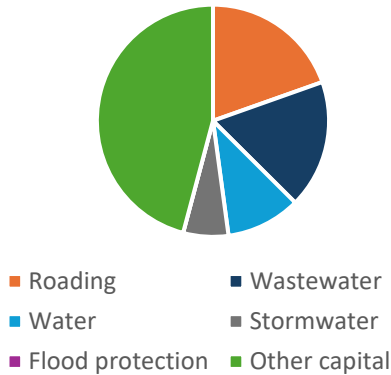


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	191,310	139,986



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	669	349
Personnel costs for 2024 (\$000)	58,898	31,342

Capital expenditure by activity for 2024 (%)



Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	57,278	58,194
Actual/planned capital expenditure for 2024 (%)	77	87
Forecast total capital expenditure for 2025 to 2027 (\$000)	372,220	249,466

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	96	104
Revenue/operating expenses for 2023 (%)	88	92
Revenue/operating expenses for 2024 (%)	87	93

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Demographics	Result	Group median
Population for 2024 (no.)	90,300	57,650
Population change for 2023 to 2024 (%)	0.8	1.4
Land area for 2025 (km <sup>2</sup> )	2,205	2,391



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	12.5	10.0
Forecast change for 2024 to 2025 (%)	11.8	15.4
Forecast change for 2025 to 2026 (%)	9.8	9.2



Debt	Result	Group median
Credit rating (and rating agency) for 2025	AA (S&P)	AA
Net debt/total revenue for 2024 (%)	-72.3	97.9
Net debt/total revenue change for 2023 to 2024	20.8	8.8
Debt headroom for 2024	362.3	156.8

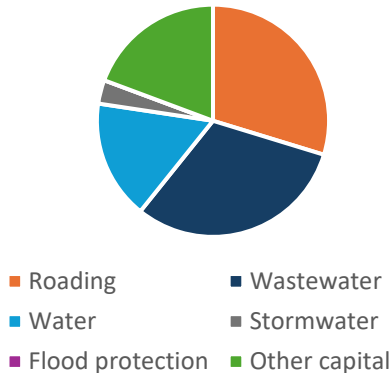


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	233,553	139,986



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	611	349
Personnel costs for 2024 (\$000)	60,542	31,342

Capital expenditure by activity for 2024 (%)



Roading

Wastewater

Water

Stormwater

Flood protection

Other capital



Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	105,363	58,194
Actual/planned capital expenditure for 2024 (%)	78	87
Forecast total capital expenditure for 2025 to 2027 (\$000)	406,900	249,466

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	87	104
Revenue/operating expenses for 2023 (%)	82	92
Revenue/operating expenses for 2024 (%)	89	93

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Demographics	Result	Group median
Population for 2024 (no.)	77,100	57,650
Population change for 2023 to 2024 (%)	0.7	1.4
Land area for 2025 (km <sup>2</sup> )	2,409	2,391



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	8.4	10.0
Forecast change for 2024 to 2025 (%)	14.3	15.4
Forecast change for 2025 to 2026 (%)	9.2	9.2



Debt	Result	Group median
Credit rating (and rating agency) for 2025	AA- (Fitch)	AA
Net debt/total revenue for 2024 (%)	206.1	97.9
Net debt/total revenue change for 2023 to 2024	-1.9	8.8
Debt headroom for 2024	83.9	156.8

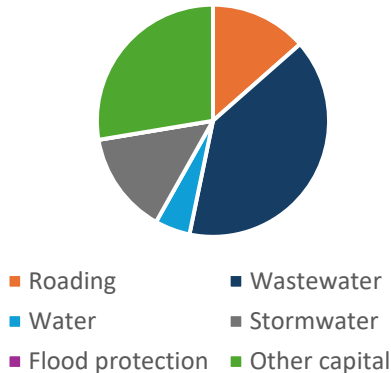


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	195,311	139,986



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	368	349
Personnel costs for 2024 (\$000)	34,866	31,342

Capital expenditure by activity for 2024 (%)



Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	117,557	58,194
Actual/planned capital expenditure for 2024 (%)	87	87
Forecast total capital expenditure for 2025 to 2027 (\$000)	411,569	249,466

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	98	104
Revenue/operating expenses for 2023 (%)	96	92
Revenue/operating expenses for 2024 (%)	99	93

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Demographics	Result	Group median
Population for 2024 (no.)	85,200	57,650
Population change for 2023 to 2024 (%)	3.9	1.4
Land area for 2025 (km <sup>2</sup> )	6,381	2,391



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	12.6	10.0
Forecast change for 2024 to 2025 (%)	19.7	15.4
Forecast change for 2025 to 2026 (%)	18.0	9.2



Debt	Result	Group median
Credit rating (and rating agency) for 2025	AA+ (Fitch)	AA
Net debt/total revenue for 2024 (%)	89.2	97.9
Net debt/total revenue change for 2023 to 2024	28.3	8.8
Debt headroom for 2024	200.8	156.8

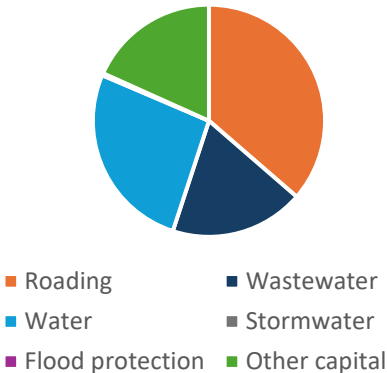


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	194,801	139,986



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	427	349
Personnel costs for 2024 (\$000)	41,565	31,342

Capital expenditure by activity for 2024 (%)



Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	95,603	58,194
Actual/planned capital expenditure for 2024 (%)	52	87
Forecast total capital expenditure for 2025 to 2027 (\$000)	485,858	249,466

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	105	104
Revenue/operating expenses for 2023 (%)	84	92
Revenue/operating expenses for 2024 (%)	85	93

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Demographics	Result	Group median
Population for 2024 (no.)	33,300	57,650
Population change for 2023 to 2024 (%)	1.5	1.4
Land area for 2025 (km <sup>2</sup> )	29,586	2,391



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	7.1	10.0
Forecast change for 2024 to 2025 (%)	13.9	15.4
Forecast change for 2025 to 2026 (%)	7.0	9.2



Debt	Result	Group median
Credit rating (and rating agency) for 2025	Unrated	AA
Net debt/total revenue for 2024 (%)	17.1	97.9
Net debt/total revenue change for 2023 to 2024	8.6	8.8
Debt headroom for 2024	157.9	156.8

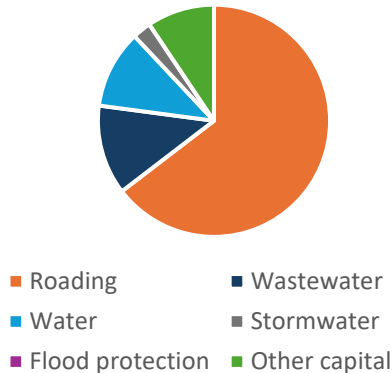


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	116,596	139,986



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	198	349
Personnel costs for 2024 (\$000)	17,968	31,342

Capital expenditure by activity for 2024 (%)



Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	38,839	58,194
Actual/planned capital expenditure for 2024 (%)	72	87
Forecast total capital expenditure for 2025 to 2027 (\$000)	214,498	249,466

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	101	104
Revenue/operating expenses for 2023 (%)	79	92
Revenue/operating expenses for 2024 (%)	93	93

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Demographics	Result	Group median
Population for 2024 (no.)	42,200	57,650
Population change for 2023 to 2024 (%)	1.7	1.4
Land area for 2025 (km <sup>2</sup> )	6,333	2,391



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	12.4	10.0
Forecast change for 2024 to 2025 (%)	16.2	15.4
Forecast change for 2025 to 2026 (%)	9.5	9.2



Debt	Result	Group median
Credit rating (and rating agency) for 2025	AA (S&P)	AA
Net debt/total revenue for 2024 (%)	53.6	97.9
Net debt/total revenue change for 2023 to 2024	6.1	8.8
Debt headroom for 2024	236.4	156.8

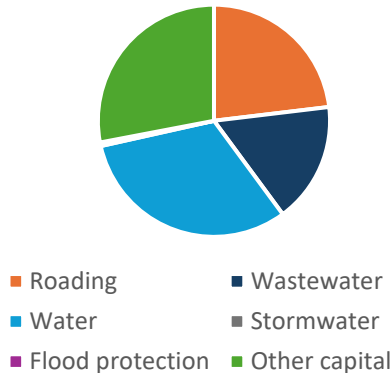


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	140,707	139,986



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	382	349
Personnel costs for 2024 (\$000)	31,081	31,342

Capital expenditure by activity for 2024 (%)



Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	65,330	58,194
Actual/planned capital expenditure for 2024 (%)	112	87
Forecast total capital expenditure for 2025 to 2027 (\$000)	207,574	249,466

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	121	104
Revenue/operating expenses for 2023 (%)	107	92
Revenue/operating expenses for 2024 (%)	93	93

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Demographics	Result	Group median
Population for 2024 (no.)	32,400	57,650
Population change for 2023 to 2024 (%)	0.3	1.4
Land area for 2025 (km <sup>2</sup> )	2,208	2,391



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	13.1	10.0
Forecast change for 2024 to 2025 (%)	15.4	15.4
Forecast change for 2025 to 2026 (%)	8.0	9.2



Debt	Result	Group median
Credit rating (and rating agency) for 2025	Unrated	AA
Net debt/total revenue for 2024 (%)	43.2	97.9
Net debt/total revenue change for 2023 to 2024	1.5	8.8
Debt headroom for 2024	131.8	156.8

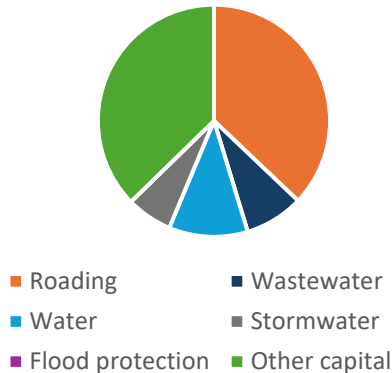


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	136,885	139,986



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	255	349
Personnel costs for 2024 (\$000)	23,724	31,342

Capital expenditure by activity for 2024 (%)



Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	43,070	58,194
Actual/planned capital expenditure for 2024 (%)	85	87
Forecast total capital expenditure for 2025 to 2027 (\$000)	198,632	249,466

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	108	104
Revenue/operating expenses for 2023 (%)	94	92
Revenue/operating expenses for 2024 (%)	101	93

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Table with 3 columns: Demographics, Result, Group median. Rows include Population for 2024 (no.), Population change for 2023 to 2024 (%), and Land area for 2025 (km²).



Table with 3 columns: Rates revenue, Result, Group median. Rows include Change for 2023 to 2024 (%), Forecast change for 2024 to 2025 (%), and Forecast change for 2025 to 2026 (%).



Table with 3 columns: Debt, Result, Group median. Rows include Credit rating (and rating agency) for 2025, Net debt/total revenue for 2024 (%), Net debt/total revenue change for 2023 to 2024, and Debt headroom for 2024.



Table with 3 columns: Operating expenditure, Result, Group median. Row includes Total operating expenditure for 2024 (\$000).



Table with 3 columns: Personnel, Result, Group median. Rows include Staff numbers for 2024 (FTE) and Personnel costs for 2024 (\$000).

Capital expenditure by activity for 2024 (%)

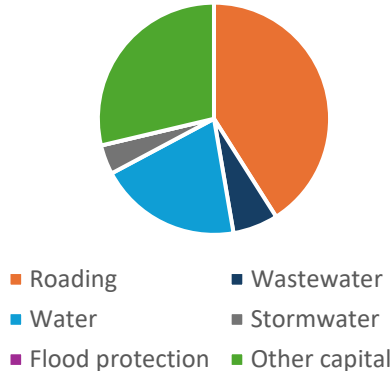


Table with 3 columns: Capital expenditure, Result, Group median. Rows include Total capital expenditure for 2024 (\$000), Actual/planned capital expenditure for 2024 (%), and Forecast total capital expenditure for 2025 to 2027 (\$000).

Table with 3 columns: Balanced budget, Result, Group median. Rows include Revenue/operating expenses for 2022 (%), Revenue/operating expenses for 2023 (%), and Revenue/operating expenses for 2024 (%).

- For more information:
- Annual reports
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Demographics	Result	Group median
Population for 2024 (no.)	90,600	57,650
Population change for 2023 to 2024 (%)	2.1	1.4
Land area for 2025 (km <sup>2</sup> )	4,404	2,391



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	11.7	10.0
Forecast change for 2024 to 2025 (%)	9.4	15.4
Forecast change for 2025 to 2026 (%)	9.9	9.2



Debt	Result	Group median
Credit rating (and rating agency) for 2025	AA+ (Fitch)	AA
Net debt/total revenue for 2024 (%)	88.8	97.9
Net debt/total revenue change for 2023 to 2024	31.8	8.8
Debt headroom for 2024	201.2	156.8

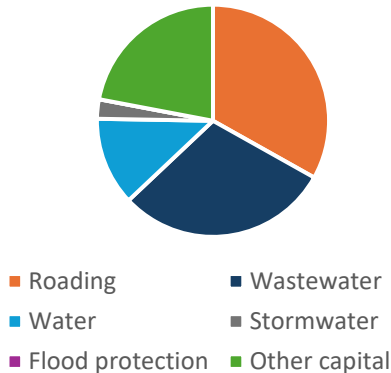


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	204,694	139,986



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	431	349
Personnel costs for 2024 (\$000)	43,759	31,342

Capital expenditure by activity for 2024 (%)



Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	127,678	58,194
Actual/planned capital expenditure for 2024 (%)	118	87
Forecast total capital expenditure for 2025 to 2027 (\$000)	362,652	249,466

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	105	104
Revenue/operating expenses for 2023 (%)	101	92
Revenue/operating expenses for 2024 (%)	96	93

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Demographics	Result	Group median
Population for 2024 (no.)	69,000	57,650
Population change for 2023 to 2024 (%)	1.5	1.4
Land area for 2025 (km <sup>2</sup> )	2,217	2,391



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	10.0	10.0
Forecast change for 2024 to 2025 (%)	12.0	15.4
Forecast change for 2025 to 2026 (%)	8.5	9.2



Debt	Result	Group median
Credit rating (and rating agency) for 2025	AA- (S&P)	AA
Net debt/total revenue for 2024 (%)	134.4	97.9
Net debt/total revenue change for 2023 to 2024	-2.3	8.8
Debt headroom for 2024	155.6	156.8

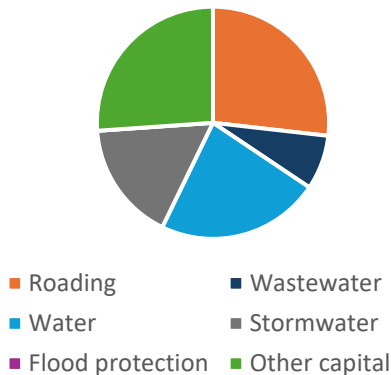


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	155,844	139,986



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	396	349
Personnel costs for 2024 (\$000)	36,003	31,342

Capital expenditure by activity for 2024 (%)



Roading

Wastewater

Water

Stormwater

Flood protection

Other capital



Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	55,666	58,194
Actual/planned capital expenditure for 2024 (%)	65	87
Forecast total capital expenditure for 2025 to 2027 (\$000)	250,169	249,466

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	93	104
Revenue/operating expenses for 2023 (%)	87	92
Revenue/operating expenses for 2024 (%)	84	93

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Demographics	Result	Group median
Population for 2024 (no.)	61,400	57,650
Population change for 2023 to 2024 (%)	1.5	1.4
Land area for 2025 (km <sup>2</sup> )	1,470	2,391



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	10.0	10.0
Forecast change for 2024 to 2025 (%)	20.4	15.4
Forecast change for 2025 to 2026 (%)	17.0	9.2



Debt	Result	Group median
Credit rating (and rating agency) for 2025	AA- (Fitch)	AA
Net debt/total revenue for 2024 (%)	216.3	97.9
Net debt/total revenue change for 2023 to 2024	36.0	8.8
Debt headroom for 2024	73.7	156.8

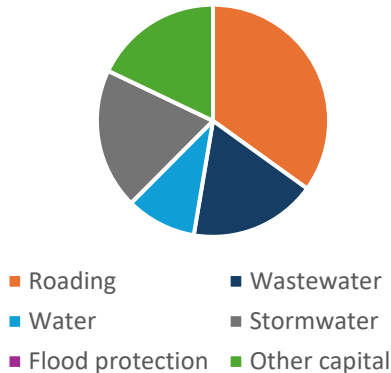


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	135,015	139,986



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	332	349
Personnel costs for 2024 (\$000)	31,465	31,342

Capital expenditure by activity for 2024 (%)



Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	127,975	58,194
Actual/planned capital expenditure for 2024 (%)	90	87
Forecast total capital expenditure for 2025 to 2027 (\$000)	411,295	249,466

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	110	104
Revenue/operating expenses for 2023 (%)	81	92
Revenue/operating expenses for 2024 (%)	93	93

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Demographics	Result	Group median
Population for 2024 (no.)	60,800	57,650
Population change for 2023 to 2024 (%)	3.4	1.4
Land area for 2025 (km <sup>2</sup> )	1,944	2,391



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	0.9	10.0
Forecast change for 2024 to 2025 (%)	17.9	15.4
Forecast change for 2025 to 2026 (%)	7.7	9.2



Debt	Result	Group median
Credit rating (and rating agency) for 2025	AA (S&P)	AA
Net debt/total revenue for 2024 (%)	79.8	97.9
Net debt/total revenue change for 2023 to 2024	21.6	8.8
Debt headroom for 2024	210.2	156.8

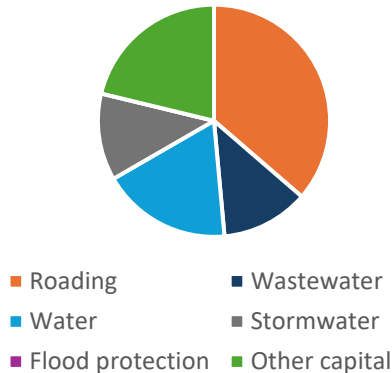


Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	149,354	139,986



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	309	349
Personnel costs for 2024 (\$000)	31,218	31,342

Capital expenditure by activity for 2024 (%)



Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	58,387	58,194
Actual/planned capital expenditure for 2024 (%)	49	87
Forecast total capital expenditure for 2025 to 2027 (\$000)	385,121	249,466


Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	108	104
Revenue/operating expenses for 2023 (%)	102	92
Revenue/operating expenses for 2024 (%)	86	93

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Demographics	Result	Group median
Population for 2024 (no.)	38,300	57,650
Population change for 2023 to 2024 (%)	0.5	1.4
Land area for 2025 (km <sup>2</sup> )	4,444	2,391




Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	6.9	10.0
Forecast change for 2024 to 2025 (%)	18.6	15.4
Forecast change for 2025 to 2026 (%)	13.0	9.2



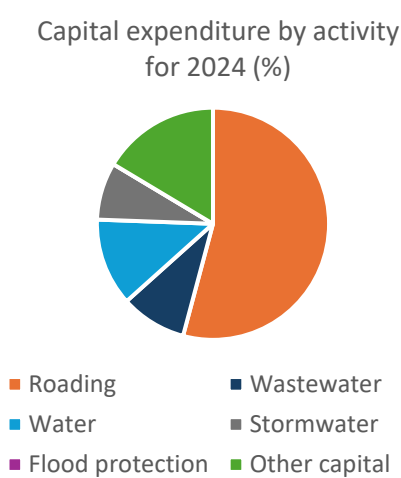
Debt	Result	Group median
Credit rating (and rating agency) for 2025	Unrated	AA
Net debt/total revenue for 2024 (%)	131.4	97.9
Net debt/total revenue change for 2023 to 2024	1.1	8.8
Debt headroom for 2024	43.6	156.8



Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	106,423	139,986



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	283	349
Personnel costs for 2024 (\$000)	26,159	31,342




Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	45,476	58,194
Actual/planned capital expenditure for 2024 (%)	58	87
Forecast total capital expenditure for 2025 to 2027 (\$000)	171,301	249,466

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	98	104
Revenue/operating expenses for 2023 (%)	92	92
Revenue/operating expenses for 2024 (%)	96	93


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Demographics	Result	Group median
Population for 2024 (no.)	48,900	57,650
Population change for 2023 to 2024 (%)	0.6	1.4
Land area for 2025 (km <sup>2</sup> )	2,373	2,391



Rates revenue	Result	Group median
Change for 2023 to 2024 (%)	8.9	10.0
Forecast change for 2024 to 2025 (%)	11.7	15.4
Forecast change for 2025 to 2026 (%)	2.9	9.2



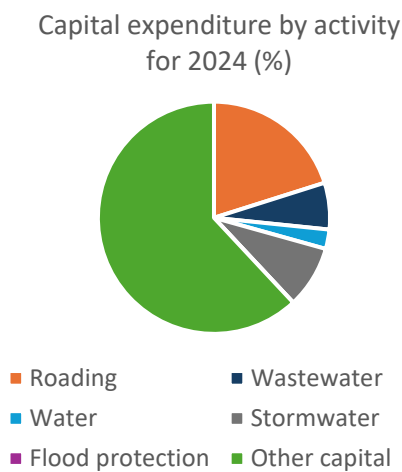
Debt	Result	Group median
Credit rating (and rating agency) for 2025	AA (S&P)	AA
Net debt/total revenue for 2024 (%)	134.8	97.9
Net debt/total revenue change for 2023 to 2024	39.0	8.8
Debt headroom for 2024	155.2	156.8



Operating expenditure	Result	Group median
Total operating expenditure for 2024 (\$000)	129,348	139,986



Personnel	Result	Group median
Staff numbers for 2024 (FTE)	292	349
Personnel costs for 2024 (\$000)	24,125	31,342



Capital expenditure	Result	Group median
Total capital expenditure for 2024 (\$000)	56,544	58,194
Actual/planned capital expenditure for 2024 (%)	136	87
Forecast total capital expenditure for 2025 to 2027 (\$000)	117,716	249,466

Balanced budget	Result	Group median
Revenue/operating expenses for 2022 (%)	111	104
Revenue/operating expenses for 2023 (%)	100	92
Revenue/operating expenses for 2024 (%)	95	93

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Small metro and large provincial group	Population for 2024 (no.)	Population change for 2023 to 2024 (%)	Land area for 2025 (km²)
Ashburton District Council	36,800	1.9	6,181
Far North District Council	73,500	0.8	6,687
Hastings District Council	89,200	1.4	5,227
Horowhenua District Council	38,200	1.6	1,064
Invercargill City Council	57,600	0.9	390
Kāpiti Coast District Council	57,700	0.3	732
Manawatū District Council	33,700	1.5	2,567
Matamata-Piako District Council	39,100	2.1	1,755
Napier City Council	66,800	0.9	105
Queenstown Lakes District Council	90,300	0.8	2,205
Rotorua Lakes Council	77,100	0.7	2,409
Selwyn District Council	85,200	3.9	6,381
Southland District Council	33,300	1.5	29,586
Taupō District Council	42,200	1.7	6,333
Thames-Coromandel District Council	32,400	0.3	2,208
Timaru District Council	49,500	0.8	2,732
Waikato District Council	90,600	2.1	4,404
Waimakariri District Council	69,000	1.5	2,217
Waipā District Council	61,400	1.5	1,470
Western Bay of Plenty District Council	60,800	3.4	1,944
Whakatāne District Council	38,300	0.5	4,444
Whanganui District Council	48,900	0.6	2,373
Group median	57,650	1.4	2,391

For more information, please see reference profile, landing page content on methodology and limitations, and glossary.

Small metro and large provincial group	Change for 2023 to 2024 (%)	Forecast change for 2024 to 2025 (%)	Forecast change for 2025 to 2026 (%)
Ashburton District Council	8.3	8.2	7.3
Far North District Council	7.1	6.1	11.7
Hastings District Council	10.0	17.9	16.6
Horowhenua District Council	9.9	18.3	10.6
Invercargill City Council	7.1	10.6	7.8
Kāpiti Coast District Council	7.7	20.0	8.4
Manawatū District Council	9.1	7.5	7.8
Matamata-Piako District Council	12.4	16.0	5.8
Napier City Council	12.6	19.5	9.2
New Plymouth District Council	12.5	11.8	9.8
Rotorua Lakes Council	8.4	14.3	9.2
Selwyn District Council	12.6	19.7	18.0
Southland District Council	7.1	13.9	7.0
Taupō District Council	12.4	16.2	9.5
Thames-Coromandel District Council	13.1	15.4	8.0
Timaru District Council	11.1	15.4	9.5
Waikato District Council	11.7	9.4	9.9
Waimakariri District Council	10.0	12.0	8.5
Waipā District Council	10.0	20.4	17.0
Western Bay of Plenty District Council	0.9	17.9	7.7
Whakatāne District Council	6.9	18.6	13.0
Whanganui District Council	8.9	11.7	2.9
<b>Group median</b>	<b>10.0</b>	<b>15.4</b>	<b>9.2</b>

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Small metro and large provincial group	Credit rating for 2025	Net debt/total revenue for 2024 (%)	Net debt/total revenue change from 2023 to 2024	Debt headroom for 2024
Ashburton District Council	AA+ (Fitch)	119.5	41.0	170.5
Far North District Council	AA (Fitch)	65.7	14.0	224.3
Hastings District Council	A+ (S&P)	122.7	2.4	167.3
Horowhenua District Council	A+ (S&P)	213.7	6.3	76.3
Invercargill City Council	AA+ (Fitch)	61.7	8.4	228.3
Kāpiti Coast District Council	AA- (S&P)	198.5	15.2	91.5
Manawatū District Council	Unrated	106.6	0.7	68.4
Matamata-Piako District Council	Unrated	53.9	6.6	121.1
Napier City Council	Unrated	1.3	14.3	173.7
New Plymouth District Council	AA (S&P)	-72.3	20.8	362.3
Rotorua Lakes Council	AA- (Fitch)	206.1	-1.9	83.9
Selwyn District Council	AA+ (Fitch)	89.2	28.3	200.8
Southland District Council	Unrated	17.1	8.6	157.9
Taupō District Council	AA (S&P)	53.6	6.1	236.4
Thames-Coromandel District Council	Unrated	43.2	1.5	131.8
Timaru District Council	AA- (Fitch)	140.0	8.9	150.0
Waikato District Council	AA+ (Fitch)	88.8	31.8	201.2
Waimakariri District Council	AA- (S&P)	134.4	-2.3	155.6
Waipā District Council	AA- (Fitch)	216.3	36.0	73.7
Western Bay of Plenty District Council	AA (S&P)	79.8	21.6	210.2
Whakatāne District Council	Unrated	131.4	1.1	43.6
Whanganui District Council	AA (S&P)	134.8	39.0	155.2
<b>Group median</b>	<b>AA</b>	<b>97.9</b>	<b>8.8</b>	<b>156.8</b>

**For more information,** please see reference profile, landing page content on methodology and limitations, and glossary.

Small metro and large provincial group	Total operating expenditure for 2024 (\$000)
Ashburton District Council	94,227
Far North District Council	182,626
Hastings District Council	297,756
Horowhenua District Council	84,826
Invercargill City Council	143,699
Kāpiti Coast District Council	110,010
Manawatū District Council	76,317
Matamata-Piako District Council	81,997
Napier City Council	191,310
New Plymouth District Council	233,553
Rotorua Lakes Council	195,311
Selwyn District Council	194,801
Southland District Council	116,596
Taupō District Council	140,707
Thames-Coromandel District Council	136,885
Timaru District Council	139,264
Waikato District Council	204,694
Waimakariri District Council	155,844
Waipā District Council	135,015
Western Bay of Plenty District Council	149,354
Whakatāne District Council	106,423
Whanganui District Council	129,348
<b>Group median</b>	<b>139,986</b>

For more information, please see reference profile, landing page content on methodology and limitations, and glossary.

Small metro and large provincial group	Staff numbers for 2024 (FTE)	Personnel costs for 2024 (\$000)
Ashburton District Council	225	20,301
Far North District Council	366	32,631
Hastings District Council	478	48,115
Horowhenua District Council	207	20,548
Invercargill City Council	379	34,522
Kāpiti Coast District Council	414	37,007
Manawatū District Council	155	15,234
Matamata-Piako District Council	270	24,059
Napier City Council	669	58,898
New Plymouth District Council	611	60,542
Rotorua Lakes Council	368	34,866
Selwyn District Council	427	41,565
Southland District Council	198	17,968
Taupō District Council	382	31,081
Thames-Coromandel District Council	255	23,724
Timaru District Council	292	25,432
Waikato District Council	431	43,759
Waimakariri District Council	396	36,003
Waipā District Council	332	31,465
Western Bay of Plenty District Council	309	31,218
Whakatāne District Council	283	26,159
Whanganui District Council	292	24,125
Group median	349	31,342

For more information, please see reference profile, landing page content on methodology and limitations, and glossary.

Small metro and large provincial group	Total capital expenditure for 2024 (\$000)	Actual/planned capital expenditure for 2024 (%)	Forecast total capital expenditure for 2025 to 2027 (\$000)
Ashburton District Council	59,935	151	177,782
Far North District Council	80,080	77	482,100
Hastings District Council	162,769	107	785,417
Horowhenua District Council	35,487	101	137,404
Invercargill City Council	48,855	94	265,558
Kāpiti Coast District Council	81,651	91	238,324
Manawatū District Council	29,211	90	120,087
Matamata-Piako District Council	30,072	87	164,787
Napier City Council	57,278	77	372,220
New Plymouth District Council	105,363	78	406,900
Rotorua Lakes Council	117,557	87	411,569
Selwyn District Council	95,603	52	485,858
Southland District Council	38,839	72	214,498
Taupō District Council	65,330	112	207,574
Thames-Coromandel District Council	43,070	85	198,632
Timaru District Council	58,001	71	248,763
Waikato District Council	127,678	118	362,652
Waimakariri District Council	55,666	65	250,169
Waipā District Council	127,975	90	411,295
Western Bay of Plenty District Council	58,387	49	385,121
Whakatāne District Council	45,476	58	171,301
Whanganui District Council	56,544	136	117,716
<b>Group median</b>	<b>58,194</b>	<b>87</b>	<b>249,466</b>

For more information, please see reference profile, landing page content on methodology and limitations, and glossary.

# Capital expenditure by activity in 2024 (%)

Small metro and large provincial group	Roading (%)	Waste water (%)	Water (%)	Storm water (%)	Flood protection (%)	Other Capital (%)
Ashburton District Council	20.0	14.2	25.4	0.1	0.0	40.2
Far North District Council	54.5	9.4	3.4	3.0	0.0	29.7
Hastings District Council	46.8	12.2	9.6	4.6	0.0	26.8
Horowhenua District Council	20.3	23.7	20.4	7.2	0.0	28.4
Invercargill City Council	21.3	6.6	20.3	5.2	0.0	46.5
Kāpiti Coast District Council	26.5	8.3	23.3	16.4	0.0	25.6
Manawatū District Council	40.1	14.4	6.0	7.0	0.0	32.5
Matamata-Piako District Council	24.0	24.7	28.9	1.5	0.0	20.9
Napier City Council	19.6	17.9	10.4	6.3	0.0	45.9
New Plymouth District Council	29.7	31.0	16.6	3.3	0.0	19.3
Rotorua Lakes Council	13.5	39.7	4.9	14.2	0.0	27.6
Selwyn District Council	36.4	18.7	26.4	0.3	0.0	18.3
Southland District Council	64.6	12.5	10.9	2.6	0.0	9.4
Taupō District Council	23.1	16.8	31.6	0.5	0.0	28.0
Thames-Coromandel District Council	37.1	8.2	11.0	6.4	0.0	37.3
Timaru District Council	41.0	6.3	19.9	4.1	0.0	28.7
Waikato District Council	33.1	29.8	12.3	2.7	0.0	22.0
Waimakariri District Council	26.8	7.6	22.8	16.7	0.0	26.1
Waipā District Council	34.9	17.7	9.8	19.6	0.0	17.9
Western Bay of Plenty District Council	36.3	12.2	18.1	12.1	0.0	21.2
Whakatāne District Council	54.1	9.2	12.2	8.0	0.0	16.4
Whanganui District Council	20.1	6.5	2.7	8.7	0.0	61.9
Group median	31.4	13.4	14.5	5.8	0.0	27.2

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Small metro and large provincial group	Revenue/operating expenses for 2022 (%)	Revenue/operating expenses for 2023 (%)	Revenue/operating expenses for 2024 (%)
Ashburton District Council	101	114	98
Far North District Council	111	101	101
Hastings District Council	107	91	149
Horowhenua District Council	86	86	90
Invercargill City Council	107	92	93
Kāpiti Coast District Council	102	98	98
Manawatū District Council	112	97	99
Matamata-Piako District Council	90	85	88
Napier City Council	96	88	87
New Plymouth District Council	87	82	89
Rotorua Lakes Council	98	96	99
Selwyn District Council	105	84	85
Southland District Council	101	79	93
Taupō District Council	121	107	93
Thames-Coromandel District Council	108	94	101
Timaru District Council	95	81	87
Waikato District Council	105	101	96
Waimakariri District Council	93	87	84
Waipā District Council	110	81	93
Western Bay of Plenty District Council	108	102	86
Whakatāne District Council	98	92	96
Whanganui District Council	111	100	95
<b>Group median</b>	<b>104</b>	<b>92</b>	<b>93</b>

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